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TOWN OF NORTHWOOD
NEW HAMPSHIRE

ANNUAL REPORT

For The Year Ending
December 31, 1997

1998 DATES TO REMEMBER

January 1	Town Fiscal year opens
January 21	First day for Candidates to declare for Town Election
January 30	Last day for Candidates to declare for Town Election
March l, l999	Last day to file for Veteran's Credit for l998
March 7	Annual School District Meeting
March 10	Annual Town and School Elections
March 14	Annual Town Meeting
April 1	All property in Northwood, assessed to owner this date
April 15	Last Day for taxpayers to apply for Current Land Use Assessment RSA 79-A:5, II
June 30	School District Fiscal year closes
July 1	School District Fiscal year opens
July 1	First half of semi-annual tax billing commences to draw interest at 12%
August l	Last day for qualified person over 65 to apply for an Elderly Exemption for l998
December 1	Unpaid real estate of second tax billing commences to draw interest at 12%
December 31	Town Fiscal year closes

Annual Report

of the

Town Officers

for

The Fiscal Year Ending

December 31, 1997

and of the

School District

for the Year Ending

June 30, 1997

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INDEX

INTRODUCTIONS

Appointed Boards & Committees 4
Dedication 1997 Town Report 1
Departments 6
Representatives & Senators - Names & Telephone Numbers 180
Officials 2

TOWN REPORTS

Cemetery Trustees 14
Code Enforcement Officer 16
Conservation Commission 17
Fire Department 18
Forest Fire Warden 21
Gulf Road Committee 22
Human Services 23
Lamprey Regional Cooperative 24
Library Trustees 25
Parks & Recreation Commission 26
Planning Board 27
Police Department 28
Road Agent Report 30
Rockingham County Community Action Program 31
Route 4 Impact Committee 34
Rural District Visiting Nurse Association 35
Selectman's Report 36
The 225th Anniversary Committee 37
Town Meeting 1997 8
Town Election Results 1997 13
Vital Statistics - Births 175
Marriages 177
Deaths 179
Zoning Board of Adjustment 38

FINANCIAL REPORTS

1998 Revenue Report 63
1998 Town Budget 45
1998 Town Warrant 39
Auditors Report 64
Bookkeeper's Summary of Revenue Report 98

Bookkeeper's Year End Expense Report 99
Inventory of the Town of Northwood 103
Schedule Of Town Property 101
Tax Collector's Report 105
Tax Rate Computation - Appropriations 113
Tax Rate Computation - Revenues 111
Tax Rate Computation 110
Town 1099 Vendors 115
Town Clerk's Report 104
Town Firefighter Stipends 116
Treasurer's Report 107
Trustee of Trust Funds Report 109
Wages - Town Employees 117

SCHOOL REPORTS

1997 Graduating Class 174
1997 Warrant Summaries 127
1997-98 DRA Approved Appropriations 162
1998 Warrants..... 130
1998-99 Budget 135
Auditor's Report 165
Health Service Report 172
Northwood School Mission Statement 125
Petitions 173
Principal's Report 171
SAU #44 Appropriation Distribution 167
School District Officers 126
School Lunch Program - Financial Statement 161
Superintendent's Report 169
Teachers & Administrative Salaries 168
School Balance Sheet 163
School Financial Report 149
School District FY97 Revenue Report 164

1997 Town Report Dedications

Arlene Johnson - Town Clerk
Retired 1/1/98 after 20 years
of loyal service to the Town of Northwood

Robert A. Johnson – Town Moderator
Retiring 3/98 after 60 years
of loyal service to the Town of Northwood

TOWN OFFICIALS AS OF DECEMBER 31, 1997

Elected Town Officials

Moderator

Robert A. Johnson	Term Expires March 1998

Road Agent

James D. Wilson	Term Expires March 1998

Town Clerk

Arlene W. Johnson, (Resigned)	Term Expires March 1999
Judy Pease, (Appointed)	Term Expires March 1998

Tax Collector

Jane St.Pierre	Term Expires March 1999

Town Treasurer

Joseph A. Knox	Term Expires March 2000

Elected Boards And Committees

Board of Selectman

Richard A. Lewis, Chairman	Term Expires March 1998
Virginia "Ginger" Dole	Term Expires March 1999
Marion J. Knox	Term Expires March 2000

Budget Committee

Daniel McNally, Chairman	Term Expires March 2000
Allan G. Holmes, Vice Chair	Term Expires March 2000
Catherine A. Hillner	Term Expires March 1998
Jean W. Lane	Term Expires March 1998
Phyllis Crowther	Term Expires March 1998
Douglas J. Peterson (Appointed)	Term Expires March 1998
Viena A. Dow	Term Expires March 1999
Judy Pease (Resigned)	Term Expires March 1999
Fern Eldridge	Term Expires March 1999
Peter Stimmell	Term Expires March 1999
Robert E. Bailey	Term Expires March 2000
Marion J. Knox (Rejected Position)	Term Expires March 2000

Supervisors of Checklist

Judith W. Gammon	Term Expires March 1998
Phyllis L.Reese	Term Expires March 2000
Helen B. Johnson (Deceased)	Term Expires March 2002
Fern Eldridge (Appointed)	Term Expires March 1998

Trustees of Trust Funds

Andreas M. Turner	Term Expires March 1998
Joann W. Bailey	Term Expires March 1999
Russell C. Eldridge	Term Expires March 2000

Cemetery Trustees

Nancy R. Boyd	Term Expires March 1998
Andreas M. Turner	Term Expires March 1999
George E. Reese	Term Expires March 2000

Library Trustees

Nathalie Wall, Chair	Term Expires March 1999
Kate Leblanc	Term Expires March 1998
Jane Martin	Term Expires March 2000

Planning Board

Scott P. Martin, Chairman	Term Expires March 1999
Carol L Deveau	Term Expires March 1999
Russell C. Eldridge	Term Expires March 1998
George W. Carr (Resigned)	Term Expires March 1998
Douglas J. Peterson (Appointed)	Term Expires March 1998
Patrick L. Bell	Term Expires March 2000
Eleanor T. Pinkham	Term Expires March 2000
Gayle Robbins-Monteith (Alternate)	Term Expires March 2000

Linda Smith, Secretary

Police Commission

W. Edward Bryant, Jr.	Term Expires March 1998
Louis St. Pierre	Term Expires March 1999
Preston B. Stevenson, Jr.	Term Expires March 2000

Linda Smith, Secretary

Appointed Boards and Committees

Board of Adjustment

George Rogers	Term Expires March 1998
Jean W. Lane	Term Expires March 1998
Roy Pender	Term Expires March 1998
Thomas Lavigne	Term Expires March 1999
Linda Smith	Term Expires March 2000
Robert Robertson (Alternate)	Term Expires March 1998
Everette Heald (Alternate)	Term Expires March 1998

Linda Smith, Secretary

Emergency Management

Robert E. Young, Director	Term Expires March 1998
Kevin Madison, Assistant	Term Expires March 1998
Michael D"Alessandro	Term Expires March 1998

Recycling Committee

Robert Clark, Chairman	Term Expires March 1999
Margaret Walker	Term Expires March 1998
Fred Walker	Term Expires March 1998
Chris Kofer	Term Expires March 1999
Thomas Dole	Term Expires March 1999
John H. Jacobsmeyer	Term Expires March 1999
Dennis Gagnon	Term Expires March 1999
Viena Dow	Term Expires March 1999
Phil Gelinas	Term Expires March 1999
Ben Edwards	Term Expires March 2000

Recreation Commission

David Ruth, Chairman	Term Expires March 1998
Grace Levergood	Term Expires March 1999
Jane Martin	Term Expires March 1998
Debra Giolito	Term Expires March 1998

Rural District VNA

Fern Eldridge, (Resigned)	Term Expires March 2000
Luann Cummings	Term Expires March 1998
Charlotte Klaubert	Term Expires March 1999

Conservation Commission

Arthur Slade, Chairman (Resigned)	Term Expires March 1998
Charles Therriault, Chairman	Term Expires March 1999
Herb Berquist	Term Expires March 1998
Nancy Voorhis	Term Expires March 1999
Winifred Young	Term Expires March 1999
Charles Therriault, Chaiman	Term Expires March 1999
Stanley Sumers (Resigned)	Term Expires March 2000
John Rule	Term Expires March 2000
Scott Martin (Alternate)	Term Expires March 1998
Lisa Lamphere (Alternate)	Term Expires March 1998
Jim Viar (Alternate, Resigned)	Term Expires March 1998
Stephnie Therriault (Alternate)	Term Expires March 1998
Patrick Bell (Alternate)	Term Expires March 1998

Linda Smith, Secretary

Cable Committee (No Terms)

Frank Barry, Chairman

Lucy Edwards, Vice Chair	Benjamin Bencal
Thomas Dole	Edward Braski
Ben Edwards	John Jacobsmeyer, Jr.
Janet Tower	John Bello
Jim Hadley	Pat Delorey
Joe Holmes	Joseph A. Knox

Route 4 Impact Committee

George Rogers, Chairman	Term Expires March 2000
Andrew John Lane	Term Expires March 1998
Jeff Lalish	Term Expires March 1998
Scott Martin	Term Expires March 1998
Robert Clark	Term Expires March 1999
Robert E. Bailey	Term Expires March 2000

Economic Development Committee

William Bushnell	Robert E. Bailey
Fern Eldridge	Douglas J. Briggs
Robert Madison	Donald Dougherty
John Zarnowski	Richard A. Lewis, Selectman

Strafford Regional Planning Commission

Scott Martin	Term Expires March 1999
Robert Clark	Term Expires March 1999

225th Anniversary Committee

Joseph A. Knox, Chairman	Marion J. Knox, Secretary
Richard Blackburn	James Boyd, Treasurer
Althea "Bunny" Behm	Russell Edrig\dge, Treasurer, Assist.
John Schlang	Ann White
Denise Taschereau	Arlene Fisher
Sheryl Hoisington	Sandra Priolo
Priscilla Turner	Lisa Caron
Allyson Herk	Rev. Carl Rundgren
Janet Clark	Charles Bailey
Lois DeTrude	Stephen Bailey

Northwood Representative to Northwood Meadows State Park
Joann W. Bailey

Town Historian
Joann W. Bailey

Town Departments and Officials

Building Inspector, Code Enforcement Officer
David Hickey, P. E.

Department of Selectman

Tammie A. Beaulieu	Executive Administrator
Susan DeMarco, (Resigned)	Administrative Assistant
Judith H. Lounsbury	Recording Secretary
Marcia J. Severance	Property Records Secretary
Julie Roy	Bookkeeper

Health Officer
P. Donald Arsenault

Human Services Director
Pamela P. Wentworth

Deputy Town Clerk
Judy C. Pease, (Resigned)
Arlene W. Johnson, (Appointed)

Deputy Town Treasurer
Marcia J. Severance

Deputy Tax Collector
Lynn Padley

Town Historian
Joann W. Bailey

Transfer Station
Dennis Gagnon
James Wilson, Sr.

Highway Department
James Wilson, Jr.
Steve Colburn

Fire Department
Michael Hoisington
Kevin Madison

Fire / Rescue Department
Charles S. Bailey, Chief
Fred K. Bassett, Assistant Chief
Deborah Lussier, Captain - Rescue
Stephen A. Bailey
Gregory R. Bane
Vincent A. Bane
Stephen G. Conway
Steven J. Tumaz
Peter J. Lennon

Forest Fire Warden
Charles S. Bailey

Police Department
Michael D'Alessandro – Chief of Police
Corporal Charles Hillner
Patrolman Catherine Hillner
Patrolman Kenneth Martin, (Resigned)
Sergeant Herbert Rich
Sergent Ross Oberlin
Patrolman William Neenan
Patrolman Catherine Hillner
Patrolman Norman Hobbs, Jr.
Patrolman Raymond Pardy III
Mary Lou Tuttle, Administrative Assistant

Animal Control Officer
Herbert W. Rich (Resigned)
Melissa Tremblay (Appointed, Resigned)
Don Evans (Appointed)

THE NORTHWOOD ANNUAL TOWN MEETING
March 15, 1997

Moderator Robert A. Johnson rapped the meeting to order at 9:05 A.M. at Coe-Brown Northwood Academy. He proceeded to read the attested warrant. A.J. Lane moved that we dispense with reading of the articles now as they will be read as they are taken up. M. Hoisington seconded the motion which was adopted unanimously.

ART. 1: Selectman Virginia Dole moved that the Town authorize the Selectmen to enter into a Lease/Purchase agreement in the amount of $210,870.00 for the purpose of leasing/purchasing a new fire truck (pumper) and raise and appropriate the sum of $42,174.00, the first year's payment for this purpose. The truck is to be purchased under a lease/purchase agreement with payments of $42,174.00 to be made for 4 additional years as follows: 1998, 1999, 2000, 2001; and bringing the total cost of the truck to $210,870.00. Selectmen Richard Lewis seconded. V. Dole explained that town counsel felt that because there was an escape clause in the lease agreement there would be no need for the 2/3 ballot vote, just a majority ballot vote. Fire Chief Charles Bailey explained at length the need for the new truck, citing the leaking tank and deteriorating frame on the present truck. This new truck would have plastic parts that would not rust and have an enclosed cab for the safety and protection of our firefighters. James Ryan felt that it would be more prudent to research the cost of repairing the present truck. Ben Edwards said when the old truck was repaired we would still have an old 17 year old truck that might need future repairs. Mr. Ryan questioned the town counsel's advice about the 2/3 vote not being necessary. Melinda Tasker asked about the $221,000.00 surplus from 1996 that Mr. Hadley had mentioned. Could this be used, or part of it to help keep our taxes down? Several of our firemen spoke. David Bujno moved to amend the main motion to insert after the words, raise and appropriate, "from surplus in the year ending December 31, 1996, the sum of $42,174.00". J. Ryan seconded the motion. V. Dole says we do not have $43,000.00 available now as not all taxes were paid. Mr. Knox, Town Treasurer, said it would mean we would have to borrow earlier in the year. The new truck will not be ready for 4 to 7 months. The amendment failed by a show of cards 88 YES 88 NO. R. Bailey moved the question and M. Hoisington seconded. Motion passed by a unanimous show of hands. The main motion had to be a ballot vote and the polls were to be open for an hour. So while this was taking place, we went on to other articles.

ART. 2: Selectman Marion Knox moved that the Town raise and appropriate the sum of $6,000.00 to be added to the previously established Highway Equipment Capital Reserve Fund (truck) held by the Trustees of the Trust Funds. V. Dole seconded. Motion passed by a voice vote.

ART. 3: R. Lewis moved that the Town raise and appropriate the sum of $10,000.00 to be added to the previously established Highway Safety Equipment Capital Reserve Fund (cruiser) held by the Trustees of the Trust Funds. V. Dole seconded. Motion passed by a voice vote.

ART. 4: V. Dole moved that the Town raise and appropriate the sum of $42,643.88 to renovate the Chesley Memorial Library Basement and authorize the withdrawal of $42,643.88 from the Chesley Memorial Library Basement Renovation Capital Reserve Fund created for that purpose. R. Lewis seconded the motion. Mr. R. Gilchrist asked for a ballot vote because he noted there was another article coming asking for more money. K. Leblanc explained that if we don't raise this money, we will lose $19,000.00 from a State grant. The money is already in the fund and will not raise taxes. Mr. Gilchrist withdrew his request for a ballot vote and asked for a show of card vote instead. V. Dole seconded. The article passed with 169 YES and 4 NO.

Now back to the results of the voting on **ART. 1:** The motion was adopted by the ballot vote of 109 YES and 106 NO.

While the votes were being tabulated Mary Tebo spoke to the audience concerning the value of open space, both as a savings to the taxpayers and as an attraction naturally for our town.

ART. 5: R. Lewis moved that the Town raise and appropriate the additional sum of $20,000.00 for completion of basement renovation improvements to the Chesley Memorial Library. V. Dole seconded. He then withdrew his motion to allow Richard Wolf to make his motion to indefinitely postpone this article. J. Lovely, Jr. seconded Mr. Wolf's motion to postpone. The article was indefinitely postponed by a show of cards vote of 111 YES and 46 NO.

ART. 6: M. Knox moved that the Town raise and appropriate the sum of $850.00 for the purpose of rebinding another book of the Town's Vital Records, 1918-1928. V. Dole seconded. The motion was adopted by a voice vote.

ART. 7: M. Knox moved that the Town raise and appropriate the sum of $25,480.00 from the Special Ambulance Replacement Fund (previously established) revenue balance, to be added to the Ambulance Capital Reserve Fund. (Previously established) held by the Trustees of the Trust Funds. This amount represents the money received from billings in the fiscal year 1996. V. Dole seconded. The motion passed by a voice vote.

ART. 8: V. Dole moved to modify the elderly exemptions from property tax in the Town of Northwood, based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, $25,000.00; for a person 75 years up to 80 years, $35,000.00; and for a person 80 years of age or older, $45,000.00. To qualify, the person must have been a New Hampshire resident for at least 5 years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least 5 years. In addition, the taxpayer must have a net income of not more than $18,500.00 or if married, a combined net income of less than $26,500.00, and own assets not in excess of $35,000.00 excluding the person's residence. R. Lewis seconded the motion.

There was a question whether we could vote on this because there had not been a hearing held earlier. V. Dole said the D.R.A. would accept the discussion at Candidates' Night and at the public budget meetings as being sufficient. The minimum income limits have gone up because Social Security must now be figured in. Mark Edwards amends the article to change the $25,000.00 exemption to $30,000.00 and the $35,000.00 exemption to $45,000.00. All else remains the same. Diane Kizirian seconded. The effect on taxes if this passes cannot be determined right now. This amendment was defeated by a show of cards 51 YES and 84 NO.

There was a ballot vote on the original main motion but before we began that vote, Althea Behm from the School Board and Virginia Dole from the Board of Selectmen asked to make a presentation. They recognized Helen B. Johnson who has served out Town for 50 years as a Supervisor of the Check List. They presented her with a lovely plaque which Mrs. Behm read. She also announced that there was a large cake beautifully decorated in Helen's honor which was to be shared by all present. The entire body of voters rose to give her a long resounding ovation.

Back to the balloting on the main motion as originally made. Motion passed by a ballot vote 115 YES and 17 NO.

The meeting broke for a lunch break and reconvened at 1:00 P.M.

ART. 9: Daniel McNally, Chairman of the Budget Committee, moved that the Town raise and appropriate the sum of $1,356,779.00 which represents the operating budget. Said sum does not include special or individual articles addressed. R. Lewis seconded the motion. James Hadley amends the motion down to $1,134,966.00. This amount of reduction is the amount of the 1996 surplus. D. Bujno seconded. V. Dole explains that this would not accomplish what Mr. Hadley wants to do, so Mr. Hadley withdrew his amendment with the understanding that the Board of Selectmen do all in their power to use the surplus to reduce the 1997 taxes. Mr. Lewis affirms that he will certainly comply with this directive as long as he is a Selectman. Mr. Bujno comments on how overworked the Town Hall staff has been this year. The motion passed by an overwhelming voice vote.

ART. 10: M. Knox moved that the Town raise and appropriate the sum of $5,000.00 for a feasibility study for Gulf Road as it pertains to creating an additional access. R. Tomasello seconded. Mr. H. Anderson speaks of the deplorable condition of Harmony Road. Andy Turner says it may be to take back an old right-of-way discussed 200 years ago in our Town. He cites the need of another access to Town without going all around through Deerfield and Epsom. The motion passed by a show of cards vote 72 YES and 51 NO.

ART. 11: R. Lewis moved that the Town raise and appropriate the sum of $3,500.00 for the upgrade of the Police Department's computer system. The current computer system does not have the capability to utilize software now being used by the State of NH. V. Dole seconded. The motion passed by a voice vote.

ART. 12: V. Dole moved that the Town raise and appropriate the sum of $3,500.00 for a voting tabulator and associated costs. R. Lewis seconded. The Town Clerk stated that since there were

no more elections in 1997, the need was not that urgent this year. The motion was defeated by a show of cards 18 YES and 96 NO.

ART. 13: M. Knox moved that the Town raise and appropriate the sum of $5,000.00 for the 225th Steering Committee. Jean Lane seconded. The Committee announced that they are meeting next on April 5 at 9:00 A.M. at the Town Hall to finalize their ideas for the celebration and volunteers would be welcome at that meeting. The motion passed by a show of cards vote 62 YES and 61 NO.

ART. 14: V. Dole moved that the Town raise and appropriate, from surplus in the year ending December 31, 1996, the sum of $300.00 from the sale of cemetery lots (323,298,299) in the year 1996, to be added to the Cemetery Improvement Expendable Trust Fund previously established. R. Lewis seconded. The motion passed by a unanimous voice vote.

ART. 15: R. Lewis moved that the Town adopt the provisions of RSA 202-A:4-d authorizing the Library Trustees to accept gifts of personal property, other than money, which may be offered to the library for any public purpose, provided, however, that acceptance of personal property by the Library Trustees shall not be deemed to bind the Town or the Library Trustees to raise, appropriate or expend any public funds for the operation, maintenance, repair or replacement of such property. V. Dole seconded. The motion passed by a voice vote.

ART. 16: V. Dole moved that the Town establish a trust in memory of Elizabeth L. Stimmell, who died in 1995 and served the Town of Northwood as Librarian and Library Trustee. The Elizabeth Stimmell Book Fund Trust is to begin with $312.00. donated by her friends and $800.00 from part of the proceeds of the 1995 and 1996 Northwood Community Crafts Fairs, which were dedicated to Elizabeth. The Trust would be managed by the Trustees of the Trust Funds and for the first five years, beginning with 1996, yearly interest is to accumulate and is to be added to the principal. Beginning with the sixth year, the annual interest income is to be paid to the Library Trustees. The Library Trustees may apply any unexpended balance of interest income to the principal of the Trust. R. Lewis seconded. The motion was adopted by an unanimous voice vote.

ART. 17: R. Lewis moved that the Town allow the Board of Selectmen to enter into a lease agreement, or sale, of a certain parcel of land located on First NH Turnpike and described as Map 217, Lot 046 for the sole purpose of relocating the existing Post Office . V. Dole seconded. This is 2.1 acres of land that the Town owns west of the present Post Office and perhaps could be a safer spot for the Post Office. The motion was adopted by a voice vote.

ART. 18: V. Dole moved that the Town of Northwood allow the Northwood Teen Center, a non-profit organization, to lease the so called "Tom Gardner House", owned by the Town and located on the South side of the First NH Turnpike near the site of the Town recycling center and salt shed. Said lease will be for $1.00 a year and will continue at the discretion of both the

Northwood Teen Center and the Northwood Board of Selectmen. Said lease may be terminated by either party following a public hearing. The Northwood Teen Center will assume the responsibility for insuring, refurbishing, and maintaining the building, including utilities, for use as a Teen Center, educational facility, community center and/or other purposes which will benefit the citizens of Northwood. R. Lewis seconded. There will be a break between the Chamber of Commerce building and the Center with an entrance on the other side of the Teen Center. The motion passed by a voice vote.

ART. 19: V. Dole moved to indefinitely postpone any action on Art. 19. Jean Lane seconded the motion. The motion to indefinitely postpone passed by a voice vote.

ART. 20: R. Lewis moved that the Town raise and appropriate the sum of $2,500.00 to be used by the Northwood Lake Watershed Association in the treatment of Northwood Lake to control the milfoil problem. V. Dole seconded. Brian Cote spoke at length of the problem and of the various ways tried to stamp out this invasive plant, such as chemical and lake drawdown, all of which have helped but not succeeded. D. Behm spoke of the economic impact this would have on our town if the milfoil spoiled our lakes for fishing and other uses. The motion was adopted by a voice vote.

ART. 21: Charles S. Bailey moved that we indefinitely postpone any action on Art. 21. R. Wolf seconded. The motion was adopted by a voice vote.

ART. 22: Sue Robertson wishes to "scold" someone about the unreadable size of print in this year's Town Report. V. Dole apologized and assures us this will not happen again.
Mr. Ryan rose to recognize and congratulate the Coe-Brown Boys Basketball Team.
They were State Class M Champions this year.

Jean Lane moved to adjourn and R. Lewis seconded. By unanimous vote the meeting adjourned at 2:30 P.M.

Respectfully submitted,

Arlene Johnson, Town Clerk

Results of Town Election
March 11, 1997

Selectman for Three Years

Douglas J. Peterson	166
☒Marion J. Knox (write in)	400

Trustee of Trust Funds for Three Years

☒Russell C. Eldridge	482

Cemetery Trustee for Three Years

☒George E. Reese	504

Library Trustee for Three Years

☒Jane G. Martin	502

Police Commission for Three Years

Mark L. Edwards	242
☒Preston B. Stevenson Jr.	287

Road Agent for One Year

L. Dennis (Farmer) Gagnon	139
☒James D. Wilson	398

Planning Board for Three Years, Vote for Two

☒Patrick L. Bell	367
☒Eleanor T. Pinkham	446

Budget Committee for Three Years, Vote for Four

☒Robert E. Bailey	400
Lucy C. Edwards	177
☒Allan G. Holmes	422
☒Marion J. Knox	400
☒Daniel S. McNally	268
James W. Ryan	208
Janet M. Tower	255

Budget Committee for One Year

☒Viena A. Dow	327
James A. Hadley	217

1997 REPORT OF THE CEMETERY TRUSTEES

George (Ted) Reese was re-elected for a three year term which will last to the turn of the Century (2000). Andreas (Andy) Turner was made Chair of the Trustees and Nancy Boyd serves as the Secretary for the Trustees.

Our regular budget of $3600. was requested and approved. This year Warrant Article #14 was submitted for placement of the sales of cemetery lots into the Cemetery Improvement Expendable Trust Fund. It provided $300. to the Fund.

This year the maintenance of our six public cemeteries was divided between the Elliotts for Pine Grove, East Northwood and the Ridge; and the Chadwicks, who replaced Walchak Lawn Care Co. of Concord, for Fairview, Canterbury and Harvey Lake. These local teams seem to have more interest and a willingness to do the extras that confront us.

This brings out the point how important it is to have adequate funds placed on one's cemetery lot for Perpetual Care, so that there is adequate income for the mowing and care of each cemetery lot. The going fee is $100/grave. Even at this amount it only provides under today's return on investment, $5.00 to cut that grave 8 times a year. ANYONE WHO OWNS A CEMETERY LOT ON WHICH THERE HAS NOT BEEN PLACED ANY PERPETUAL CARE, NOR ANY MONUMENT OR MARKERS, NOR HAS THERE BEEN ANY INTERMENTS, HAS, IN EFFECT, AN ABANDONED LOT WHICH CAN BE RECLAIMED BY THE TOWN.

Steps have been taken to reclaim the lot of Ann and Sydney Lucer at Fairview Cemetery, Lot 14NW (4 graves) which is considered abandoned unless they or their heirs can be located.

Ted and Andy see to it that the flags at Pine Grove and East Northwood are put up on May 1st and taken down at the closing of the cemeteries on December 1st. Andy arranged for turning on and off the water at East Northwood . In April it usually involves a checking and repair of the lines because water doesn't get fully blown out of the lines in October. The pump at Pine Grove is secured and the tub turned over for the winter. The leather in the pump dries out and requires priming to obtain water. Our thanks to Barbara Saunders for geraniums and Viena Dow for tulips at the sign in Pine Grove.

This year Ted Reese's family donated the letters EST (Established) and 1877(year) to the sign at the Ridge. It balanced it off and indicated the year the cemetery was opened. A half a load of loam was deposited at the Ridge for grave repair. Page Tree Service removed the large spruce that broke off and fell along the school fence. Damage was done to the new sign by a contractor and Upright Fence repaired the damage and billed the contractor. NH Electric Co-op donated a flowering Crab Tree at the Ridge. Our thanks to the one who planted morning glories at the sign.

Our thanks to the Weeks Family who have adopted the Samuel Johnson Cemetery on Main Street and keep it looking nice. The Trustees have arranged for a number of private sales of cemetery lots at East Northwood, the Ridge and Fairview. In such cases the new owners are required to put Perpetual Care on the graves purchased. The seller receives monies remaining in their trust. Perpetual Care is not transferable. We have 60 some private graveyards that need care. Anyone willing to adopt one and care for it should contact one of the Trustees.

Section D in Pine Grove was finally seeded and loam added where necessary. This brought this section up to grade making available much improved lots.

Respectfully submitted,

Nancy Boyd, Secretary
George E. Reese
Andreas M. Turner, Chair

CODE ENFORCEMENT OFFICE

1997 ANNUAL REPORT

The 1997 calendar year saw a dramatic increase in activity both in building and enforcement areas. Permits issued increased in excess of 20% over the 1996 calendar year making 1997 the busiest in this decade. Code enforcement issues also saw an upturn in excess of 30% over 1996.

I have attempted and continue to strive to be responsive to the townspeople and the builders. Your needs and concerns have been addressed in a consistent and professional manner. As always, your cooperation and understanding is essential to permit me to carry out my duties.

The following is a breakdown of the permits issued in 1997:

Single Family Residence	17
Manufactured Homes	20
Residential Garages	09
Remodel/Additions	52
Barns	07
Utility Buildings	18
Commercial	08
Industrial	01
Signs	10
Razing	09
Swimming Pools	01
Electrical	40
Mechanical	04
Plumbing	28
Town of Northwood, Waste Oil Containment	01
Town of Northwood, Chesley-Grano Library	01
Total Permits Issued:	**225**
Total Fees Collected:	**$15,871.55**

Respectively Submitted,

David J. Hickey, P.E.
Code Enforcement Officer

NORTHWOOD CONSERVATION COMMISSION
1997 Annual Report

The Northwood Conservation Commission was established by the Town of Northwood to provide guidance for both the protection and proper utilization of the town's natural resources. These valuable resources include woodlands, wetlands, lakes and ponds, and clean air. To that end the Commission provides input on conservation related issues to other town boards and commissions and state boards. The Commission also maintains maps of the town's natural features, and promotes and sponsors events which raise citizen's awareness of problems and issues related to the town's natural resources.

During 1997 the Commission continued its work on the wetlands inventory project, compiling the results of the inventory and developing a method for prioritizing wetlands based on their overall value to the town. The Commission anticipates these efforts will enable it to recommend areas for protection, either as Prime Wetlands or through some other means approved by the town. Inventory results will also be reflected in Commission recommendations to the Planning Board on new wetlands setback regulations. The goal of these regulations is to establish an effective and equitable means for creating protective buffers between new development and adjacent wetland areas.

Other activities in 1997 included providing input to the state on the proposed route 202/4/43 intersection project, providing input to the Planning Board subcommittee updating the town Master Plan and improving Commission procedures for processing dredge and fill applications. The Commission also continued to participate in the Bear Paw Regional Greenways Project. The Project's goal is the creation of continuous tracks of public land which can be used for resource conservation, recreation and education. Northwood and six adjoining towns are involved in the project.

With regret, the Commission has accepted the resignation of long time Chairman, Arthur Slade and Vice Chair, Stan Somers. Their absence will be felt. The Commission welcomes Chuck Therriault as the new Chairman.

The Commission continues to work with the citizens of Northwood to protect and manage the town's natural resources in an environment of continued economic development. The Commission encourages constructive input by residents on conservation related matters and encourages everyone to participate in the protection of the town's natural resources. The Commission meets at 7:30 PM at the Town Hall on the first Tuesday of every month. Any resident interested in becoming a member or in participating in a specific project are urged to contact the Conservation Commission through the Town Hall.

REPORT OF THE NORTHWOOD FIRE/RESCUE DEPARTMENT FOR THE YEAR 1997

1997 was a busy year for the Northwood Fire/Rescue with response to a total of 439 calls for assistance, as well as many other activities and happenings.

In April, the department took delivery of the new ambulance that was approved at the 1996 town meeting. This vehicle was custom built on an International chassis and should give the town for many years of service.

In October, the department took delivery of the new 71M3. It is the town's first custom built pumper. The department is very proud of this a fine piece of equipment. Many thanks to the members of the truck committee, Mike Hoisington, Steve Bailey, Steve Colburn, Peter Lennon, and Matt Hotchkiss.

The town is fortunate to have such a fine group of dedicated firefighters and EMS personnel. At the same time, the department is fortunate to have the continued support of the citizens of Northwood.

Respectfully submitted,

Charles S. Bailey, Chief

Town Ambulance

The new ambulance delivered to Northwood, March 1997

MEDICAL AID BREAKDOWN

Allergic Reaction	4
Cardiovascular	23
Diabetic	5
Gastrointestinal	11
Neurological	19
Poisoning/Overdose	8
Respiratory	20
Toxic Exposure	6
Trauma	159
Other	38
TOTAL PATIENTS	293

Northwood's New Fire Truck

Chief Charles Bailey and Captain Mike Hoisington welcome the delivery of Engine 3 to the Town of Northwood in October 1997.

CALL BREAKDOWN

Structure Fire	13
Medical Aid	175
Motor Vehicle Accident	56
Mutual Aid	16
Hazardous Condition	29
Brush/Grass/Smoke	22
Vehicle Fire	5
Inspections	19
Service Call	19
Other	12
TOTAL	439

REPORT OF TOWN FOREST FIRE WARDEN AND STATE FOREST RANGER

To aid your Forest Fire Warden, Fire Department and State Forest Ranger, contact your local Warden or Fire Department to find out if a permit is required. Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to $2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

There are ten Forest Rangers who work for the New Hampshire Division of Forests and Lands, Forest Protection Bureau. State forest Rangers are available to assist communities with forest fire suppression, prevention and training programs as well as the enforcement of forest fire and timber harvest laws. If you have any questions regarding forest fire or timber harvest laws, please call our office at 271-2217.

There are 2400 Forest Fire Wardens and Deputy Forest Fire Wardens throughout the state. Each town has a Forest Fire Warden and several Deputy Wardens who assist the Forest Rangers with forest fire suppression, prevention, and law enforcement. The 1997 fire season was a safe period for wildland firefighters with no major injuries reported. The drought conditions experienced during the early summer months was a significant factor resulting in the total number of fires reported during the season.

The State of New Hampshire operates 15 fire towers, 2 mobile patrols and 3 contract aircraft patrols. This early detection and reports from citizens aid in the quick response from local fire departments. This is a critical factor in controlling the size of wildfires and keeping the loss of property and suppression costs as low as possible.

1997 FIRE STATISTICS
(All Fires Reported thru December 23, 1997)

FIRES REPORTED BY COUNTY

Belknap	58
Carroll	96
Cheshire	63
Coos	29
Grafton	51
Hillsborough	145
Merrimack	148
Rockingham	54
Strafford	63
Sullivan	19
TOTAL FIRES	726
TOTAL ACRES	177.17

CAUSES OF FIRES REPORTED

Smoking	54
Debris Burning	261
Campfire	99
Power Line	33
Railroad	3
Equipment Use	23
Lightning	14
Children	60
OHRV	0
Miscellaneous	130
Incendiary	33
Fireworks	16

John Q. Ricard
Forest Ranger

Charles S. Bailey
Forest Fire Warden

Report of the Gulf Road Board

This past year the Northwood Gulf Road Board and the Deerfield Gulf Road Committee met to complete the work initiated two years ago. Both of Boards of Selectpersons were presented with the final report, which are on file at each of the Town Halls.

Late this fall an opinion by Northwood Town Counsel was rendered regarding various legal options that could be pursued. The Northwood Selectmen have asked the Gulf Road Board to review these options, and make further recommendations based on this additional information.

Respectfully Submitted,

Richard Chandler

HUMAN SERVICES DIRECTOR'S REPORT

In addition to the Human Services Department of the Town of Northwood serving 15 individuals and families monetarily, some once and others several times, clients were also referred to State, Federal and private aid and agencies. Many applicants received aid from ADFC (now known as TANF), Fuel assistance, Crisis Fuel Assistance, Crisis (FEMA), Crisis AFDC, and Neighbor Helping Neighbor Fund. Some clients were referred to Lamprey Health Care, NH Job Training Council, Social Security, SSI, and Rural District VNA.

Food vouchers were kept to a minimum because of the Town's well stocked Food Pantry, ably run by Pat Jacobsmeyer and her great crew of volunteers including Gayle Robbins-Monteith, Kate McNally, Diane Elliott, Linda Smith, Dave Ruth and many others. Clothing was provided by Sandy Priolo of the Salvation Army and many generous townspeople. Thanksgiving and Christmas Food Baskets were provided by area Churches and organizations and Northwood School, ably coordinated by Diane Elliott. The Northwood Rescue Squad, The Northwood Fire Department and the Giving Tree from Concord Hospital provided Christmas presents for many needy families who otherwise would have gone without.

Welfare rent due to be paid to a landlord behind on property taxes were paid directly to the Tax Collector to be credited to the landlord's unpaid taxes. Payback letters are sent out 4 times a year to previous clients. Financial arrangements (Agreements) for paying back what is owed are signed and checks come in on a regular basis. All eligible clients were required to do 20 hours per week of Community Service and 15 verifiable full-time job searches if the Town helped them out financially.

A considerable amount of time was spent by the Human Services Director negotiating with PSNH, NH Electric Co-op, Eastern Propane and area fuel suppliers to prevent disconnection of services to Northwood residents with financial difficulties.

Many thanks to the Fire Department, Rescue Squad, Police Department, area churches, Scouts, Lions Club, The Chesley Library, The Northwood School and School Nurse, Center School and Concord Hospital for their ongoing help and support. I would also like to thank the many individuals, organizations, businesses, churches and families who assisted or simply offered assistance to my office to help the families tragically displaced by fire two weeks before Christmas. The outpouring of support was heartwarming and made me remember what a wonderful town Northwood is and how caring the people who live here are.

Respectfully Submitted,

Pamela Wentworth
Human Services Director

LAMPREY REGIONAL COOPERATIVE REPORT

In 1997, we continued to monitor the Landfill in Somersworth. As of the end of the year, the Landfill looks great. A committee was appointed to discuss disposition of the old incinerator building with representatives from UNH. Although it has not been finalized, we believe we have an agreement in principle with the University of New Hampshire. If finalized, this agreement should not create any additional financial burdens on our member communities.

The Towns of Epping, Madbury, Newington, Rollinsford and Northwood are continuing to utilize Lamprey's services, including the hauling and brokering of their municipal solid waste.

At this time I would like to thank all of the communities for their cooperation with the closure of our Waste-to-Energy plant in Durham and the Landfill in Somersworth.

Respectfully submitted,

Joseph Moriarty
Chairman of Board
Lamprey Regional Cooperative.

1997 LIBRARY REPORT

1997 circulation statistics increased to 28,855 books and materials (an increase of 1,881 more than last year). The library continued the process of re-registering patrons to get all the new addresses on record and a total of 1,456 people have signed up for library cards. Interlibrary loan continues to be very active - - we borrowed 621 books from other libraries and we loaned 861 of our books to other libraries. The state library's toll-free access number enables us to use the statewide database and their weekly van service delivers books and materials free of charge. We will be increased to two stops per week on the van route in 1998 due to our active interlibrary loan statistics.

The library was the recipient of a Library Services and Construction Act Title II Grant in the amount of $1,430.00 this year. The grant will be used to provide public access computer stations at the library, including access to the Internet.

The library offered a variety of programs for children and adults throughout the year. Storytime sessions met twice a week, January through May and September through December; Teddybear Storytime met weekly in July and August. The summer reading program was "Take Us To Your Readers" featuring an alien theme. A popular new approach to summer reading workshops was developed this year: we held five drop-in sessions and children could come at any time on the given date to participate in activities. More children were able to participate in the workshops as a result. A final party was held at the end of the program. Other programs included a "Cat in the Hat" birthday party and a C. S. Lewis workshop.

The library received one grant for programming. It was the "Kids, Books, and the Arts" through the state library and the NH Humanities State Council on the Arts that enabled us to hire singer Judy Pancoast of "KidPop!". The Friends of the Library continued their very popular "Writers Among Us" series. The Northwood/Nottingham Book Discussion Group continued to meet as well. Children's Book Week in November was celebrated with a drawing for a reading prize package. The Christa McAuliffe Planetarium Family Pass was once again available for all patrons to use and a family pass to America's Stonehenge was also available this year. An American Girl doll display was at the library in early December and our last special program of the year featured Christmas caroling with Dave Behm and Bob Frost.

The basement renovation project was originally scheduled to be completed this year, but was delayed. By Town Meeting the downstairs will have been open for a while. There will be a handicapped accessible restroom, a children's room, a meeting room, and a lift between the two floors. Last year the library received a grant for $19,245.00 from Library Services and Construction Act Title II which funded the accessibility portion of the project.

Eunice Fraser and Judy Glover still share the position of library assistant. Danielle Fortin is the student library aide and Donna Bunker continues as library director.

Respectfully submitted,

Nathalie Wall
Library Trustees

Northwood Recreation Commission
1997 Annual Report

The Northwood Recreation Commission offered many opportunities for family recreation during 1997. Night skiing at Gunstock was organized three times during the winter months. Residents were offered two family swim nights at the Dover Recreation Pool.

Classes were held in sign language, karate and gymnastics/tumbling during the winter months. Several hiking trips were scheduled, one to Devil's Den near Mt. Pawtuckaway and a second to Frankenstein Cliffs in Crawford Notch. The annual Easter egg hunt held at the Northwood School, was well attended this year with 850 eggs stuffed with goodies, hidden and found. A summer trip to Water Country was organized and well attended.

The summer recreation program ran smoothly this year with the successful hiring of Terri Mitchell as the Summer Recreation Director. With her leadership, the Town was able to double the number of children taking swimming lessons. She also introduced lessons for toddlers which were well attended. Since Terri held the required certifications to teach Red Cross certified swimming lesson, the hiring of a Red Cross instructor was not needed. The summer recreation program was also well attended. Town revenues from this program were doubled from past years while expenses were kept to a minimum. The filling of this position saved the Town monetarily as well as reduced the number of volunteer hours required of committee members. Savings also came in the form of more efficient use of lifeguard staff. Lucas Pond beach was not staffed due to lower usage when compared to the Town's three other beaches. Lifeguards assisted in the two week summer recreation program when not needed at the beaches instead or hiring additional staff.

The severe rain storm of October 1996 caused extensive erosion to the beach at Bennett Bridge. Through the assistance of Don Arsenault these repairs were completed and the beach reopened for use during the month of July. The Commission wishes to thank Don for his assistance in these repairs.

Current committee members are :

Dave Ruth, Chairman
Grace Levergood
Jane Martin
Debbie Giolito

Respectfully submitted,

Dave Ruth, Chairman

Report of the Planning Board

1997 was a very eventful year for the Planning Board. The year brought closure to the Irving Oil site plan and construction should begin in the spring. Every member of the board should be commended for looking out for the Town's best interest and we all hope the final outcome will be an aesthetically pleasing addition to our community.

At this writing I am glad to report that the update to the 1987 Master Plan is well under way with a final draft recently submitted to the Planning Board by Strafford Regional Planning Commission. The board should put its stamp of approval on it in late winter after it concludes the final review. There has been excellent input from all departments of the Town and from our citizens. Special thanks are extended to Elaine Planchet for coordinating the Master Plan committee. Upon completion of the Master Plan, the Planning Board will proceed with work to update the Town Ordinances. This should be a natural progression using the outline from the Master Plan as a guide. We hope to have these ordinances ready to present to the voters in 1999.

Also in 1997, the board reviewed 2 ordinance proposals. The first is an addition to the existing noise ordinance that specifies where noise levels can be measured for determination of decibel level. The second is a new ordinance on telecommunication towers. We hope that voters endorse both of these proposals.

The Planning Board was very active all year with a total of 11 site plan approvals, 9 consultations and 5 site plan waivers. There were 8 subdivision applications, creating a total of 24 new lots, all of which are located along existing town or state roads. It looks as though more people are going to be calling Northwood their home in the near future.

Thank you for the opportunity to serve you,

Scott Martin, Chairman

NORTHWOOD POLICE DEPARTMENT 1997 REPORT

In 1997 the Northwood Police Department consisted of 4 full time sworn police officers and 3 part time sworn police officers with a support staff of 1 full time administrative assistant. District Court criminal prosecution duties are provided by the Rockingham County Attorney's Office, while juvenile prosecution duties are performed by the Northwood Police Department.

In late 1996 the Northwood Police Department applied for grant money offered by the Federal Government. This grant made it possible for the department to purchase two laptop computers for the patrol officers while on patrol. The laptop computers were placed into service in early 1997 and have allowed the duty officer to perform many tasks within their cruiser that would have otherwise been performed in the police station. These computers have made it possible to keep the officer on the road, and it is proven a visible police presence prevents crime. The Northwood Police Department will be applying for grant money that will allow such programs as D.W.I. and selective enforcement patrols. These state funded patrols have in the past allowed us the opportunity to dedicate a patrol officer to problem areas to combat motor vehicle related problems at no expense to the town.

The Northwood Police D.A.R.E.(Drug Abuse Resistance Education) Program has completed another very successful year in the Northwood School. In 1997 D.A.R.E. expanded its program to include the second grade. Although drug and alcohol abuse are a contributing factor in crimes committed, I believe the D.A.R.E. program, through education, plays a significant role in reducing drug and alcohol abuse subsequently preventing crime. I would like to thank the Northwood School, for without their continuing support D.A.R.E. would not be possible.

We have been advised by the State of New Hampshire Department of Transportation that the Town of Northwood is slated for several upgrades to state roadways. The most significant is the reconstruction of Routes 4, 202 and 43. This is to take place in the coming year. Please anticipate travel delays.

On any given day in 1997, one would only have to look at the front page of any newspaper or listen to a news report to learn of the violent crimes that are being committed in the State of New Hampshire that were once synonymous with the "big city". One which hit very close to home was the tragic death of a neighboring town's police officer. Epsom Police Officer Jeremy Charron was shot while checking a suspicious motor vehicle on August 24, 1997. Our heart felt condolences go out to the Charron Family and the Epsom Police Department. Officer Charron's dedication to service will live on forever.

The Northwood Police Department is committed to providing the highest quality service possible. We have in the past and shall continue to make improvements that will benefit the Northwood community. I would like to thank the Northwood Police Commission, the Northwood Selectmen and all Northwood residents for their continuing support. All are encouraged to stop by or call with comments or suggestions on how we may better serve.

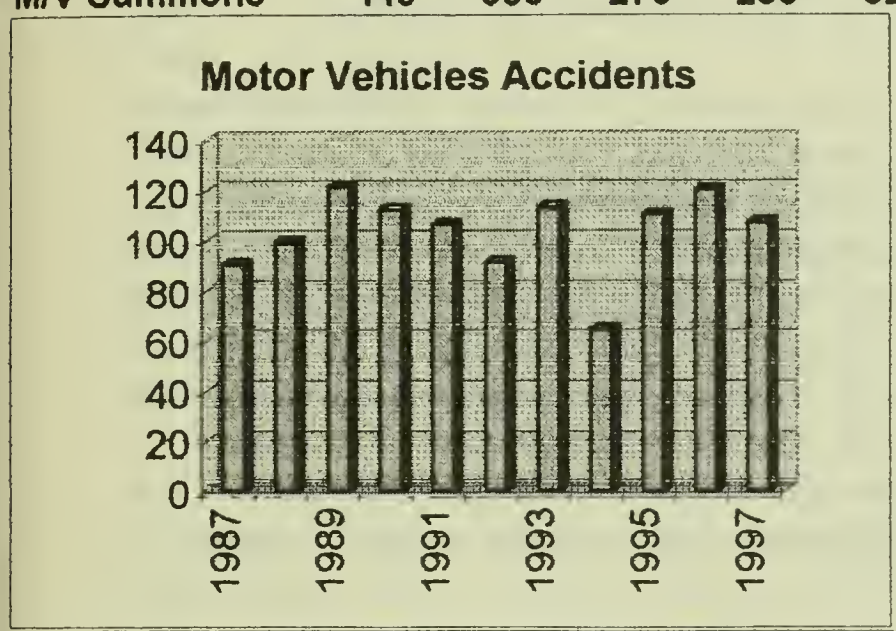
Please refer to the attached page for a brief breakdown of activity.

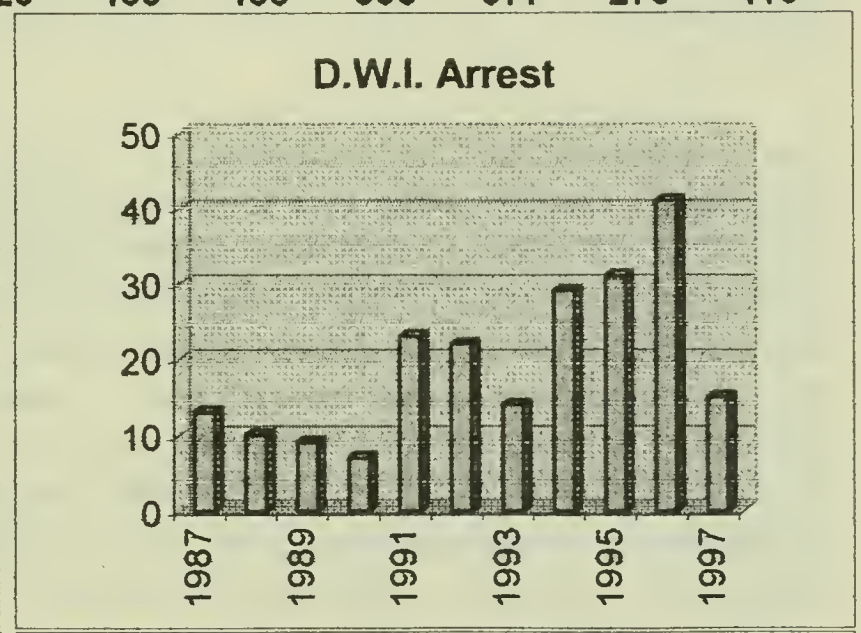
Respectfully submitted,

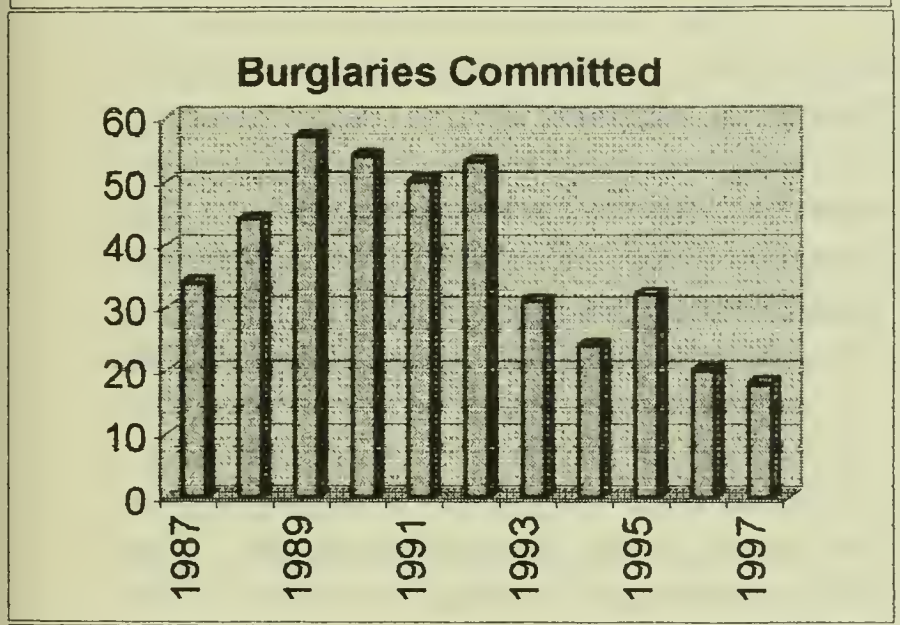
Michael D'Alessandro
Chief of Police

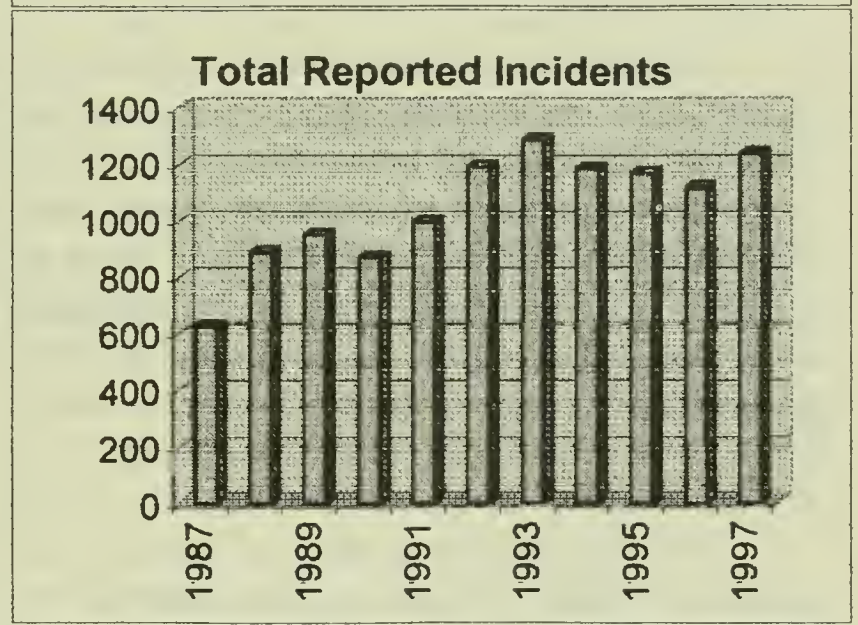
NORTHWOOD POLICE DEPARTMENT ACTIVITY 1987-1997

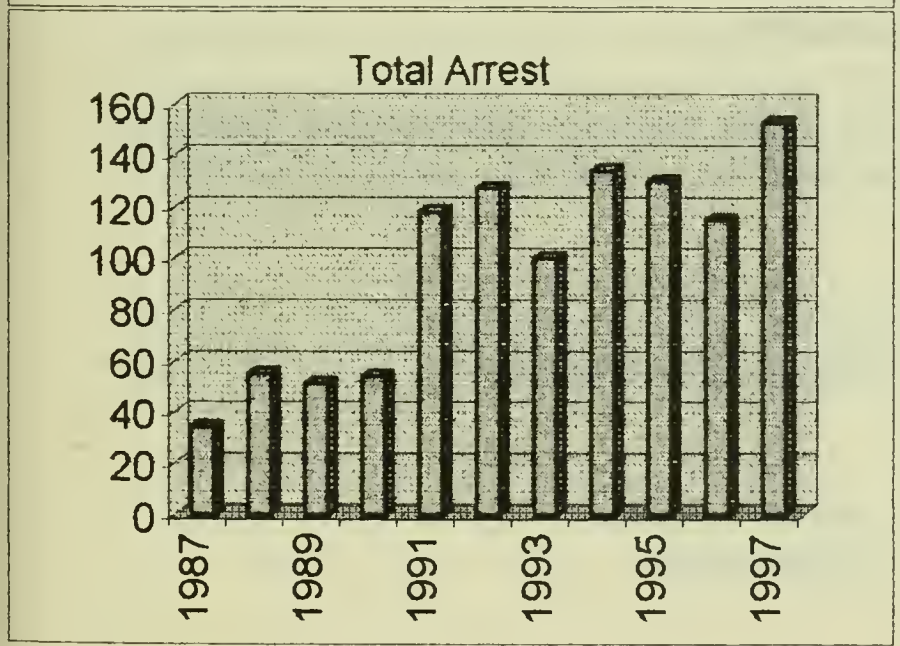
	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997
Calls for Services	623	886	951	869	996	1190	1285	1185	1168	1117	1238
Burglaries	34	44	57	54	50	53	31	24	32	20	18
D.W.I. Arrest	13	10	9	7	23	22	14	29	31	41	15
Total Arrest	34	55	51	54	118	127	100	134	130	115	153
M/V Accidents	90	99	121	112	106	91	113	64	110	120	107
M/V Summons	449	356	276	285	520	465	466	506	377	279	415

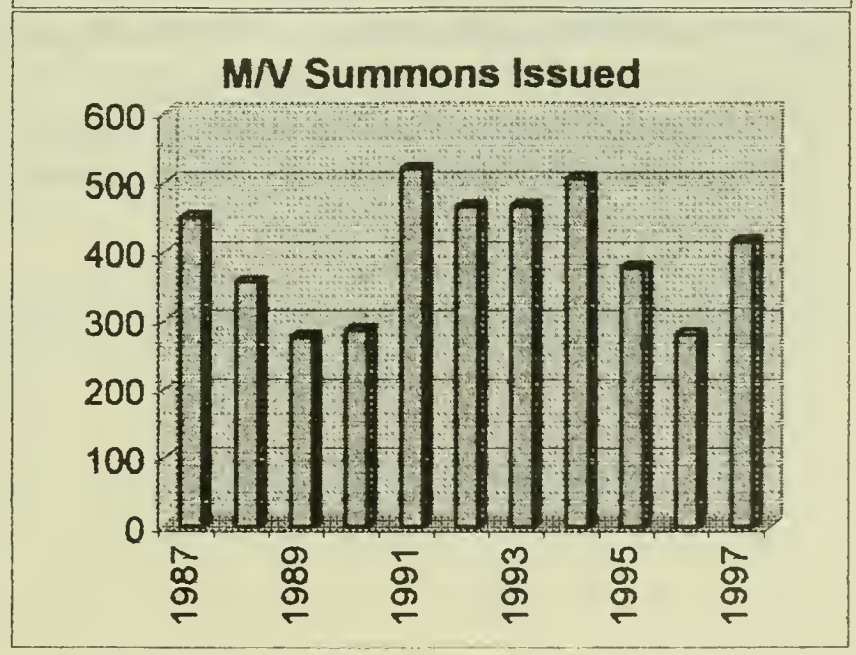












ROAD AGENT'S 1997 REPORT

The Highway Department was quite busy this year as we had a busy winter season. The new Salt Shed makes storage of materials a lot better as we can mix and sand/salt as the individual storms call for it. This makes it more economical as we can change the ratio if needed.

This also was our third year of using hot top for repaving the roads. So far the results have been very good. The roads seem to be holding up a lot better. We also do not have to hold traffic up as long as we did with the cold mix. The roads that we worked this year were Gulf Road, Tasker Hill Road, High Street, the entrance to the Transfer/Recycling Center and a portion of Jenness Pond Road. We were able to fix Gulf Road with a heavy shim and overlay, this should last many years before we have any major repairs to this road. On Tasker Hill Road we had to clean ditches and cut several trees in order to make the road safe for the number of vehicles that pass daily. We also had to do a base repair to get the most life out of the road. The entrance to the Transfer/Recycling Center and the Salt Shed was widened so that the plows can pass in and out during the operating hours of the Center. In the past the road was too narrow to permit the trucks with wings to pass cars coming either in or out.

We also did grading this year in both the Spring and Fall. Gravel was put down in several areas where it was needed. Brush cutting was also done on all roads this Fall.

This year we plan to finish the paving on Jenness Pond Road. There are several areas that will require base repair, so this will cut down on the total number of miles that we are able to repave. Lower Deerfield Road is also scheduled to be overlaid this year. If funds permit, we would also like to repave the lower end of Upper Bow Street where it is breaking up. At the present time the price of hot top is not guaranteed, so we do not know how much we will be able to do.

We will also be grading all gravel roads and adding gravel where it is needed. The increase in traffic on some roads means that they will receive more attention than some of the other roads. All roads will also have the brush cut in the Fall.

I would like to thank everyone for being very patient this year while we were doing our work and they had to wait. We tried to make the delays as short as possible. Again, Thank You.

Respectfully submitted,

James D. Wilson
Road Agent

ROCKINGHAM COMMUNITY ACTION 1997 REPORT

Rockingham Community Action (RCA) is a private, non-profit corporation. Our mission is to serve the multitude of needs of Rockingham County's low-income residents by assisting them in coping with the hardships of poverty, giving them the tools to lift themselves out of poverty and seeking to eradicate the root causes of poverty. RCA has been addressing these needs for over thirty years.

Greater Raymond Community Action Center is an outreach office of RCA that serves residents of Northwood and 12 other communities, and as such acts as Northwood's central resource for information regarding all available human services. RCA also offers intake, clinic and distribution sites in over half of the county's thirty-seven communities for the application and provision of various Community Action services.

Community Action provides a wide range of services that are unduplicated elsewhere in the county. Many of our services meet immediate, critical needs, while others are designed to help families achieve long-term economic self-sufficiency. The following services were provided by Community Action to eligible residents of Northwood from July 1, 1996 through June 30, 1997:

60 households received one of a group of Fuel Assistance Programs, services that provide financial grants of up to $750 to income eligible households to assist with energy-related expenses through the Fuel Assistance Program (some households also receive furnace cleaning and budget and energy counseling services), or grants of up to $250 for fuel and utility emergencies for households not eligible for the Fuel Assistance Program through the Neighbor Helping Neighbor and the Senior Energy Assistance Service.

6 individuals were enrolled in the Self-Sufficiency Program, which helps participants develop and pursue education, training and employment goals and provides needed support to enable them to achieve financial independence.

5 households received help through the Housing Services Program, which provides security deposit loans through the Security Deposit Loan Fund to people who are homeless or at risk of becoming homeless, and provides affordable housing referrals and advocacy, landlord-tenant mediation and tenant education and counseling through the Housing Information Clearinghouse.

6 children and day care providers participated in the Family Day Care Program, which provides services to family day care providers, including training, technical assistance and sponsorship of the USDA Child and Adult Care Food Program.

9 child care referrals were arranged through the Child Care Resource and Referral Program, which compiles current data on all available child care options, provides child care referrals to employees of participating companies as well as to the general public, and expands the supply of quality child care by recruiting, training and assisting new child care providers, including the training of TANF participants.

61 individuals received help through the WIC or Commodity Supplemental Food Programs: WIC provides supplemental nutritious foods, nutrition education, breast-feeding support and health care screening/referrals to pregnant women, nursing mothers, infants and children up to the age of five; the Commodity Supplemental Food Program provides monthly allotments of commodity foods and nutrition education materials to senior citizens, postpartum women and 5 year old children.

623 individual allotments were provided through the Emergency Food Assistance Program, which distributes USDA surplus food to emergency food pantries, soup kitchens and shelters throughout Rockingham County.

2 households received Crisis Services, programs that provide emergency grants to income eligible households for the payment of rent, mortgage, electricity, fuel or other basic necessities for those facing evictions, foreclosures, utility terminations, lack of fuel or other emergencies.

5 households received services through the Homeless Outreach/Intervention Project, which conducts outreach in areas frequented by the unsheltered homeless and assists the homeless with identifying shelter needs, arranging emergency transportation to shelters and assisting shelter providers in arranging alternative shelter.

1 household was enrolled in the Emergency Response System, a program that provides immediate access to community medical responders for disabled individuals in order to ensure their safety and maintain their independence and quality of life.

1 individual received help through the Health Insurance Counseling, Education and Assistance Service (HICEAAS), which provides the services of trained volunteers to assist Medicare recipients with a wide range of health insurance needs, including supplemental health insurance options and Medicare and Medicaid benefits and claims.

In addition to these major programs, much of our staff time is devoted to working with people who come to us seeking help. During the past year, we logged 63 calls or visits from Northwood residents, many of which were crisis calls involving fuel or utility problems, the lack of food or clothing, or general financial needs. By working closely together with local and state welfare administrators, fuel and utility companies, other human service agencies and interested clergy and civic groups, we are able to link those in need with the services available to them.

The services provided by our staff, together with the programs provided by our agency, have a direct and significant effect on Northwood's welfare budget. If our services were decreased due to lack of funding, the town would experience a resulting increase in requests for local welfare assistance.

Since the services we provide greatly relieve the towns we serve of the full financial burden of providing for the needs of their low-income residents, we ask every community we serve to make a financial contribution to our agency based upon the level of service we have provided to its residents. The amount we request equals 5% of the total dollar value of services we provided during the previous fiscal year, which means that we request $5.00 for every $100.00 we provided in direct services.

From July 1, 1996 through June 30, 1997, Community Action provided $80,495 in services to Northwood residents. We are, therefore, requesting the Town of Northwood to contribute 5% of this amount, or $4,025. The Town of Northwood has contributed to our agency for many years, and we extend our appreciation to you for your continued support.

Cordially,

Carol Jacques-Dow, Outreach Center Director
Greater Raymond Community Action Center
Rockingham Community Action

ROUTE 4 (FIRST N. H. TURNPIKE) IMPACT COMMITTEE
1997 REPORT

The Route 4 Impact Committee met on an "as needed" basis, this year. The current issues did not require monthly meetings.

The Committee's prime function is to monitor the New Hampshire State Department of Transportation's proposed safety improvements in Northwood. Another area of concern, is the safety hazards that exist entering and leaving the Northwood Post Office.

The status of the three N. H. DOT projects, as of December 1997 is as follows:

1. The Route 4/43/202 intersection is in final design and Right of Way acquisition. The proposed advertising date for construction for the project is April, 1998.

2. The Governor and Executive Council approved the proposed layout for the intersection of Route 4 with Bow Lake Road, as shown at the Public Hearing on November 19, 1996. The N. H. DOT will be starting the final design in 1998, with construction scheduled for year 2000.

3. The N. H. DOT has scheduled the preliminary engineering for the Route 4 and 152 intersection project in 1998., The Informational Meeting and Public Hearing would probably be held in 1999 and construction to begin the year 2002.

4. The voters of Northwood agreed, at Town Meeting in March 1997, toallow the Selectmen to enter into a Lease or Sale Agreement with the U. S. Post Office for a parcel of Town-owned land just west of the current Post Office, to be used for the new Post Office. As of December 1997, the Board of Selectmen have entered into an agreement with the U. S. Post Office to sell them the land for the new Post Office.

Respectfully submitted,

Andrew J. Lane, Chairman
George Rogers, Vice Chairman
Thomas Chase, Secretary
Robert Bailey
Richard Blackburn
Richard Lewis, Selectmen's Representative
Robert Clark
Russell Eldridge
Jeff Lalish
Scott Martin
Kate McNally

RURAL DISTRICT VISTING NURSE ASSOCIATION - 1997

Despite the immense changes in reimbursement that have challenged the home care industry in 1997, Rural District Visiting Nurse Association has remained focused on what matters most - providing compassionate, cost-effective, quality care to our patients in Northwood.

Our Board of Directors, including your Board Representatives Charlotte Klaubert and Luann Cummings, continue to assess the health care environment in Northwood to ensure that the decisions we make are in the best interest of your community. We continue to participate in numerous networks including: the Coalition of Strafford County Agencies, the Strafford Network, the Rural Home Care Network and the Home Care Association of New Hampshire. Through these affliliations we are able to keep our costs down and stay abreast of the legislative issues that impact our agency and the communities we serve.

Rural District Visiting Nurse Association, Inc. has served as the primary home care provider in Northwood for 29 years. In the era of mega-mergers, Rural District Visiting Nurse Association continues to serve your community as a small, private, independent, non-profit home health agency certified by Medicare and licensed by the state in home health, hospice and community clinics. Most importantly, our accreditation with **commendation** by the Joint Commission on Health Care Organizations assures you and your family that Rural District Visiting Nurse Association provides high quality care in a cost effective manner.

Rural District Visiting Nurse Association also remains committed to serving patients regardless of their financial circumstances. In fact, we are the only agency serving Northwood that routinely serves uninsured and underinsured, in addition to insurd and private-paying clients.

Your town contributions are essential to meeting the many health needs in your community. As competition increases for insured client referrals, please keep in mind you have a right to choose. Choose quality with a long-standing commitment to your community. **Ask for Rural District Visiting Nurse Association by name**.

We are proud to be meeting your home health care needs since 1969 and are looking forward to working for you in the future.

Type and number of visits:	
Skilled Nursing	1,834
Home Health Aide	1,702
Physical therapy	193
Occupational therapy	40
Speech therapy	10
Medical Social Worker	106
Uncompensated	4
Total Visits	3,885

Pay Status	% of patients	% of visits
Medicare	80%	85%
Medicaid/HCBC	6%	1%
Commercial	8%	9%
No Pay/Private	1%	less than 1%
Private duty	4%	1%
Hospice	1%	4%

Respectfully submitted,

Linda Hotchkiss RN, MHSA
Executive Director

REPORT OF THE SELECTMEN

1997 saw the Selectmen dealing with many changes in policies in terms of how the Office of the Selectmen is to be managed.

April saw the arrival of Tammie Beaulieu as the Town's Executive Administrator. With Ms. Beaulieu's previous municipal experience, we saw a smooth transition to an updated computer system which now includes all assessment records, tax map information and municipal accounting system fully computerized.

Excellent cooperation and diligence by employees, officials, boards and committees town-wide produced a significant reduction in the Town tax rate, and also provided the community with the best possible services that are affordable for our citizens, which is always the Selectmen's highest priority.

Again the Town saw both progress and changes in several areas in 1997, including the continuation of a program to improve the Town's road system, the replacement of a deteriorating fire truck, the establishment of a much welcomed Teen Center, the completion of basement renovations at the Chesley Memorial Library, and the treatment to eradicate the Milfoil weed in Northwood Lake.

Respectfully submitted,

Richard A. Lewis, Chairman
Virginia "Ginger" Dole
Marion J. Knox
Northwood Board of Selectmen

225th ANNIVERSARY COMMITTEE REPORT

1997

Are you ready for Northwood's 225th Birthday Party? The Committee is ready - many arrangements have been made - the program has been set - the bands have been booked - the fireworks are going to be super!!!

The Committee has many events scheduled, all of which will be listed in the program booklet and on the special posters. All this information will be available before the March 1998 Town Meeting.

The Committee held several meetings in 1997 and worked hard to present the best celebration possible. Some of the events are a ceremony and birthday cake at Town Meeting, a play, possibly a dance, a Red Cross Blood Drive/Rural District VNA Health Fair, Silent Auction and Raffle, Cemetery Tour, and, of course, the August 7, 8 and 9 weekend celebration with a band concert, parade, militia encampment complete with a battle, chicken barbecue/bean hole supper, block dance, fireworks, sunrise service/pancake breakfast, firemen's muster.

Commemorative items are on display and for sale at the Town Hall and at Northwood Garden Center. Items range from $1.00 to $25.00 and include birthday present raffle buttons, raffle tickets for a D.R. Dimes chair/mantel clock/$100.00 cash, bumper stickers, tee shirts, sweat shirts, pottery pitchers, hats and cookbooks. The Committee will be selling these items at as many events as possible, so shop early before the supply is exhausted!

The Committee is looking for volunteers to assist them with the many scheduled events. Should you wish to help, please contact any member of the Committee as soon as possible. The Committee looks forward to seeing you at all the celebration events.

Respectfully submitted,

Joseph A. Knox, Chairman

Bunny Behm, Rick Blackburn, James Boyd, Lisa Caron, Russell Eldridge, Allyson Herk, Marion Knox, John Schlang, Denise Taschereau, Priscilla Turner, Sheryl Hoisington, Sandra Priolo, Viena Dow, Ann White, Janet Clark, Rev. Carl Rundgren, Dorothy Arsenault, Arlene Fisher, Charles Bailey, Lois DeTrude

Report of the Zoning Board of Adjustment

The Northwood Board of Adjustment heard three cases in 1997, all of which were variance applications relative to the 20' building setback.

The first case was for a residential deck that would encroach into the building setback. The second case was a request for additional living space (second floor) on a residence that is currently encroaching into the setback. These two requests were approved as conditional variances. The third case was a request for an addition to an existing business for storage space which would encroach into the required setback. The board granted approval for the variance as presented.

During 1997, the board finished review of its by-laws and adopted revisions. Also, a new application form was created and approved which includes a checklist for applicants to follow. This should make the application process easier and provide needed documentation for the board.

The Northwood Board of Adjustment meets monthly by agenda only. New members are appointed in March. The board is currently seeking people to serve as alternates. Alternates attend meetings to learn the requirements and responsibilities of the position and serve as voting members in the absence of full board members. If you are interested in serving on this board, contact either myself or the Board of Selectmen.

Respectfully submitted,

Bruce Farr, Chairman

1997 TOWN FINANCIAL REPORTS

1998 TOWN WARRANT
THE STATE OF NEW HAMPSHIRE

To the Inhabitants of the Town of Northwood in the County of Rockingham in said state, qualified to vote in Town affairs:

You are hereby noticed to meet at Coe-Brown Northwood Academy in said Northwood on Saturday, the 14th day of March, next at nine of the clock in the forenoon, to act upon the following subjects.

ARTICLE # 1: Shall we adopt the August 1 prior to the setting of the tax rate as the date for filing for an elderly exemption from the property tax? **(Majority Ballot vote required) (Recommended by Selectmen).**

ARTICLE # 2: To see if the Town will vote to authorize the sale of a portion of Pine Grove Cemetery land to the New Hampshire Department of Transportation for the sum of eleven thousand six hundred dollars **($11,600),** for the purpose of reconstruction of Route 202 by the State of New Hampshire. **(Majority vote required) (Recommended by Selectmen).**

ARTICLE # 3: To see if the Town will vote to authorize the sale of a portion of East Northwood Cemetery land to the New Hampshire Department of Transportation for the sum of five hundred dollars **($500),** for the purpose of reconstruction of Route 43 by the State of New Hampshire. **(Majority vote required) (Recommended by Selectmen).**

ARTICLE # 4: To see if the Town will vote to authorize the sale of a portion of Chesley Memorial Library land to the New Hampshire Department of Transportation for the sum of five hundred dollars **($500),** for the purpose of reconstruction of Route 4/43 by the State of New Hampshire. **(Majority vote required) (Recommended by Selectmen).**

ARTICLE # 5: Are you in favor of authorizing the Planning Board, pursuant to N.H. RSA 674:5, to prepare and amend a recommended program of Municipal Capital Improvements Projects projected over a period of six years? **(Majority vote required) (Recommended by Selectmen).**

ARTICLE # 6: To see if the municipality will vote to raise and appropriate the sum of one million six hundred twenty-two thousand eight hundred and two dollars **($1,622,802),** which represents the operating budget. Said sum does not include special or individual articles addressed. **(Majority vote required) (Recommended by Selectmen; Recommended by Budget Committee)**

ARTICLE # 7: To see if the Town will vote to raise and appropriate the sum of three thousand five hundred dollars **($3,500)** for the purpose of installing monitoring wells at the septage lagoon located at the disposal area, and to authorize the withdrawal for this purpose of three thousand five hundred dollars **($3,500)** from the Lagoon Fee Fund, established under RSA 31:95-c in 1990. **(Majority vote required) (Recommended by Selectmen; Recommended by Budget Committee)**

ARTICLE # 8: To see if the Town will vote to raise and appropriate the sum of three thousand dollars **($3,000)** for the purpose of the resetting and repair of monuments in the cemeteries of Northwood and for the brush cutting the peripheries of these cemeteries. This work is needed in connection with the cemetery tours that are to be a part of the 225th Anniversary. **(Majority vote required) (Recommended by Selectmen; Recommended by Budget Committee)**

ARTICLE # 9: To see if the Town will vote to raise and appropriate the sum of one thousand four hundred and ninety-five dollars **($1,495)** for the purchase of a reconditioned voting machine. **(Majority vote required) (Recommended by Selectmen; Recommended by Budget Committee)**

ARTICLE # 10: To see if the Town will vote to discontinue the Chesley Memorial Library Expansion Capital Reserve Fund created in 1995. Said funds in the sum of three hundred and five dollars **($305),** with accumulated interest to date of withdrawal are to be transferred to the municipalities general fund. **(Majority vote required) (Recommended by Selectmen; Recommended by Budget Committee).**

ARTICLE # 11: To see if the Town will vote to raise and appropriate the sum of five thousand dollars **($5,000).** for the 225th Steering Committee. **(Majority vote required) (Recommended by Selectmen; Recommended by Budget Committee)**

ARTICLE # 12: To see if the Town will vote to raise and appropriate the sum of twelve thousand and fifty-two dollars **($12,052)** to be added to the previously established Ambulance Capital Reserve Fund held by the Trustees of Trust Funds. Such sum to be offset by the equal amount from the previously established Special Ambulance Replacement Fund (revenue balance). **(Majority vote required) (Recommended by Selectmen; Recommended by Budget Committee)**

ARTICLE # 23: To see if the Town will vote to authorize the Board of Selectmen to sell the small, Town owned building located on School Street in Northwood Narrows (located beside the corner building formerly known as Trickey's Store and known on the Town's tax maps as **Map 216 Lot 56)** to the Northwood Historical Society for the sum of one dollar **($1.00). (Majority vote required) (Recommended by Selectmen).**

ARTICLE # 24: To see if the Town will vote to raise and appropriate from surplus the sum of nine hundred thirty nine dollars and forty-two cents **($939.42),** which represents the unexpendable balance of the Conservation Commission's 1997 appropriation, to be added to the Conservation Commission's Fund held by the Town Treasurer. **(Majority vote required) (Not Recommended by Selectmen; Not Recommended by Budget Committee)**

ARTICLE # 25: To transact any other business that may legally come before this meeting. **(Majority vote required) (Recommended by Selectmen).**

Given under our hands and seal this 9th day of February, in the year of our Lord nineteen hundred and ninety-eight.

Richard A. Lewis, Chairman
Virginia "Ginger" Dole
Marion J. Knox.

Selectmen of Northwood

A true copy of Warrant - Attest:

Richard A. Lewis, Chairman
Virginia "Ginger" Dole
Marion J. Knox.

Account Number/Department	1997 Budget	1997 Expended	Selectmen's Budget 1998	Budget Comm 1998 Recommended	Not Recommend by BOS or Budget Comm
DEPT 41301 BOARD OF SELECTMEN					
100-41301-130 SALARY-SELECTMEN	7,000	7,000	8,500	8,500	
100-41301-220 SS-SELE	434	382	527	527	
100-41301-225 MEDI-SEL	102	89	124	124	
100-41301-301 AUDIT ADJUSTMENT ACCT	0	506	0	0	
100-41301-820 TRAIN-SEL	100	30	100	100	
100-41301-830 TRAVEL-SEL	100	0	100	100	
TOTALS- DEPT 41301 BOARD OF SELECTMEN	**7,736**	**8,007**	**9,351**	**9,351**	
DEPT 41302 EXECUTIVE ADMINISTRATOR					
100-41302-110 SALARY-EXECUTIVE ADMIN	33,798	35,367	36,756	36,756	
100-41302-210 HEALTH/DENTAL EA	800	3,951	5,507	5,507	
100-41302-215 LIFE EXEC ADMIN	36	16	49	49	
100-41302-220 SS EXECUTIVE ADMIN	2,096	2,146	2,279	2,279	
100-41302-225 MEDI-EXECUTIVE ADMIN	490	504	533	533	
100-41302-230 RETIRE EXEC ADMIN	845	792	919	919	
100-41302-820 TRAINING EXEC ADMIN	200	129	200	200	
100-41302-830 TRAVEL EXECUTIVE ADMIN	200	156	250	250	
TOTALS- DEPT 41302 EXECUTIVE ADMIN	**38,465**	**43,060**	**46,493**	**46,493**	
DEPT 41303 MODERATOR					
100-41303-130 SALARY MODERATOR	200	100	600	600	
100-41303-220 SS MODERATOR	13	6	38	38	
100-41303-225 MEDI MODERATOR	3	1	9	9	
TOTALS- DEPT 41303 MODERATOR:	**220**	**107**	**647**	**647**	
100-41309-111 SALARY EXEC OFFICE	17,490	19,301	21,117	21,117	
100-41309-190 SALARY-OFFICE CONSULTANT	500	0	0	0	
100-41309-210 HEALTH/DENTAL EXEC OFFICE	3,790	3,500	1,050	1,050	
100-41309-215 LIFE EXEC OFFICE	36	37	13	13	
100-41309-220 SS EXEC OFFICE	1,075	1,012	1,311	1,311	
100-41309-221 SS OFFICE CONSULTANT	31	0	1	1	
100-41309-225 MEDI EXEC OFFICE	254	236	308	308	
100-41309-226 MEDI CONSULTANT	8	0	1	1	
100-41309-230 RETIRE EXEC OFFICE	438	448	100	100	
100-41309-330 CONTRACTED SERVICES EXE	4,100	1,865	6,310	6,310	
100-41309-341 TELEPHONE EXEC OFFICE	3,300	3,341	3,300	3,300	
100-41309-390 RESTORATION OF RECORDS	0	0	1,000	1,000	
100-41309-550 PRINTING EXEC OFFICE	5,000	5,427	6,000	6,000	
100-41309-560 DUES EXEC OFFICE	1,250	1,364	1,250	1,250	

Account Number/Department	1997 Budget	1997 Expended	Selectmen's Budget 1998	Budget Comm 1998 Recommended	Not Recommend by BOS or Budget Comm
DEPT 41309 EXECUTIVE OFFICE -continued					
100-41309-620 SUPPLIES EXEC OFFICE	2,200	2,824	2,500	2,500	
100-41309-625 POSTAGE EXEC OFFICE	1,100	1,015	1,100	1,100	
100-41309-630 MAINT & REPAIRS EXEC OF	5,000	4,376	2,000	2,000	
100-41309-670 BOOKS & PERIOD EXEC OFF	550	1,259	750	750	
100-41309-690 EXEC OFFICE EQUIPMENT	350	410	10,500	10,500	
100-41309-692 ECON DEVELOP EXEC OFFIC	1	0	1	1	
100-41309-820 TRAINING EXEC OFFICE	200	177	600	600	
TOTALS- DEPT 41309 EXECUTIVE OFFICE	**46,673**	**46,591**	**59,212**	**59,212**	
DEPT 41401 TOWN CLERK					
100-41401-111 SALARY DEPUTY TOWN CLERK	1,100	1,163	1,000	1,000	
100-41401-130 SALARY TOWN CLERK	9,128	9,220	18,900	18,900	
100-41401-220 SS TOWN CLERK	635	614	1,172	1,172	
100-41401-225 MEDI TOWN CLERK	149	143	274	274	
100-41401-330 CONTRACTED SERVICES TOWN CLI	1,860	1,686	2,041	2,041	
100-41401-341 TELEPHONE TOWN CLERK	400	607	600	600	
100-41401-560 DUES TOWN CLERK	20	20	20	20	
100-41401-620 SUPPLIES TOWN CLERK	250	383	300	300	
100-41401-625 POSTAGE TOWN CLERK	365	816	500	500	
100-41401-630 MAINT & REPAIR TOWN CLERK	75	0	50	50	
100-41401-670 BOOKS & PERIOD TOWN CLERK	50	20	50	50	
100-41401-690 OFFICE EQUIPMENT TOWN CLERK	0	0	575	575	
100-41401-820 TRAINING TOWN CLERK	250	215	300	300	
100-41401-830 TRAVEL TOWN CLERK	250	311	250	250	
TOTALS- DEPT 41401 TOWN CLERK:	**14,532**	**15,205**	**26,032**	**26,032**	
DEPT 41402 VOTER REGISTRATION					
100-41402-130 SALARY SUPERVISORS	870	812	1,554	1,554	
100-41402-131 SALARY SUPER CLERK	800	19	231	231	
100-41402-220 SS VOTERS	104	51	176	176	
100-41402-225 MEDI VOTERS	25	12	42	42	
100-41402-550 PRINTING VOTERS	60	98	126	126	
100-41402-620 SUPPLIES VOTERS	45	13	168	168	
100-41402-625 POSTAGE VOTERS	17	20	32	32	
TOTALS- DEPT 41402 VOTER REGISTRATION	**1,921**	**1,024**	**2,329**	**2,329**	
DEPT 41403 ELECTION					
100-41403-120 SALARY CLERKS & COUNTER	400	360	1,050	1,050	
100-41403-130 SALARY VITAL STAT	100	73	1	1	
100-41403-220 SS ELECTION	33	27	65	65	

Account Number/Department	1997 Budget	1997 Expended	Selectmen's Budget 1998	Budget Comm 1998 Recommended	Not Recommend by BOS or Budget Comm
DEPT 41403 ELECTION -continued					
100-41403-225 MEDI ELECTION	8	6	16	16	
100-41403-550 PRINTING ADMIN ELECTION	300	297	750	750	
TOTALS- DEPT 41403 ELECTION:	**841**	**763**	**1,882**	**1,882**	
DEPT 41501 FINANCIAL ADMINISTRATION					
100-41501-110 SALARY-BOOKKEEPER	26,834	26,894	27,398	27,398	
100-41501-111 SALARY BOOKKEEPER SUBST	100	0	1	1	
100-41501-210 HEALTH/DENTAL BOOKKEEPEEPER	4,648	4,766	5,507	5,507	
100-41501-215 LIFE BOOKKEEPER	36	37	49	49	
100-41501-220 SS BOOKKEEPER	1,670	1,572	1,699	1,699	
100-41501-225 MEDI BOOKKEEPER	391	370	398	398	
100-41501-230 RETIRE BOOKKEEPER	671	600	685	685	
100-41501-240 TUITION REIMB BOOKKEEPER	100	0	100	100	
100-41501-560 DUES BOOKKEEPER	25	25	25	25	
100-41501-620 SUPPLIES BOOKKEEPER	900	1,198	1,305	1,305	
100-41501-625 POSTAGE BOOKKEEPER	600	593	600	600	
100-41501-820 TRAINING BOOKKEEPER	250	659	250	250	
100-41501-830 TRAVEL BOOKKEEPER	50	117	100	100	
TOTALS- DEPT 41501 FINANCIAL ADMIN	**36,275**	**36,917**	**38,117**	**38,117**	
DEPT 41502 AUDIT					
100-41502-301 AUDIT SERVICES	7,000	7,610	7,200	7,200	
TOTALS- DEPT 41502 AUDIT:	**7,000**	**7,610**	**7,200**	**7,200**	
DEPT 41503 ASSESSING					
100-41503-111 SALARY ASSESSING CLERK	12,805	14,132	13,074	13,074	
100-41503-220 SS ASSESSING	794	876	811	811	
100-41503-225 MEDI ASSESSING	186	205	190	190	
100-41503-312 APPRAISAL ASSESSING	6,500	9,034	7,000	7,000	
100-41503-390 REGISTRY OF DEEDS ASSESSING	1,000	1,158	1,000	1,000	
100-41503-391 TAX MAPPING	0	0	3,895	3,895	
100-41503-560 DUES ASSESSING	20	20	1	1	
100-41503-620 SUPPLIES ASSESSING	20	635	750	750	
TOTALS- DEPT 41503 ASSESSING:	**21,325**	**26,060**	**26,721**	**26,721**	

Account Number/Department	1997 Budget	1997 Expended	Selectmen's Budget 1998	Budget Comm 1998 Recommended	Not Recommend by BOS or Budget Comm
DEPT 41504 TAX COLLECTOR					
100-41504-110 SALARY DEPUTY TAX COLL	1,693	723	1,600	1,600	
100-41504-130 SALARY TAX COLLECTOR	13,500	14,561	18,500	18,500	
100-41504-220 SS TAX COLL	942	948	1,247	1,247	
100-41504-225 MEDI TAX COLL	221	222	292	292	
100-41504-330 CURRENT USE TAX COLL	50	112	120	120	
100-41504-331 TAX LIENS TAX COLLECTOR	1,100	1,254	1,550	1,550	
100-41504-341 TELEPHONE TAX COLLECTOR	750	897	800	800	
100-41504-390 MAINTENANCE/UPDATE SOFT	0	0	2,000	2,000	
100-41504-550 PRINTING TAX COLLECTOR	750	1,289	1,477	1,477	
100-41504-560 DUES TAX COLL	25	35	45	45	
100-41504-620 SUPPLIES TAX COLL	500	385	500	500	
100-41504-625 POSTAGE TAX COLLECTOR	3,500	4,046	4,000	4,000	
100-41504-690 OFFICE EQUIPMENT - TAX	0	0	1,200	1,200	
100-41504-820 TRAINING TAX COLL	800	842	1,100	1,100	
100-41504-830 TRAVEL TAX COLL	300	450	400	400	
TOTALS- DEPT 41504 TAX COLLECTOR:	**24,131**	**25,763**	**34,831**	**34,831**	
DEPT 41505 TREASURER					
100-41505-111 SALARY DEPUTY TREASURER	200	0	200	200	
100-41505-130 SALARY TREASURER	3,400	3,400	3,570	3,570	
100-41505-220 SS TREASURY	225	211	235	235	
100-41505-225 MEDI TREASURY	50	49	55	55	
100-41505-560 DUES TREASURY	25	25	25	25	
100-41505-620 SUPPLIES TREASURY	50	2	50	50	
100-41505-820 TRAINING TREASURY	75	34	75	75	
100-41505-830 TRAVEL TREASURY	300	129	300	300	
TOTALS- DEPT 41505 TREASURER:	**4,325**	**3,850**	**4,510**	**4,510**	
DEPT 41509 BUDGET COMMITTEE					
100-41509-111 SALARLY BUDGET SECRETARY	1,000	1,590	2,042	2,042	
100-41509-220 SS BUDGET	62	64	127	127	
100-41509-225 MEDI BUDGET	16	15	30	30	
100-41509-550 PRINTING BUDGET	73	97	73	73	
100-41509-620 SUPPLIES BUDGET	30	23	75	75	
100-41509-625 POSTAGE BUDGET	200	85	200	200	
100-41509-820 TRAINGING BUDGET	100	0	100	100	
TOTALS- DEPT 41509 BUDGET COMMITTE	**1,481**	**1,875**	**2,647**	**2,647**	

Account Number/Department	1997 Budget	1997 Expended	Selectmen's Budget 1998	Budget Comm 1998 Recommended	Not Recommend by BOS or Budget Comm
DEPT 41510 TRUSTEE OF TRUST FUNDS					
100-41510-111 SALARY TTF SECRETARY	100	100	200	200	
100-41510-130 SALARY TRUSTEE OF TRUST	500	500	500	500	
100-41510-131 SALARY TTF SECRETARY	50	0	0	0	
100-41510-220 SS TTF	40	37	40	40	
100-41510-225 MEDI TTF	5	9	9	9	
100-41510-301 AUDIT TTF	150	0	150	150	
100-41510-620 SUPPLIES TTF	25	5	75	75	
100-41510-820 TRAINING TTF	50	0	50	50	
	924	**651**	**1,024**	**1,024**	
TOTALS- DEPT 41510 TRUSTEE OF TRUST FUNDS					
DEPT 41531 LEGAL					
100-41531-320 LEGAL OPERATIONS SERVICE	**14,999**	22,615	20,000	20,000	
TOTALS- DEPT 41531 LEGAL:	**14,999**	**22,615**	**20,000**	**20,000**	
DEPT 41533 CLAIMS, JUDGEMENTS, & SERVICE					
100-41533-320 CLAIMS JUDGE SERVICES	1	2,103	1	1	
TOTALS- DEPT 41533 CLAIMS, JUDGEMENT	**1**	**2,103**	**1**	**1**	
DEPT 41552 PERSONNEL ADMINISTRATION					
100-41552-232 RETIRE PERS MAINT	150	105	150	150	
100-41552-250 UNEMPLOYMENT PERSONNEL	2,000	1,555	2,000	2,000	
100-41552-260 WORKERS COMP PERSONNEL	40,000	29,638	25,000	25,000	
TOTALS- DEPT 41552 PERSONNEL ADMIN	**42,150**	**31,298**	**27,150**	**27,150**	
DEPT 41911 PLANNING & DEVELOPMENT					
100-41911-111 SALARY PLANNING BD SEC	4,116	4,097	4,391	4,391	
100-41911-220 SS PLANNING BD SEC	256	150	273	273	
100-41911-225 MEDI PLANNING BD SEC	60	35	64	64	
100-41911-320 LEGAL PLANNING BD	2,500	383	2,000	2,000	
100-41911-330 CONTRACTED SERVICES PLA	10,500	11,007	5,000	5,000	
100-41911-550 PRINTING PLANNING BD	700	700	600	600	
100-41911-620 SUPPLIES PLANNING BD	350	245	350	350	
100-41911-625 POSTAGE PLANNING BD	400	393	450	450	
100-41911-820 TRAINING PLANNING BD	100	109	150	150	
100-41911-830 TRAVEL PLANNING BD	50	17	50	50	
TOTALS- DEPT 41911 PLANNING & DEVELOPME	**19,032**	**17,135**	**13,328**	**13,328**	

Account Number/Department	1997 Budget	1997 Expended	Selectmen's Budget 1998	Budget Comm 1998 Recommended	Not Recommend by BOS or Budget Comm
DEPT 41913 ZONING BOARD OF ADJUSTMENTS					
100-41913-111 SALARY ZONING SECRETARY	515	675	526	526	
100-41913-220 SS ZONING BD	32	25	32	32	
100-41913-225 MEDI ZONING BD	7	6	8	8	
100-41913-320 LEGAL ZONING BD	350	1,355	1,350	1,350	
100-41913-550 PRINTING ZONING BD	100	82	100	100	
100-41913-620 SUPPLIES ZONING BD	50	36	75	75	
100-41913-625 POSTAGE ZONING BD	50	65	50	50	
100-41913-820 TRAINING ZONING BD	50	85	50	50	
TOTALS- DEPT 41913 ZONING BOARD OF ADJ.	**1,154**	**2,330**	**2,191**	**2,191**	
DEPT 41941 GENERAL GOVERNMENT BUILD					
100-41941-111 SALARY GGB JANITOR	6,335	6,335	6,451	6,451	
100-41941-220 SS GGB	393	393	400	400	
100-41941-225 MEDI GGB	92	92	94	94	
100-41941-410 ELEC GEN GOV BLDG	4,100	5,457	4,500	4,500	
100-41941-411 HEAT/OIL GGB	2,000	2,424	1,250	1,250	
100-41941-430 REPAIR & MAINT GGB	4,000	1,318	22,500	22,500	
100-41941-490 ALARM MONITORING GGB	1,200	1,800	1,200	1,200	
100-41941-491 H L DAM MAINT	1	0	1	1	
100-41941-640 SUPPLIES GEN GOV BLDG	1,000	886	600	600	
100-41941-650 GROUNDS CARE GGB	2,400	1,800	2,000	2,000	
100-41941-882 BICEN FUND GGB	200	22	500	500	
TOTALS- DEPT 41941 GEN. GOVERNMENT BLDC	**21,721**	**19,817**	**39,496**	**39,496**	
DEPT 41951 CEMETERIES					
100-41951-430 REPAIRS & MAINT CEMETER	3,300	3,300	3,300	3,300	
100-41951-610 SUPPLIES CEMETERIES	300	651	300	300	
TOTALS- DEPT 41951 CEMETERIES:	**3,600**	**3,951**	**3,600**	**3,600**	
DEPT 41961 INSURANCE					
100-41961-520 GENERAL TOWN INSURANCE	34,000	33,315	32,650	32,650	
TOTALS- DEPT 41961 INSURANCE:	**34,000**	**33,315**	**32,650**	**32,650**	
DEPT 41974 REGIONAL PLANNING					
100-41974-390 STRAFFORD REGIONAL SERV	2,257	2,257	2,257	2,257	
TOTALS- DEPT 41974 REGIONAL PLANNING	**2,257**	**2,257**	**2,257**	**2,257**	

Account Number/Department	1997 Budget	1997 Expended	Selectmen's Budget 1998	Budget Comm 1998 Recommended	Not Recommend by BOS or Budget Comm
PUBLIC SAFETY					
DEPT 42111 POLICE COMMISSION					
100-42111-111 SALARY POLICE COMM SEC	412	234	421	421	
100-42111-220 SS POLICE COMM SEC	26	8	26	26	
100-42111-225 MEDI POLICE COMM SEC	6	2	7	7	
100-42111-320 LEGAL POLICE COMMISSION	500	0	500	500	
100-42111-620 SUPPLIES POLICE COMMISS	25	0	25	25	
TOTALS- DEPT 42111 POLICE COMMISSION	**969**	**245**	**979**	**979**	
DEPT 42112 POLICE DEPT					
100-42112-110 SALARY CHIEF OF POLICE	40,620	40,620	41,476	41,476	
100-42112-111 SALARY F/T OFFICERS	88,205	88,595	91,278	91,278	
100-42112-112 SALARY POLICE/ADMIN. AS	19,826	19,910	22,533	22,533	
100-42112-113 SALARY P/T OFFICERS	18,268	17,559	18,652	18,652	
100-42112-140 O/T POLICE OFFICERS	3,528	3,622	5,000	5,000	
100-42112-190 PD SPECIAL DUTY- 225TH	0	0	7,000	7,000	
100-42112-191 PD SPECIAL DUTY-CONSTRU	0	0	165,000	165,000	
100-42112-192 PD SPECIAL DUTY-OTHER	0	0	3,000	3,000	
100-42112-210 HEALTH/DENTAL POLICE	18,778	19,707	24,576	24,576	
100-42112-215 LIFE POLICE	276	266	373	373	
100-42112-220 SS POLICE DEPT	2,362	2,743	2,864	2,864	
100-42112-225 MEDI POLICE DEPT	2,472	2,650	2,596	2,596	
100-42112-230 RETIRE POLICE DEPT	4,818	4,687	5,252	5,252	
100-42112-231 RETIRE TOWN POL	496	501	564	564	
100-42112-320 LEGAL POLICE DEPT	3,700	3,506	4,260	4,260	
100-42112-341 TELEPHONE POLICE DEPT	4,000	5,242	5,200	5,200	
100-42112-355 PHOTO LAB POLICE	500	500	500	500	
100-42112-430 PROPERTY/REPAIRS POLICE	1,800	1,516	2,000	2,000	
100-42112-431 PISTOL PERMITS POLICE	500	0	500	500	
100-42112-550 PRINTING POLICE DEPT	400	404	400	400	
100-42112-560 DUES POLICE DEPT	200	256	300	300	
100-42112-620 SUPPLIES POLICE DEPT	1,200	1,289	1,300	1,300	
100-42112-625 POSTAGE POLICE DEPT	500	411	500	500	
100-42112-635 GAS POLICE DEPT	4,000	3,751	5,000	5,000	
100-42112-660 VEHICLE REPAIR POLICE D	4,500	4,434	4,500	4,500	
100-42112-670 BOOKS & PERIOD POLICE D	1,100	1,203	1,250	1,250	
100-42112-680 DEPT SUPPLIES POLICE DE	3,000	3,363	3,000	3,000	
100-42112-690 SMALL ITEMS/OFFICE EQUI	800	771	5,800	5,800	
100-42112-820 TRAINING & TRAVEL POLIC	2,500	2,293	2,000	2,000	
TOTALS- DEPT 42112 POLICE DEPT:	**228,349**	**229,800**	**426,674**	**426,674**	

Account Number/Department	1997 Budget	1997 Expended	Selectmen's Budget 1998	Budget Comm 1998 Recommended	Not Recommend by BOS or Budget Comm
DEPT 42211 FIRE DEPT					
100-42211-111 SALARY SECRETARY FIRE DEPT	1	0	0	0	
100-42211-112 SALARY FIRE FF/EMT	60,638	60,063	61,912	61,912	
100-42211-140 OVERTIME SALARY FIRE DEPT	2,000	1,724	2,000	2,000	
100-42211-190 SPECIAL DUTY FIRE DEPT	1	237	1	1	
100-42211-191 STIPENDS - FIRE DEPT VOLUNTEER:	19,500	16,110	19,500	19,500	
100-42211-210 HEALTH/DENTAL FIRE DEPT	8,088	7,050	8,054	8,054	
100-42211-215 LIFE FIRE DEPT	120	123	162	162	
100-42211-220 SS FIRE DEPT	0	51	1,395	1,395	
100-42211-225 MEDI FIRE DEPT	908	887	1,224	1,224	
100-42211-230 RETIRE FIRE DEPT	3,378	3,693	3,720	3,720	
100-42211-341 TELEPHONE FIRE DEPT	1,400	1,449	1,400	1,400	
100-42211-343 CELLULAR/PAGER FIRE DEPT	1,500	1,063	1,500	1,500	
100-42211-410 ELEC FIRE DEPT	3,800	4,692	4,000	4,000	
100-42211-411 HEAT/OIL FIRE DEPT	2,500	1,975	2,500	2,500	
100-42211-430 MAINT & REPAIR BLDG FIRE	1,000	780	1,000	4,000	
100-42211-431 MAINT EQUIPMENT FIRE DEPT	4,000	3,713	4,000	4,000	
100-42211-560 DUES FIRE DEPT	550	548	600	600	
100-42211-610 TOOLS, HOSES,ETC FIRE DEPT	9,325	9,811	9,300	9,300	
100-42211-611 SMALL ITEMS FIRE	250	134	250	250	
100-42211-612 EQUIPMENT EMS	1,900	1,878	1,900	1,900	
100-42211-613 SUPPLIES MEDICAL FIRE DEPT	2,500	2,384	2,500	2,500	
100-42211-615 FOAM FIRE DEPT	500	453	500	600	
100-42211-620 OFFICE SUPPLIES FIRE DEPT	600	543	600	600	
100-42211-625 POSTAGE FIRE DEPT	250	32	128	128	
100-42211-636 DIESEL FIRE DEPT	2,000	1,972	2,000	2,000	
100-42211-640 BLDG CLEAN SUPP FIRE DEPT	200	134	200	200	
100-42211-660 VEHICLE MAINT FIRE DEPT	4,500	4,105	9,000	9,000	
100-42211-680 UNIFORMS FIRE DEPT	1,475	1,123	1,475	1,475	
100-42211-681 GEAR FIRE DEPT	3,025	2,788	3,025	3,025	
100-42211-691 HAZARDOUS MATERIAL FIRE	800	506	800	800	
100-42211-693 HYDRANTS FIRE DEPT	1,000	990	1,000	1,000	
100-42211-880 GRANTS FIRE DEPT	500	500	500	500	
100-42211-881 TOWN GRANT MATCH FIRE D	0	0	500	500	
TOTALS- DEPT 42211 FIRE DEPT:	**138,209**	**131,511**	**146,646**	**146,646**	
DEPT 42212 FIRE FIGHTING					
100-42212-190 PAY FIRE FIGHTING	1,000	650	1,000	1,000	
100-42212-220 SS FIRE FIGHTING	0	0	62	62	
100-42212-225 MEDI FIRE FIGHTING	0	0	15	15	
TOTALS- DEPT 42212 FIRE FIGHTING:	**1,000**	**650**	**1,077**	**1,077**	

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DEPT 42213 FIRE PREVENTION & INSPEC					
100-42213-610 PREVENTION SUPPLIES FIR	850	471	850	850	
TOTALS- DEPT 42213 FIRE PREVENTION	**850**	**471**	**850**	**850**	
DEPT 42214 FIRE DEPT. TRAINING					
100-42214-391 TRAINING EMS	4,000	2,760	4,000	4,000	
100-42214-820 TRAINING FIRE DEPT	2,500	2,049	2,500	2,500	
TOTALS- DEPT 42214 FIRE DEPT. TRAI	**6,500**	**4,809**	**6,500**	**6,500**	
DEPT 42215 FIRE DEPT. COMMUNICATION					
100-42215-330 COMM MGMT SERV FIRE	17,205	17,113	16,405	16,405	
TOTALS- DEPT 42215 FIRE DEPT. COMM	**17,205**	**17,113**	**16,405**	**16,405**	
TOTAL FIRE DEPT BUDGET 42211 - 42215	**163,764**	**154,554**	**171,478**	**171,478**	
DEPT 42217 MEDICAL SERVICES					
100-42217-110 SALARY MEDICAL CONSULTA	1,200	438	750	750	
100-42217-220 SS MEDICAL CONSULTANT	75	27	47	47	
100-42217-225 MEDI MEDICAL CONSULTANT	18	6	11	11	
100-42217-330 MUNICIPAL SAFETY COMM	1	0	1	1	
100-42217-390 MEDICAL SERVICES	1,000	35	1,000	1,000	
TOTALS- DEPT 42217 MEDICAL SERVICE	**2,294**	**506**	**1,809**	**1,809**	
DEPT 42401 BUILDING INSPECTION					
100-42401-112 SALARY CEO/BI	11,310	12,090	13,000	13,000	
100-42401-220 SS B/I	702	750	806	806	
100-42401-225 MEDI B/I	164	175	189	189	
100-42401-320 LEGAL B/I	1	0	1	1	
100-42401-560 DUES B/I	200	145	200	200	
100-42401-620 SUPPLIES B/I	350	243	350	350	
100-42401-625 POSTAGE B/I	200	100	150	150	
100-42401-820 TRAINING B/I	300	73	300	300	
100-42401-830 TRAVEL B/I	600	791	650	650	
TOTALS- DEPT 42401 BUILDING INSPEC	**13,827**	**14,367**	**15,646**	**15,646**	

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DEPT 42901 EMERGENCY MANAGEMENT					
100-42901-110 SALARY E/M SECRETARY	200	110	200	200	
100-42901-220 SS E/M	12	6	13	13	
100-42901-225 MEDI E/M	3	2	3	3	
100-42901-341 TELEPHONE E/M	600	430	600	600	
100-42901-391 PAGERS E/M	168	87	170	170	
100-42901-392 FEES E/M	1	0	1	1	
100-42901-620 SUPPLIES E/M	100	0	100	100	
100-42901-690 EQUIP SUPPLIES E/M	1,500	1,144	2,250	2,250	
100-42901-691 MGMT COST E/M	1,000	0	1,000	1,000	
100-42901-820 TRAINING E/M	300	0	300	300	
TOTALS- DEPT 42901 EMERGENCY MANAGEME	**3,884**	**1,780**	**4,637**	**4,637**	
DEPT 43111 HIGHWAY ADMINISTRATION					
100-43111-111 SALARY RD LABORER-GEN	21,884	21,982	27,394	27,394	
100-43111-113 SALARY HIGHWAY LABORER	8,747	12,160	12,155	12,155	
100-43111-130 SALARY RD AGENT	6,000	6,000	6,000	6,000	
100-43111-210 HEALTH/DENTAL RD AGENT	4,648	4,199	5,507	5,507	
100-43111-215 LIFE ROAD AGENT	36	33	49	49	
100-43111-220 SS HIGHWAY DEPT	2,271	2,401	2,825	2,825	
100-43111-225 MEDI HIGHWAY DEPT	531	561	661	661	
100-43111-341 HIGHWAY TELEPHONE	550	1,261	1,000	1,000	
100-43111-390 ENGINEER SVCES HIGHWAY	1	0	1	1	
100-43111-410 ELEC/HWY BUILDINGS	0	0	1,080	1,080	
100-43111-411 HEAT/OIL HWY BUILDINGS	0	0	765	765	
100-43111-610 SUPPLIES GEN HIGHWAY	3,000	962	3,000	3,000	
100-43111-630 MAINT & REPAIRS TRUCK	1,000	836	1,000	1,000	
100-43111-635 FUEL HWY	1,500	2,352	2,000	2,000	
100-43111-661 EQUIP MAINT HWY	500	103	500	500	
100-43111-680 TOOLS DEPT SUPPLIES HWY	800	1,231	1,000	1,000	
100-43111-820 TRAINING & CONF HWY	100	20	100	100	
100-43111-870 PERMIT FEES HWY	1	0	1	1	
TOTALS- DEPT 43111 HIGHWAY ADMINISTRATI	**51,569**	**54,101**	**65,038**	**65,038**	
DEPT 43121 PAVING & RECONSTRUCTION					
100-43121-680 PAVING/RECON SUPPLIES H	18,500	18,730	20,000	20,000	
100-43121-880 HIGHWAY BLOCK GRANT -PA	120,000	119,977	61,117	61,117	
100-43121-881 TOWN BLOCK APPROP - PAV	0	0	73,883	73,883	
TOTALS- DEPT 43121 PAVING & RECONS	**138,500**	**138,708**	**155,000**	**155,000**	

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DEPT 43122 HWY CLEANING & MAINTENANCE					
100-43122-390 CONTRACTED SERVICES HWY	10,000	5,891	10,000	10,000	
100-43122-680 GRAVEL HWY	5,000	5,166	10,000	10,000	
100-43122-681 ASPHALT HWY	5,000	1,660	3,000	3,000	
100-43122-682 CULVERT HWY	1,000	1,309	1,500	1,500	
100-43122-683 GUARDRAILS HWY	1	0	1	1	
100-43122-810 EQUIPMENT RENTAL HWY	2,000	1,957	2,000	2,000	
100-43122-812 ROAD DAMAGE HWY	4,000	2,220	4,000	4,000	
TOTALS- DEPT 43122 HWY CLEANING & MAINT	**27,001**	**18,202**	**30,501**	**30,501**	
DEPT 43125 SNOW & ICE CONTROL					
100-43125-390 SNOW & ICE CONT SERVICE	50,000	45,168	45,000	45,000	
100-43125-680 SNOW & ICE SAND	6,500	8,381	6,500	6,500	
100-43125-681 SNOW & ICE SALT	7,000	6,547	7,000	7,000	
100-43125-810 SNOW & ICE EQUIP RENTAL	1,000	1,220	7,200	7,200	
100-43125-812 SNOW & ICE EQUIP MAINT	500	1,395	500	500	
100-43125-813 SNOW & ICE OTHER PLOWIN	1	5,930	1	1	
TOTALS- DEPT 43125 SNOW & ICE CONT	**65,001**	**68,640**	**66,201**	**66,201**	
TOTAL HIGWAY DEPT. BUDGET 43111 - 43125	**282,071**	**279,652**	**316,740**	**316,740**	
DEPT 43163 STREET LIGHTING					
100-43163-410 ELEC STREET LIGHTING	2,550	2,733	2,750	2,750	
TOTALS- DEPT 43163 STREET LIGHTING	**2,550**	**2,733**	**2,750**	**2,750**	
DEPT 43211 SANITATION ADMINISTRATION					
100-43211-110 SALARY SANITATION P/T	17,133	16,354	17,493	17,493	
100-43211-210 HEALTH/DENTAL SANITATIO	2,232	2,856	0	0	
100-43211-215 LIFE SANITATION	36	41	0	0	
100-43211-220 SS SANITATION	1,062	1,014	1,085	1,085	
100-43211-225 MEDI SANITATION	249	237	254	254	
100-43211-341 TELEPHONE SANITATION	500	515	500	500	
100-43211-410 ELEC SANITATION	1,000	960	1,100	1,100	
100-43211-430 MAINT & REPAIRS SANITAT	1,000	769	1,000	1,000	
100-43211-431 EQUIPMENT SANITATION	1,000	344	4,500	4,500	
100-43211-432 LAGOON SANITATION	750	764	775	775	
100-43211-433 MISC SANITATION	50	31	50	50	
100-43211-440 RENTAL SANITATION	170	198	250	250	
100-43211-490 EXTERMINATION SANITATION	250	277	520	520	
100-43211-491 RECYCLING SANITATION	100	1,423	1,600	1,600	

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DEPT 43211 SANITATION ADMIN. - continued					
100-43211-492 METALS SANITATION	500	50	100	100	
100-43211-493 HAZARDOUS WASTE SANITAT	400	340	1,500	1,500	
100-43211-494 WASTE OIL SANITATION	1	0	1	1	
100-43211-495 FACILITY IMPROV SANITAT	3,500	642	3,500	3,500	
100-43211-496 SHEETROCK & FURN SANITA	13,000	3,154	10,000	10,000	
100-43211-560 DUES SANITATION	210	194	250	250	
100-43211-561 EQUIPMENT RENTAL SANITA	0	0	0	0	
100-43211-610 SUPPLIES GEN SANITATION	200	36	100	100	
100-43211-620 SUPPLIES RECYCLING SANITATION	50	36	100	100	
100-43211-630 MAINT & REPAIR SUPP SANITATION	250	49	250	250	
100-43211-690 SAFETY EQUIP/SUPP SANITATION	250	0	250	250	
100-43211-820 CONFERENCES/TRAINING SANITAT	150	100	150	150	
TOTALS- DEPT 43211 SANITATION ADMIN.	**44,043**	**30,383**	**45,328**	**45,328**	
DEPT 43242 SOLID WASTE TRANS COSTS					
100-43242-390 LAMPREY TRANSPORT SANIT	11,286	11,033	11,900	11,900	
TOTALS- DEPT 43242 SOLID WASTE TRA	**11,286**	**11,033**	**11,900**	**11,900**	
DEPT 43243 SOLID WASTE DISPOSAL					
100-43243-390 TIPPING LAMPREY SANITAT	78,000	74,618	42,000	42,000	
100-43243-391 ESCROW LAMPREY SANITATI	1,575	1,575	1	1	
TOTALS- DEPT 43243 SOLID WASTE DIS	**79,575**	**76,193**	**11,900**	**11,900**	
TOTAL SANITATION BUDGET 43211 - 43243	**134,904**	**117,609**	**99,229**	**99,229**	
DEPT 44111 HEALTH					
100-44111-110 SALARY HEALTH OFFICER	2,000	2,950	3,000	3,000	
100-44111-111 SALARY DEPUTY HEALTH OF	500	0	100	100	
100-44111-112 HEALTH SECRETARY	0	0	0	0	
100-44111-220 SS HEALTH	155	183	193	193	
100-44111-225 MEDI HEALTH	37	43	45	45	
100-44111-350 HEALTH RABIES SHOT SERI	0	0	1	1	
100-44111-391 ENVIRONMENTAL EM HEALTH	2,000	0	2,000	2,000	
100-44111-440 PROPERTY REP/MAIN PAGER	100	91	100	100	
100-44111-560 DUES HEALTH	50	40	50	50	
100-44111-620 EQUIPMENT HEALTH	0	0	100	100	
100-44111-625 POSTAGE HEALTH	50	50	50	350	
100-44111-830 TRAVEL HEALTH	350	180	350	350	
TOTALS- DEPT 44111 HEALTH:	**5,242**	**3,535**	**5,989**	**5,989**	

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DEPT 44141 ANIMAL CONTROL					
100-44141-111 SALARY ANIMAL CONTROL OFFICE	600	52	1,000	1,000	
100-44141-112 SALARY ASST A/C OFFICER	500	3,617	100	100	
100-44141-220 SS ANIMAL CONTROL	69	227	69	69	
100-44141-225 MEDI ANIMAL CONTROL	16	53	16	16	
100-44141-343 PAGER ANIMAL CONTROL	250	288	275	275	
100-44141-350 MEDICAL RABIE ANIMAL CO	75	0	75	75	
100-44141-390 S.P.C.A. ANIMAL CONTROL	250	40	150	150	
100-44141-391 VET SERVICES RABIES A/C	200	74	200	200	
100-44141-560 DUES ANIMAL CONTROL	15	0	15	15	
100-44141-610 GEN FOOD ANIMAL CONTROL	1	0	1	1	
100-44141-635 GASOLINE ANIMAL CONTROL	150	551	150	150	
100-44141-660 VEHICLE & MAINT A/C	800	238	3,000	3,000	
100-44141-681 TRANQUILIZER FLU A/C	25	0	25	25	
100-44141-840 SPCA CONTRIBUTION	300	0	240	240	
TOTALS- DEPT 44141 ANIMAL CONTROL:	**3,151**	**5,139**	**5,316**	**5,316**	
DEPT 44151 HEALTH AGENCIES-CHILDREN					
100-44151-840 RICHIE MCFARLAND CHILDR	250	250	1,375	1,375	
TOTALS- DEPT 44151 HEALTH AGENCIES	**250**	**250**	**1,375**	**1,375**	
DEPT 44152 HEALTH AGENCIES					
100-44152-840 RURAL DISTRICT HEALTH	4,805	4,805	4,842	4,842	
100-44152-841 LAMPREY HEALTH CARE	2,675	2,675	2,625	2,625	
100-44152-843 ROCKINGHAM CTY NUTRITIO	760	760	760	760	
100-44152-844 ROCKINGHAM CTY CAP	3,988	3,988	4,025	4,025	
100-44152-845 AREA HOMEMAKER HOME HEA	2,000	2,000	2,300	2,300	
100-44152-846 AIDS RESPONSE	1,500	1,500	1,500	1,500	
TOTALS- DEPT 44152 HEALTH AGENCIES	**15,728**	**15,728**	**16,052**	**16,052**	
DEPT 44154 MENTAL HEALTH					
100-44154-840 SEACOAST MENTAL HEALTH	1,000	1,000	1,000	1,000	
TOTALS- DEPT 44154 : MENTAL HEALTH	**1,000**	**1,000**	**1,000**	**1,000**	

Account Number/Department	1997 Budget	1997 Expended	Selectmen's Budget 1998	Budget Comm 1998 Recommended	Not Recommend by BOS or Budget Comm
DEPT 44155 EMERGENCY HEALTH FACILITY					
100-44155-840 SEXUAL ASSAULT SUPPORT	667	667	667	667	
100-44155-842 A SAFE PLACE	750	750	750	750	
100-44155-843 RSVP RETIRED & SENIOR V	100	100	100	100	
100-44155-844 CHILD & FAMILY SERVICES	1,000	1,000	1,000	1,000	
TOTALS- DEPT 44155 EMERGENCY HEALTH	**2,517**	**2,517**	**2,517**	**2,517**	
DEPT 44411 WELFARE ADMINISTRATION					
100-44411-111 SALARY WELFARE DIRECTOR	9,522	9,702	9,722	9,722	
100-44411-112 SALARY WELFARE ASSISTAN	0	0	600	600	
100-44411-210 HEALTH/DENTAL WELFARE	1	0	1	1	
100-44411-215 LIFE INS WELFARE	1	0	1	1	
100-44411-220 SS WELFARE	590	602	641	641	
100-44411-225 MEDI WELFARE	138	141	150	150	
100-44411-320 LEGAL WELFARE	100	0	100	100	
100-44411-341 TELEPHONE WELFARE	600	646	650	650	
100-44411-620 OFFICE SUPPLIES - WELFA	0	0	100	100	
100-44411-820 TRAINING & CONF WELFARE	101	80	100	100	
100-44411-830 TRAVEL WELFARE	300	211	200	200	
TOTALS- DEPT 44411 WELFARE ADMIN.	**11,353**	**11,381**	**12,265**	**12,265**	
DEPT 44451 MEDICAL PAYMENTS-WELFARE					
100-44451-350 MEDICAL SERVICES WELFAR	300	271	300	300	
TOTALS- DEPT 44451 MEDICAL PAYMENT	**300**	**271**	**300**	**300**	
DEPT 44452 WELFARE VENDORS PAYMENTS					
100-44452-343 WELFARE PAGER	0	0	100	100	
100-44452-410 WELFARE ELECTRICITY	800	368	600	600	
100-44452-411 WELFARE HEAT & OIL	500	130	500	500	
100-44452-440 WELFARE RENTAL	4,000	3,655	4,000	4,000	
100-44452-560 DUES WELFARE	25	10	10	10	
100-44452-690 WELFARE FOOD	300	209	300	300	
100-44452-691 WELFARE CLOTHING	1	0	1	1	
100-44452-882 WELFARE E COTTON FUND	100	100	40	40	
100-44452-890 WELFARE MISCELLANEOUS	1	85	200	200	
TOTALS- DEPT 44452 WELFARE VENDORS	**5,727**	**4,557**	**5,751**	**5,751**	
TOTAL WELFARE BUDGET 44411 - 44452	**17,380**	**16,210**	**18,316**	**18,316**	

Account Number/Department	1997 Budget	1997 Expended	Selectmen's Budget 1998	Budget Comm 1998 Recommended	Not Recommend by BOS or Budget Comm
DEPT 45201 PARKS & RECREATION					
100-45201-120 SALARY REC BEACH ATTEND	18,000	11,370	17,900	17,900	
100-45201-121 SALARY RECREATION DIREC	1,200	4,000	1,200	1,200	
100-45201-122 SALARY RECREATION COUNS	2,600	1,033	1,500	1,500	
100-45201-220 SS RECREATION	1,352	1,014	1,352	1,352	
100-45201-225 MEDI RECREATION	316	237	316	316	
100-45201-390 RED CROSS SWIM LESSONS-	500	200	1,100	1,100	
100-45201-410 ELECTRICITY RECREATION	200	0	1	1	
100-45201-413 SANITATION RECREATION	1,300	1,241	1,300	1,300	
100-45201-414 RUBBISH RECREATION	1	0	1	1	
100-45201-415 PLUMBING RECREATION	1	0	1	1	
100-45201-560 DUES RECREATION	30	0	1	1	
100-45201-610 SUPPLIES GEN RECREATION	2,500	2,018	2,000	2,000	
100-45201-620 SUPPLIES OFFICE RECREAT	50	118	125	125	
100-45201-650 SAND RECREATION	2,900	1,825	900	900	
100-45201-810 RECREATION PROGRAMS	500	16	250	250	
100-45201-811 SENIOR PROGRAMS	500	0	250	250	
TOTALS- DEPT 45201 PARKS & RECREATION	**32,350**	**23,072**	**28,197**	**28,197**	
DEPT 45501 LIBRARY					
100-45501-110 SALARY LIBRARIAN	20,266	20,202	22,045	22,045	
100-45501-111 SALARY LIBARY AIDE	13,291	12,917	15,230	15,230	
100-45501-112 SALARY LIBRARY JANITOR	1,429	1,379	1,969	1,969	
100-45501-210 HEALTH/DENTAL LIBRARY	4,648	4,767	5,507	5,507	
100-45501-215 LIFE INS LIBRARY	36	37	49	49	
100-45501-220 SS LIBRARY	2,169	2,043	2,433	2,433	
100-45501-225 MEDI LIBRARY	508	480	570	570	
100-45501-230 RETIRE LIBRARY	507	510	552	552	
100-45501-341 TELEPHONE LIBRARY	1,465	1,434	1,260	1,260	
100-45501-410 ELEC LIBRARY	2,280	2,212	3,720	3,720	
100-45501-411 HEAT & OIL LIBRARY	800	649	1,060	1,060	
100-45501-430 BLDG MAINT LIBRARY	1,360	1,360	150	150	
100-45501-440 CONTRACTED SVCES LIBRARY	1,810	1,635	2,050	2,050	
100-45501-560 DUES LIBRARY	50	50	50	50	
100-45501-620 SUPPLIES LIBRARY	420	388	420	420	
100-45501-621 TECH PROCESS LIBRARY	1,008	981	1,008	1,008	
100-45501-625 POSTAGE LIBRARY	250	158	250	250	
100-45501-630 SUPPLIES/JANITOR LIBRARY	360	398	360	360	
100-45501-670 BOOKS & PERIOIDICALS LIBRARY	12,000	11,604	12,000	12,000	
100-45501-680 TOOLS LIBRARY	8,200	8,200	975	975	
100-45501-820 TRAINING & CONF LIBRARY	706	517	300	300	
100-45501-825 CNTR PROGRAMS LIBRARY	200	180	200	200	
100-45501-830 TRAVEL LIBRARY	150	141	150	150	
TOTALS- DEPT 45501 LIBRARY:	**73,913**	**72,240**	**72,308**	**72,308**	

Account Number/Department	1997 Budget	1997 Expended	Selectmen's Budget 1998	Budget Comm 1998 Recommended	Not Recommend by BOS or Budget Comm
DEPT 45831 PATRIOTIC PURPOSES					
100-45831-610 MEMORIAL DAY SUPPLIES	500	500	500	500	
TOTALS- DEPT 45831 PATRIOTIC PURPOSES	**500**	**500**	**500**	**500**	
DEPT 45890 TEEN SUMMER PROGRAM					
100-45890-190 TEEN CENTER GRANT - SAL	0	0	7,000	7,000	
100-45890-220 TEEN CENTER GRANT - SS	0	0	434	434	
100-45890-225 TEEN CENTER GRANT -MEDI	0	0	102	102	
TOTALS- DEPT 45890 TEEN SUMMER PROGRAM	**0**	**0**	**7,536**	**7,536**	
DEPT 46111 CONSERVATION					
100-46111-111 SALARY CONSERVATION SEC	850	762	868	868	
100-46111-220 SS CONSERVATION	53	27	54	50	
100-46111-225 MEDI CONSERVATION	13	6	13	13	
100-46111-330 CONTRACTED SERVICES	150	0	200	200	
100-46111-490 FOREST LAND CONSERVATIO	450	0	200	200	
100-46111-491 S/T LAND MGMT CONSERVAT	75	0	75	75	
100-46111-560 DUES CONSERVATION	175	175	175	175	
100-46111-620 SUPPLIES CONSERVATION	307	348	125	125	
100-46111-621 MAPS CONSERVATION	100	30	200	200	
100-46111-622 SPECIAL DAY CONSERVATIO	50	0	50	50	
100-46111-820 TRAINING & CONF CONSERV	150	85	125	125	
TOTALS- DEPT 46111 CONSERVATION:	**2,373**	**1,434**	**2,085**	**2,085**	
DEPT 47231 INTEREST ON T.A.N.					
100-47231-340 INTEREST ON T.A.N.	25,000	0	20,000	20,000	
TOTALS- DEPT 47231 INTEREST ON T.A.N.	**25,000**	**0**	**20,000**	**20,000**	
TOTAL OPERATING BUDGET	**1,356,779**	**1,295,173**	**1,622,802**	**1,622,802**	

Account Number/Department	1997 Budget	1997 Expended	Selectmen's Budget 1998	Budget Comm 1998 Recommended	Not Recommend by BOS or Budget Comm
CAPITAL OUTLAYS BEGIN					
DEPT 49010 CAPITAL OUTLAY LAND & IMPROV					
100-49010-730 CAP OUT - LAND & IMPROV	5,000	268	6,500	6,500	
TOTALS- DEPT 49010 CAP OUT LAND & IMPROV	**5,000**	**268**	**6,500**	**6,500**	
DEPT 49020 CAP OUT MACHINE,VEHICLE					
100-49020-740 CAP OUT -MACHINE & EQUI	3,500	3,500	1,495	1,495	
100-49020-760 CAP OUT - VEHICLES	42,174	41,643	64,143	64,143	
TOTALS- DEPT 49020 CAP OUT MACHINE	**45,674**	**45,143**	**65,638**	**65,638**	
DEPT 49030 CAPITAL OUTLAY BUILDINGS					
100-49030-720 CAP OUT-BUILDINGS	42,644	42,644	0	0	
TOTALS- DEPT 49030 CAP OUT BUILDINGS	42,644	42,644	**0**	**0**	
The $42,644 was paid directly to Library Trustees					
DEPT 49090 CAP OUT IMPROV OTHER					
100-49090-731 CAP OUT NORTHWOOD LAKE	2,500	2,500	0	0	
100-49090-732 CAP OUT - 225TH STEERIN	5,000	5,000	5,000	5,000	
100-49090-750 CAP OUT - FURNITURE & F	850	732	0	0	
TOTALS- DEPT 49090 CAP OUT IMPROV	**8,350**	**8,232**	**5,000**	**5,000**	
TOTAL CAPITAL OUTLAYS	**101,668**	**96,287**	**77,138**	**77,138**	

BUDGET OF THE TOWN OF NORTHWOOD JANUARY 1, 1998 TO DECEMBER 31, 1998

Account Number/Department	1997 Budget	1997 Expended	Selectmen's Budget 1998	Budget Comm 1998 Recommended	Not Recommend by BOS or Budget Comm
CAPITAL RESERVES BEGIN					
DEPT 49151 CAPITAL RESERVE AMBULANCE					
100-49151-930 CAP RESERVE - AMBULANC	25,480	25,480	12,052	12,052	
TOTALS- DEPT 49151 CAPITAL RESERVE	**25,480**	**25,480**	**12,052**	**12,052**	
DEPT 49152 CAPITAL RESERVE CEMETERY					
100-49152-930 CAP RESERVE - CEMETERY	300	300	900	900	
TOTALS- DEPT 49152 CAPITAL RESERVE	**300**	**300**	**900**	**900**	
DEPT 49153 CAPITAL RESERVE HWY FUND					
100-49153-930 CAP RESERVE - HIGHWAY	6,000	6,000	6,000	6,000	
TOTALS- DEPT 49153 CAPITAL RESERVE	**6,000**	**6,000**	**6,000**	**6,000**	
DEPT 49154 CAP RESERV HWY SAFETY EQ					
100-49154-930 CAP RESERVE-HWY SAFETY	10,000	10,000	10,000	10,000	
TOTALS- DEPT 49154 CAP RESERV HWY	**10,000**	**10,000**	**10,000**	**10,000**	
DEPT 49155 CAP RESERVE LIBRARY					
100-49155-930 CAP RESERVE LIBRARY	0	0	305	305	
TOTALS- DEPT 49155 :	0	0	305	305	
DEPT 49156 CAPITAL RESERVE - CONS. COMM					
100-49156-910 CAP RESERVE -CONS COMM SURPLU	0	0	0	0	**939.42**
TOTALS- DEPT 49156 :	**0**	**0**	**0**	**0**	
DEPT 49157 CAP OUT - PARKS & REC FACILITY					
100-49157-930 CAP OUT - PARKS & REC F	0	0	5,000	6,000	
TOTALS- DEPT 49157 :	**0**	**0**	**5,000**	**5,000**	
TOTAL CAPITAL RESERVES 49151 - 49157	**41,780**	**41,780**	**34,257**	**34,257**	
GRAND TOTALS:	**1,500,227**	**1,390,596**	**1,734,197**	**1,734,197**	**939.42**

REVENUE REPORT

ACCOUNT NUMBER / DESCRIPTION	1997 ESTIMATED REVENUE	1997 REVENUE Y-T-D	1998 ESTIMATED REVENUES
TAXES			
MS-5 3120 LAND USE CHANGE TAX:	18,000	7,729	7,500
MS-5 3185 YIELD TAX:	7,500	8,024	7,500
MS-5 3186 PAYMENT IN LIEU OF TAXES:	536	536	100
MS-5 3190 INT & PEN ON DELINQUENT TAXES:	90,000	84,822	90,000
LICENSES			
MS-5 3210 BUSINESS, LICENSE & PERMITS:	900	1,283	900
MS-5 3220 M/V PERMITS FEES:	300,000	316,655	310,000
MS-5 3230 BUILDING PERMITS:	6,000	14,305	10,000
MS-5 3290 OTHER LICENSE, PERMITS & FEES	9,000	10,961	29,000
FROM FEDERAL GOVERNMENT			
MS-5 3319 : EMERGENCY MANAGEMENT:	1,800	3,022	5,600
FROM STATE			
MS-5 3351 SHARED REVENUES:	20,127	83,216	21,000
MS-5 3352 MEALS & ROOMS TAX DIST.:	34,482	34,520	35,000
MS-5 3353 HWY BLOCK GRANT:	62,783	62,783	73,883
MS-5 3356 STATE & FOREST LAND REIMBURSE	944	944	900
MS-5 3359 OTHER REVENUE FROM STATE:	1,625	3,290	5,936
CHARGES FOR SERVICE - DEPARTMENT INCOME			
MS-5 3401 INCOME FROM DEPARTMENTS:	22,000	19,465	15,000
MS-5 3401 INCOME FROM SPECIAL DUTY:	0	0	175,000
MISCELLANEOUS REVENUES			
MS-5 3501 SALE OF MUNICIPALITY PROPERTY	30,000	71,339	32,600
MS-5 3502 INTEREST ON INVESTMENTS:	27,000	31,271	25,000
MS-5 3503 REVENUE FROM RENT OF TOWN HALL:	100	51	100
MS-5 3504 REVENUE COURT FINES:	1,800	1,743	1,700
MS-5 3506 REVENUE DIVIDENDS:	32,000	29,670	31,200
MS-5 3508 REVENUE CONTRIBUTIONS/DONATION	1,200	1,200	1,000
MS-5 3509 MISCELLANEOUS REVENUE:	1,000	0	1,000
INTERFUND OPERATING TRANSFERS			
MS-5 3912 TRANS FROM SPECIAL REVENUE:	25,480	26,031	15,552
MS-5 3915 TRANS FR CAP RESERVE FUNDS:	42,644	Paid to Library Trustees	20,305
$42,644 was paid directly to Library Trustees			
MS-5 3916 TRANSFER FR TRUST & AGENCY	200	500	200
AMOUNTS VOTED FROM FUND BALANCE(Surplus)	300	300	900
GRAND TOTALS:	**737,421**	**813,659**	**916,876**

EXHIBIT A
TOWN OF NORTHWOOD, NEW HAMPSHIRE
Combined Balance Sheet
All Fund Types and Account Group
December 31, 1997

ASSETS AND OTHER DEBITS	Governmental Fund Types			Fiduciary Fund Types	Account Group	Total
	General	Special Revenue	Capital Projects	Trust and Agency	General Long-Term Debt	(Memorandum Only)
Assets						
Cash and Equivalents	$ 1,863,140	$ 75,629	$ 22,453	$ 68,295	$	$ 2,029,517
Investments				399,310		399,310
Receivables (Net of Allowances For Uncollectibles)						
Taxes	893,515					893,515
Accounts	891	37,405				38,296
Intergovernmental	1,915					1,915
Other				136,237		136,237
Interfund Receivable		2,542				2,542
Other Debits						
Amount to be Provided for Retirement of General Long-Term Debt					183,867	183,867
TOTAL ASSETS AND OTHER DEBITS	$ 2,759,461	$ 115,576	$ 22,453	$ 603,842	$ 183,867	$ 3,685,199
LIABILITIES AND EQUITY						
Liabilities						
Accounts Payable	$ 32,426	$	$	$	$	$ 32,426
Intergovernmental Payable	2,142,190			45,036		2,187,226
Interfund Payable	2,542					2,542
Deferred Revenues	500					500
Deferred Compensation Benefits Payable				136,237		136,237
Capital Leases Payable					149,221	149,221
Compensated Absences Payable					34,646	34,546
Total Liabilities	2,177,658			181,273	183,867	2,542,798
Equity						
Fund Balances						
Reserved For Endowments				210,608		210,608
Reserved For Encumbrances	8,441		31,195			39,636
Reserved For Contingency	65,000					65,000
Reserved For Special Purposes				211,961		211,961
Unreserved						
Designated For Special Purposes		115,576				115,576
Undesignated (Deficit)	508,362		(8,742)			499,620
Total Equity	581,803	115,576	22,453	422,569		1,142,401
TOTAL LIABILITIES AND EQUITY	$ 2,759,461	$ 115,576	$ 22,453	$ 603,842	$ 183,867	$ 3,685,199

The notes to financial statements are an integral part of this statement.

PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

INDEPENDENT AUDITOR'S REPORT

To the Members of the
Board of Selectmen
Town of Northwood
Northwood, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Northwood as of and for the year ended December 31, 1997 as listed in the table of contents. These general purpose financial statements are the responsibility of the Town's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the general fixed assets account group which should be included in order to conform with generally accepted accounting principles. As is the case with most municipal entities in the State of New Hampshire, the Town of Northwood has not maintained historical cost records of its fixed assets. The amount that should be recorded in the general fixed assets account group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Town of Northwood, as of December 31, 1997, and the results of its operations and the cash flows of its nonexpendable trust funds for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements of Town of Northwood taken as a whole. The combining and individual fund financial statements listed as schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Northwood. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

Plodzik & Sanderson
Professional Association

January 16, 1998

EXHIBIT B
TOWN OF NORTHWOOD, NEW HAMPSHIRE
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
All Governmental Fund Types and Expendable Trust Funds
For the Fiscal Year Ended December 31, 1997

	Governmental Fund Types			Fiduciary Fund Type	Total
	General	Special Revenue	Capital Projects	Expendable Trust	(Memorandum Only)
Revenues					
Taxes	$ 5,063,252	$	$	$	$ 5,063,252
Licenses and Permits	343,204				343,204
Intergovernmental	187,775		9,622		197,397
Charges for Services	19,503	20,981			40,484
Miscellaneous	135,255	10,455	785	5,513	152,008
Other Financing Sources					
Operating Transfers In	26,531	5,363	42,644	42,758	117,296
Total Revenues and Other Financing Sources	5,775,520	36,799	53,051	48,271	5,913,641
Expenditures					
Current					
General Government	346,798				346,798
Public Safety	399,343	45			399,388
Highways and Streets	282,384				282,384
Sanitation	123,608	135			123,743
Health	28,170				28,170
Welfare	16,425				16,425
Culture and Recreation	95,060	4,182		2,612	101,854
Conservation	1,840				1,840
Debt Service	4,271				4,271
Capital Outlay	157,833		30,598		188,431
Intergovernmental	4,349,383				4,349,383
Other Financing Uses					
Operating Transfers Out	41,780	26,403		42,644	110,827
Total Expenditures and Other Financing Uses	5,846,895	30,765	30,598	45,256	5,953,514
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(71,375)	6,034	22,453	3,015	(39,873)
Fund Balances - January 1	653,178	109,542		94,244	856,964
Fund Balances - December 31	$ 581,803	$ 115,576	$ 22,453	$ 97,259	$ 817,091

The notes to financial statements are an integral part of this statement.

EXHIBIT C
TOWN OF NORTHWOOD, NEW HAMPSHIRE
Statement of Revenues, Expenditures and Changes in Fund Balance
Budget and Actual (Budgetary Basis)
General Fund
For the Fiscal Year Ended December 31, 1997

	Budget	Actual	Variance Favorable (Unfavorable)
Revenues			
Taxes	$ 5,090,162	$ 5,063,252	$ (26,910)
Licenses and Permits	315,900	343,204	27,304
Intergovernmental	184,824	187,775	2,951
Charges for Services	22,000	19,503	(2,497)
Miscellaneous	93,100	135,255	42,155
Other Financing Sources			
Operating Transfers In	25,680	26,531	851
Total Revenues and Other Financing Sources	5,731,666	5,775,520	43,854
Expenditures			
Current			
General Government	344,763	351,798	(7,035)
Public Safety	413,087	400,973	12,114
Highways and Streets	284,621	282,384	2,237
Sanitation	134,904	117,608	17,296
Health	27,888	28,170	(282)
Welfare	17,380	16,325	1,055
Culture and Recreation	106,763	95,809	10,954
Conservation	2,373	1,840	533
Debt Service	25,000	(18,599)	43,599
Capital Outlay	59,024	52,539	6,485
Intergovernmental	4,349,383	4,349,383	
Other Financing Uses			
Operating Transfers Out	41,780	41,780	
Total Expenditures and Other Financing Uses	5,806,966	5,720,010	86,956
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	$ (75,300)	55,510	$ 130,810
Increase in Reserve for Special Purposes		(65,000)	
Unreserved Fund Balance - January 1		517,852	
Unreserved Fund Balance - December 31		$ 508,362	

The notes to financial statements are an integral part of this statement.

EXHIBIT D
TOWN OF NORTHWOOD, NEW HAMPSHIRE
Statement of Revenues, Expenses and Changes in Fund Balance
All Nonexpendable Trust Funds
For the Fiscal Year Ended December 31, 1997

	Fiduciary Fund Type Nonexpendable Trust Funds
Operating Revenues	
New Funds	$ 1,464
Interest and Dividends	17,342
Total Operating Revenues	18,806
Operating Expenses	
Trust Income Distributions	11,486
Operating Transfers	1,818
Total Operating Expenses	13,304
Operating Income	5,502
Fund Balance - January 1	319,808
Fund Balance - December 31	$ 325,310

The notes to financial statements are an integral part of this statement.

EXHIBIT E
TOWN OF NORTHWOOD, NEW HAMPSHIRE
Statement of Cash Flows
All Nonexpendable Trust Funds
For the Fiscal Year Ended December 31, 1997

	Fiduciary Fund Type Nonexpendable Trust Funds
Cash Flows From Operating Activities	
Interest and Dividends Received	$ 17,342
New Funds Received	1,464
Trust Income Distributions	(11,486)
Operating Transfers Out - To Other Funds	(1,818)
Net Cash Provided by Operating Activities	5,502
Cash Flows From Investing Activities	
Net Purchase of Investment Securities	(4,785)
Net Increase in Cash	717
Cash - January 1	9,821
Cash - December 31	$ 10,538

Reconciliation of Net Income to Net Cash Provided by Operating Activities

Operating Income	$ 5,502

The notes to financial statements are an integral part of this statement.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Financial Reporting Entity

The Town of Northwood, New Hampshire, is a municipal corporation governed by an elected 3-member Board of Selectmen. As required by generally accepted accounting principles, these financial statements present the Town of Northwood (primary government), and its component units. Component units are organizations for which the primary government is financially accountable or for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. Based on the foregoing criteria, no other organizations are included in the Town's financial reporting entity.

B. Basis of Presentation - Fund Accounting

The accounts of the Town are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures/expenses, as appropriate. The various funds are grouped by type in the financial statements. The following fund types and account groups are used by the Town:

Governmental Fund Types

General Fund - The General Fund is the general operating fund of the Town. All general tax revenues and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund. From the fund are paid the general operating expenditures, the fixed charges, and the capital improvement costs that are not paid through other funds.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trust or major capital projects) requiring separate accounting because of legal or regulatory provisions or administrative action. The following funds are included in this fund type:

Ambulance Replacement	Lagoon Fee
Conservation Commission	Bicentennial
Hazardous Waste	225th Anniversary

Capital Projects Funds - Transactions related to resources obtained and used for the acquisition, construction, or improvement of capital facilities not included in Enterprise Funds are accounted for in Capital Projects Funds. The Library Renovations Fund is included in this fund type.

Fiduciary Fund Types

Fiduciary Fund Types - These funds account for assets held by the Town as a trustee or agent for individuals and other units of government.

The following funds are included in this fund type:

Nonexpendable Trust Funds
- Town Trusts
- Library Trusts

Expendable Trust Funds
- Town Trusts
- Capital Reserve
- Library Trusts

Agency Fund
- Deferred Compensation Plan

Account Groups

Account groups are not "funds." They are concerned only with the measurement of financial position. They are not involved with measurement of results of operations. The Town uses the following account groups:

General Fixed Assets Account Group - General fixed assets have been acquired for general governmental purposes and have been recorded as expenditures in the fund making the expenditure. These expenditures are required to be capitalized at historical cost in a General Fixed Asset Group of Accounts for accountability purposes. In accordance with the practices followed by most other municipal entities in the State, the Town does not maintain such a record of its general fixed assets and, accordingly, a statement of general fixed assets, required by generally accepted accounting principles, is not included in this financial report.

General Long-Term Debt Account Group - This account group is established to account for all long-term debt of the Town.

C. Measurement Focus/Basis of Accounting

Governmental, Expendable Trust, and Agency Funds use the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both available and measurable (flow of current financial resources measurement focus). Licenses and permits, fines and forfeits, and miscellaneous revenues are recorded as revenues when received in cash. General taxes, intergovernmental revenues, charges for services, and investment earnings are recorded when earned (when they are measurable and available). Expenditures are recognized

in the accounting period in which the fund liability is incurred, if measurable, except expenditures for debt service, prepaid expenses, and other long-term obligations, which are recognized when due.

All Nonexpendable Trust Funds are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred (flow of economic resources measurement focus).

D. Budgetary Accounting

General Budget Policies

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements which govern the Town's operations. At its annual meeting, the Town adopts a budget for the current year for the General Fund. Project-length financial plans are adopted for all Capital Project Funds. Except as reconciled below, budgets are adopted on a basis consistent with generally accepted accounting principles.

Management may transfer appropriations between operating categories as they deem necessary, but expenditures may not legally exceed budgeted appropriations in total. All annual appropriations lapse at year-end unless encumbered.

State statutes require balanced budgets, but provide for the use of beginning unreserved fund balance to achieve that end. In the fiscal year 1997, $75,300 of the beginning General Fund fund balance was applied for this purpose.

Encumbrance accounting, under which purchase orders, contracts, and continuing appropriations (certain projects and specific items not fully expended at year end) are recognized, is employed in the governmental funds. Encumbrances are not the equivalent of expenditures and are therefore reported as part of the fund balance at December 31 and are carried forward to supplement appropriations of the subsequent year.

Amounts recorded as budgetary expenditures in the Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual - General Fund (Exhibit C) are presented on the basis budgeted by the Town. The amounts differ from those reported in conformity with generally accepted accounting principles in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances for All Governmental and Expendable Trust Funds (Exhibit B) as follows:

	General	Special Revenue
Expenditures and Other Financing Uses		
Per Exhibit C (Budgetary Basis)	$ 5,720,010	$
Adjustments		
Basis Difference		
Encumbrances - December 31, 1996	135,326	
Encumbrances - December 31, 1997	(8,441)	
Entity Difference		
Unbudgeted Funds		
All Special Revenue Funds		30,765
Per Exhibit B (GAAP Basis)	$ 5,846,895	$ 30,765

E. Assets, Liabilities and Fund Equity

Cash and Investments

The Town Treasurer is required by State statute to have custody of all monies belonging to the Town and shall pay out the same only upon orders of the selectmen. The Town Treasurer shall deposit all such monies in solvent banks in the state or in participation units in the public deposit investment pool established pursuant to RSA 383:22. Funds may be deposited in banks outside the state if such banks pledge and deliver to the state treasurer as collateral security for such deposits in value at least equal to the amount of the deposit in each case.

State statutes authorize the Treasurer, with the approval of the selectmen, to invest excess funds in obligations of the United States government, in the public deposit investment pool established pursuant to RSA 383:22, in savings bank deposits of banks incorporated under the laws of the State of New Hampshire or in certificates of deposits of banks incorporated under the laws of the State of New Hampshire or in national banks located within this state or the Commonwealth of Massachusetts. Any person who directly or indirectly receives any such funds or monies for deposit or for investment in securities of any kind shall, prior to acceptance of such funds, make available at the time of such deposit or investment an option to have such funds secured by collateral having a value at least equal to the amount of such funds. Such collateral shall be segregated for the exclusive benefit of the town. Only securities defined by the bank commissioner as provided by rules adopted pursuant to RSA 386:57 shall be eligible to be pledged as collateral.

For financial reporting purposes, cash and equivalents include amounts in demand deposits and money market funds, as well as certificates of deposit and short-term investments with original maturities of 90 days or less.

The Town is authorized by State statute to invest Trust Funds, including Capital Reserve Funds, in obligations of political subdivisions and stocks and bonds that are legal for investment by New Hampshire savings banks except mutual funds unless the mutual funds are registered with the Securities and Exchange Commission, qualified for sale in the State of New Hampshire in accordance with the New Hampshire uniform securities act of the New Hampshire Secretary of State's office, and have in their prospectus a stated investment policy which is consistent with the investment policy adopted by the Trustees of Trust Funds in accordance with RSA 35:9. The Trustees may also invest trust funds in New Hampshire credit unions and in the public deposit investment pool established pursuant to RSA 383:22. Capital Reserve Funds must be kept in a separate account and not intermingled with other funds.

The Trustees of Trust Funds file annual reports with the New Hampshire Attorney General.

Investments are stated at cost or, in the case of donated investments, at the market value of the date of bequest or receipt.

Receivables

Revenues for the most part are recorded when received, except for the following items for which receivables have been recorded:

a. Tax revenue is recorded when a warrant for collection is committed to the Tax Collector. However, a reserve of $60,000 has been recorded representing potential abatement and/or tax deedings of the current receivables.

   The National Council on Governmental Accounting (NCGA), Interpretation 3, *Revenue Recognition - Property Taxes*, requires that if property taxes are not collected within 60 days after year end, the revenue is not considered an "available spendable resource" and should be deferred. An exception to the general "60-day rule" is allowed in unusual circumstances. The Town has consistently recorded the property tax revenue when levied without deferral in accordance with the "60-day rule." Since this practice of recording the property tax revenue when levied is widely recognized as being generally accepted as the prevalent practice in New Hampshire, the Town believes that such practice is a knowledgeable application of the NCGA Interpretation 3 exception and therefore Level 4 GAAP compliance may be reached. Level 4 includes "widely recognized and prevalent practices."

   As prescribed by law, the Tax Collector places a lien on properties for all uncollected property taxes in the following year after taxes are due. The lien on these properties has priority over other liens and accrues interest at 18% per annum.

If property is not redeemed within the 2-year redemption period, the property is tax-deeded to the Town.

b. Certain grants received from other governments require that eligible expenditures be made in order to earn the grant. Revenue for these grants is recorded for the period in which eligible expenditures are made.

c. Service charges (ambulance) are recorded as revenue for the period when service was provided. The receivables for such services are shown on the balance sheet net of an allowance for estimated uncollectibles.

Interfund Receivables and Payables

During the course of normal operations, the Town has transactions between funds, including expenditures and transfers of resources to provide services and fund capital outlay. The accompanying governmental and fiduciary fund financial statements reflect such transactions as transfers. To the extent that certain transactions have not been paid or received as of December 31, balances of interfund amounts receivable or payable have been recorded.

Deferred Revenue

The government reports deferred revenue on its combined balance sheet. Deferred revenue arises when a potential revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenue also arises when resources are received by the government before it has a legal claim to them, as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the government has a legal claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

Long-Term Liabilities

General Obligation Debt - Capital leases, and other forms of long-term debt supported by general revenues are obligations of the Town as a whole. Accordingly, such unmatured obligations of the Town are accounted for in the General Long-Term Debt Account Group.

Compensated Absences - Employees may accumulate a limited amount of earned but unused vested benefits, which will be paid to employees upon separation from the Town's service. In Governmental Fund Types, the cost of vested benefits paid or expected to be liquidated with expendable available financial resources are reported as an expenditure and fund liability of the fund. Amounts of vested or accumulated leave benefits that are not expected to be liquidated with expendable available financial resources are reported in the general long-term debt account group. No expenditure is reported for these amounts.

Fund Equity

The portion of fund balance which has been legally segregated for a specific future use, or which indicates that a portion is not appropriable for expenditures, is shown as reserved. The following reserves were used by the Town during the year:

Reserved for Endowments - represents the principal balance of Nonexpendable Trust Funds which must be held for investment purposes only.

Reserved for Encumbrances - is used to account for open purchase orders, contracts and other commitments at year end for which goods and services have not been received.

Reserved for Contingency - is established to allow for potential losses due to property tax abatement appeals.

Reserved for Special Purposes - is used to account for the unencumbered balance of restricted funds. These include the Town's Expendable Trust Funds and the income portion of the Town's Nonexpendable Trust Funds.

F. Total Columns (Memorandum Only) on Combined Statements

Amounts in the "Total (Memorandum Only)" columns in the combined financial statement line items of the fund types and account group are presented for analytical purposes only. The summation includes fund types and account group that use different bases of accounting, includes interfund transactions that have not been eliminated and the caption "amounts to be provided," which is not an asset in the usual sense. Consequently, amounts shown in the "Total (Memorandum Only)" columns are not comparable to a consolidation and do not represent the total resources available or total revenues and expenditures/expenses of the Town.

NOTE 2 - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

Deficit Fund Balances

Project Deficit

There is an unreserved-undesignated deficit of $8,742 in the Capital Projects (Library Renovations) Fund at December 31, 1997. Generally, this deficit arises because of the application of generally accepted accounting principles to the financial reporting for this fund. Federal funds totaling $9,622, representing the remaining balance of a construction grant will be received in 1998, to cover this deficit.

NOTE 3 - ASSETS

A. Cash and Equivalents

The Town maintains a common bank account in which the cash balances of most funds are maintained. The common bank account is used for receipts and disbursements relating to all these funds. All time deposits are the property of the General Fund.

At year end, the Town's cash deposits categorized according to risk assumed were as follows:

Category 1 Includes deposits that are insured (Federal Depository Insurance).

Category 2 Includes deposits that are uninsured, but are collateralized by securities held by the pledging financial institution, its trust department or agent in the Town's name.

Category 3 Includes deposits that are uninsured and uncollateralized.

	Category			Total	
	1	2	3	Bank Balance	Carrying Value
Cash					
Bank Deposits	$ 227,840	$ -0-	$ 83,358	$ 311,198	$ 313,709
Cash Equivalents					
Government Money Market				1,715,808	1,715,808
Total Cash and Cash Equivalents				$ 2,027,006	$ 2,029,517

B. Investments

Investments made by the Town are summarized below. The investments that are represented by specific identifiable investment securities are classified as to credit risk into three categories as follows:

Category 1 Includes investments that are insured or registered, for which the securities are held by the Town or its agent in the Town's name.

Category 2 Includes uninsured and unregistered investments, for which the securities are held by the Town, broker, counter party's trust department or agent in the Town's name.

Category 3 Includes uninsured and unregistered investments, for which the securities are held by the broker, counter party, counter party's trust department, or agent, but not in the Town's name.

	Category			Carrying	Market
	1	2	3	Amount	Value
Certificates of Deposit	$ 226,921	$	$	$ 226,921	$ 226,921
US Government Obligations			111,434	111,434	110,000
	$ 226,921	$ -0-	$ 111,434	$ 338,355	$ 336,921
Mutual Funds				60,955	65,297
Total Investments				$ 399,310	$ 402,218

C. Property Taxes

The property tax year is from April 1 to March 31 and all property taxes are assessed on the inventory taken in April of that year. The net assessed valuation as of April 1, 1997, upon which the 1997 property tax levy was based was $165,074,468.

The Town subscribes to the semi-annual method of tax collection as provided for by RSA 76:15-a. Under this method, tax bills are sent on or around June 1 and November 1 of each year, with interest accruing at a rate of 12% on bills outstanding for more than 30 days.

The June 1 billing is considered an estimate only and is one half of the previous year's tax billing. The remaining balance of taxes due is billed in the fall after the State Department of Revenue Administration has calculated and approved the Town's tax rate for the fiscal year.

In connection with the setting of the tax rate, Town Officials, with the approval of the New Hampshire Department of Revenue Administration, establish and raise through taxation an amount for abatements and refunds of property taxes, known as overlay. This amount is reported as a reduction in tax revenue and is adjusted by management for any tax reserves at year end. The property taxes collected by the Town include taxes levied for the Northwood School District and Rockingham County which are remitted to these governmental units as required by law. The ultimate responsibility for the collection of taxes rests with the Town.

The tax rate for the year ended December 31, 1997, was as follows:

Municipal Portion	$ 4.76
School Tax Assessment	24.71
County Tax Assessment	1.32
Total	$30.79

As prescribed by law, within 18 months of the date assessed, the Tax Collector places a lien on properties for all uncollected property taxes. The lien on these properties has priority over other liens and accrues interest at 18% per annum. If property is not redeemed within the 2-year redemption period, the property is tax-deeded to the Town.

During the current fiscal year, the Tax Collector on June 27 placed a lien for all uncollected 1996 property taxes.

Taxes receivable at December 31, 1997, are as follows:

Property Taxes	
Levy of 1997	$ 635,784
Unredeemed Taxes (under tax lien)	
Levy of 1996	218,214
Levy of 1995	92,651
Levy of 1994	2,081
Levy of 1993 and prior	4,635
Land Use Change Taxes	28
Yield Taxes	122
Less: Reserve for estimated uncollectible taxes	(60,000)
Total Taxes Receivable	$ 893,515

D. Other Receivables

Receivables as of December 31, 1997, are as follows:

	General	Special Revenue	Trust and Agency	Total
Receivables				
Accounts	$ 891	$106,175	$	$ 107,066
Intergovernmental	1,915			1,915
Due from Investment Services			136,237	136,237
Allowance for Uncollectible Amounts		(68,770)		(68,770)
Net Total Receivables	$2,806	$ 37,405	$ 136,237	$ 176,448

E. Interfund Receivables/Payables

Individual fund interfund receivable and payable balances at December 31, 1997 are as follows:

Fund	Interfund Receivable	Interfund Payable
General Fund	$	$2,542
Special Revenue Fund		
Conservation Commission	2,542	———
Totals	$2,542	$2,542

F. Risk Management

The Town is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets, errors or omissions, injuries to employees, or acts of God. During fiscal year 1997, the Town was a member of the New Hampshire Municipal Association Property-Liability Insurance Trust, Inc. and the compensation funds of the New Hampshire Workers' Compensation Fund. These entities are considered public entity risk pools, currently operating as a common risk management and insurance program for member towns and cities.

The New Hampshire Municipal Association Property-Liability Trust, Inc. is a Trust organized to provide certain property and liability insurance coverages to member towns, cities and other qualified political subdivisions of New Hampshire. As a member of the NHMA Property-Liability Trust, Inc., the Town shares in contributing to the cost of, and receiving benefits from, a self-insured pooled risk management program. The membership and coverage run from July 1 to June 30. The program includes a Self-Insured Retention Fund from which is paid up to $500,000 for each and every covered property, auto physical damage or crime loss subject to a $1,000 deductible, and each and every covered General Liability and Public Officials Liability Loss.

The Trust maintains, on behalf of its members, the following re-insurance policies shared by the membership for the year ended June 30, 1998.

1. United States Fidelity and Guaranty Company (USF&G) Casualty Facultative Reinsurance Certificate #GC12225408800 which provides general liability and public officials liability coverage in the amount of $1,500,000 in excess of the Trust's Self-Insured Retention for each and every loss.

2. United States Fidelity and Guaranty Company (USF&G) Property Facultative Reinsurance Certificate #GC12224308700 which provides property and auto physical damage coverage in the amount of $500,000 in excess of the Trust's Self-Insured Retention for each and every loss.

3. Swiss Reinsurance America Corporation Property Facultative Reinsurance Certificate #2121909 which provides property and auto physical damage coverage in excess of the Trust Self-Insured Retention and the (USF&G) Property Facultative Reinsurance Certificate, up to the total property and vehicle schedule on file with the Trust for its entire membership.

4. United States Fidelity and Guaranty Corporation provides some members with higher limits of from $1 to $4 million in excess of the underlying $2 million.

5. Members of the Trust also share Hartford Insurance Company Boiler and Machinery Policy #FBP-CH-2213346 which provides a $50,000,000 limit resulting from any "one accident" subject to a $1,000 deductible.

6. Members of the Trust also share Hartford Insurance Company Policy #83XLS QG 1903 which provides a $51,000,000 limit resulting from Flood and Earthquake and $7,000,000 resulting from any "one accident" for Flood in Zone A subject to a $1,000 deductible.

Contributions paid in 1997 for fiscal year ending June 30, 1998, to be recorded as an insurance expense/expenditure totaled $32,236. Additional contributions paid in 1997 for fiscal year ending June 30, 1997 totaled $79. Unpaid contributions for the year ending June 30, 1998 and due in 1997 were $-0-. Claims submitted to the Trust that have been billed to the Town for their portion of payment (i.e., deductible) as of December 31, 1997, totaled $1,000. During October 1997, $4,284 was returned to the Town of Northwood as its 1997 "dividend" for the years 1990 through 1995.

The Trust Agreement permits the Trust to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. At this time, the Town foresees no likelihood of an additional assessment for any of the past years.

Compensation Funds of New Hampshire - Workers' Compensation Fund is a Trust organized to provide statutory workers' compensation and employer's liability self-insurance coverage to member towns, cities, school districts, and other qualified political subdivisions of New Hampshire. As a member of Compensation Funds of New Hampshire - Workers' Compensation Fund, the Town of Northwood shares in contributing to the cost of and receiving benefits from a self-insured pooled risk management program. The membership and coverage runs from January 1 to December 31. The coverage is for the statutorily required workers' compensation benefits and employer's liability coverage up to $1,000,000. The program includes a Loss Fund from which is paid up to $375,000 for each and every covered claim.

The Trust maintained on behalf of its members the following insurance policy shared by the membership for the year ended December 31, 1997:

Aggregate reinsurance to cover total claims should they exceed the Loss Fund established by the Trust (coverage to $5,000,000).

The Trust Agreement permits the Trust to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. At this time, the Town foresees no likelihood of any additional assessments for any of the past years.

The Town continues to carry commercial insurance for all other risks of loss, including employee and public official fidelity bonds, health and accident insurance.

NOTE 4 - LIABILITIES

A. Intergovernmental Payable

Payables due other governments at December 31, 1997 include:

General Fund		
Northwood School District -		
Balance of 1997/98 Assessment		$ 2,142,190
Trust Funds		
Capital Reserve Funds Due:		
Northwood School District	$ 44,480	
Northwood Water District	556	
Total Trust Funds		45,036
Total Intergovernmental Payable		$ 2,187,226

B. Defined Benefit Pension Plan

Plan Description and Provisions

The Town of Northwood participates in the New Hampshire Retirement System (System) which is the administrator of a cost-sharing multiple-employer contributory pension plan and trust established in 1967 by RSA 100-A:2 and is qualified as a tax-exempt organization under Sections 401 (a) and 501 (a) of the Internal Revenue Code. The plan is a contributory, defined benefit plan providing service, disability, death and vested retirement benefits to members and their beneficiaries. Provisions for benefits and contributions are established and can be amended by the New Hampshire State Legislature. The System issues a publicly available financial report that may be obtained by writing the New Hampshire Retirement System, 4 Chenell Drive, Concord, NH 03301.

Description of Funding Policy

The System is financed by contributions from both the employees and the Town. Member contribution rates are established and may be amended by the State legislature while employer contribution rates are set by the System trustees based on an actuarial valuation. All employees except police officers and firefighters are required to contribute 5% of earnable compensation. Police officers and firefighters are required to contribute 9.3% of gross earnings. For the period January 1 through June 30, 1997, the Town contributed 2.73% for police officers, 5.12% for firefighters and 3.39% for other employees. From July 1 through December 31, 1997, the rates were 3.64% for police officers, 5.65% for firefighters and 4.11% for other employees. The contribution requirements for the Town of Northwood for the years 1995, 1996, and 1997 were $6,784, $7,190, and $4,494, respectively, which were paid in full in each year.

The State of New Hampshire funds 35% of employer costs for firefighters and police officers employed by the Town. The State does not participate in funding the employer cost of other Town employees. GASB Statement 24, "Accounting and Financial Reporting for Certain Grants and Other Financial Assistance" requires this amount to be reported as a revenue and expenditure in the Town's financial statements. Due to the immateriality, this amount, $2,420, has not been so recorded.

Deferred Compensation Plan - The Town offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan, available to all employees, permits the employees to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency. The plan assets and a corresponding liability to employees for deferred compensation is recorded in an agency fund. Plan assets are reported at fair market value.

The plan is administered by an independent company, and the Town remits all compensation deferred to this administrator for investment as requested by the participant employees. All compensation deferred and funded under the plan, all investments purchased and all income attributable thereto are solely the property and rights of the Town (until paid or made available to the employee or other beneficiary), subject only to the claims of the Town's general creditors. Participants' rights under the plan are equal to those of general creditors of the Town in an amount equal to the fair market value of the deferred account for each participant.

It is the opinion of Management that the Town has no liability for losses under the plan but does have the duty of due care that would be required of an ordinary prudent investor. The Town believes that it is unlikely that it will use the assets to satisfy the claims of general creditors in the future.

C. Long-Term Debt

The following is a summary of the Town's general long-term debt transactions for the fiscal year ended December 31, 1997:

	Capital Leases Payable	Compensated Absences Payable	Total
General Long-Term Debt Account Group			
Balance, Beginning of Year	$	$ 27,657	$ 27,657
Issued	190,000		190,000
Retired	(40,779)		(40,779)
Net increase in compensated absences payable		6,989	6,989
Balance, End of Year	$ 149,221	$ 34,646	$ 183,867

Long-term debt payable at December 31, 1997, is comprised of the following individual issues:

Description of Issue	Original Amount	Issue Date	Maturity Date	Interest Rate %	Outstanding at 12/31/97
General Long-Term Debt Account Group					
Capital Lease Payable					
Fire Truck	$190,000	1997	2001	5.6	$ 149,221
Compensated Absences Payable					
Vested Sick Leave					12,260
Accrued Vacation Leave					22,386
					34,646
Total General Long-Term Debt Account Group					$ 183,867

Annual Requirements to Amortize Capital Lease

Fiscal Year Ending December 31,	Capital Lease Principal	Capital Lease Interest	Capital Lease Total
1998	$ 37,169	$ 4,474	$ 41,643
1999	35,322	6,321	41,643
2000	37,315	4,328	41,643
2001	39,415	2,228	41,643
Totals	$ 149,221	$ 17,351	$ 166,572

The lease-purchase agreement contains a non-appropriation funding clause whereby, in the event no funds or insufficient funds are appropriated by the Town, the lease shall terminate without penalty or expense to the Town.

NOTE 5 - FUND EQUITY

A. Reservations of Fund Balances

Reserved for Encumbrances

Funds encumbered at year end were as follows:

General Fund	$ 8,441
Capital Projects Fund	
Library Renovations	31,195
Total Reserved for Encumbrances	$ 39,636

Reserved for Special Purposes

In the Trust and Agency Funds, the reserve for special purposes represents the unspent balance of the Town's Trust Funds which may be spent for the purposes specified as follows:

Nonexpendable Trust Funds (Income Balances)		
Cemetery	$ 100,745	
Library	2,389	
Miscellaneous	11,568	
Total Nonexpendable Trust Funds		$ 114,702
Capital Reserve Funds		
Ambulance	$ 29,720	
Highway Equipment	15,944	
Highway Safety	21,171	
Fire Truck	184	
Town Hall	16,681	
Library Building	306	
Total Capital Reserve Funds		84,006
Other Expendable Town Trusts		
Cemetery Improvements	$ 1,667	
Library	11,586	
Total Other Expendable Town Trusts		13,253
Total Reserved for Special Purposes		$ 211,961

Reserved for Contingency

The $65,000 reserved for contingency represents funds reserved for potential losses due to property tax abatement appeals.

Reserved for Endowments

The amount reserved for endowments at December 31, 1997 represents the principal amount of all Nonexpendable Trust Funds which is restricted either by law or by terms of individual bequests, in that only income earned may be expended. The principal balances of the Town's Nonexpendable Trust Funds at December 31, 1997 are detailed as follows:

Purpose	Principal
Cemetery	$ 163,608
Library	30,013
Miscellaneous	16,987
Total	$ 210,608

B. Unreserved Fund Balances

Designated for Special Purposes

The amount designated for special purposes represents Special Revenue Fund balances which management intends to use in the subsequent years as follows:

Special Revenue Funds	
Ambulance Replacement	$ 49,457
Conservation Commission	44,680
Lagoon Fee	6,950
225th Anniversary	14,489
Total	$ 115,576

NOTE 6 - SUMMARY DISCLOSURE OF SIGNIFICANT CONTINGENCIES

A. Litigation

There are various claims and suits pending against the Town which arise in the normal course of the Town's activities. In the opinion of management, the ultimate disposition of these various claims and suits will not have a material effect on the financial position of the Town.

B. Grants

Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the Federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount of expenditures which may be disallowed by the grantor cannot be determined at this time although the Town expects such amounts, if any, to be immaterial.

NOTE 7 - RESTATEMENT OF FUND BALANCES

Fund Balances at January 1, 1997 were restated to give retroactive effect to the following prior-period adjustments:

	Nonexpendable Trust Funds
Adjustment	
To record ordinary dividends on investments received and reinvested from 1992-96	$ 9,994
Fund Balance, as previously stated	309,814
Fund Balance, as restated	$ 319,808

SCHEDULE A-1
TOWN OF NORTHWOOD, NEW HAMPSHIRE
General Fund
Statement of Estimated and Actual Revenues
For the Fiscal Year Ended December 31, 1997

REVENUES	Estimated	Actual	Over (Under) Budget
Taxes			
Property	$ 4,974,126	$ 4,965,253	$ (8,873)
Land Use Change	18,000	4,617	(13,383)
Yield	7,500	8,024	524
Payment in Lieu of Taxes	536	536	
Interest and Penalties on Taxes	90,000	84,822	(5,178)
Total Taxes	5,090,162	5,063,252	(26,910)
Licenses and Permits			
Business Licenses, Permits and Fees	900	1,283	383
Motor Vehicle Permit Fees	300,000	316,655	16,655
Building Permits	6,000	14,305	8,305
Other Licenses, Permits and Fees	9,000	10,961	1,961
Total Licenses and Permits	315,900	343,204	27,304
Intergovernmental Revenues			
State			
Shared Revenue	83,190	83,216	26
Rooms and Meals Tax	34,482	34,520	38
Highway Block Grant	62,783	62,783	
State and Federal Forest Land Reimbursement	944	944	
Other Reimbursements	3,425	4,397	972
Federal			
Other		1,915	1,915
Total Intergovernmental Revenues	184,824	187,775	2,951
Charges For Services			
Income From Departments	22,000	19,503	(2,497)
Miscellaneous Revenues			
Sale of Municipal Property	30,000	71,338	41,338
Interest on Investments	27,000	31,271	4,271
Insurance Dividends and Reimbursements	36,100	32,634	(3,466)
Other		12	12
Total Miscellaneous Revenues	93,100	135,255	42,155
Other Financing Sources			
Operating Transfers In			
Interfund Transfers			
Special Revenue Funds	25,480	26,531	1,051
Trust and Agency Funds	200		(200)
Total Other Financing Sources	25,680	26,531	851
Total Revenues and Other Financing Sources	5,731,666	$ 5,775,520	$ 43,854
Unreserved Fund Balance Used To Reduce Tax Rate	75,300		
Total Revenues, Other Financing Sources and Use of Fund Balance	$ 5,806,966		

See Independent Auditor's Report page 1.

SCHEDULE A-2
TOWN OF NORTHWOOD, NEW HAMPSHIRE
General Fund
Statement of Appropriations, Expenditures and Encumbrances
For the Fiscal Year Ended December 31, 1997

	Encumbered From 1996	Appropriations 1997	Expenditures Net of Refunds	Encumbered To 1998	(Over) Under Budget
Current					
General Government					
Executive	$	$ 93,094	$ 97,259	$	$ (4,165)
Election, Registration, and Vital Statistics		17,294	16,992		302
Financial Administration		95,461	102,726		(7,265)
Legal Expenses		15,000	24,718		(9,718)
Personnel Administration		42,150	31,298		10,852
Planning and Zoning		20,186	14,465	5,000	721
General Government Buildings		21,721	19,817		1,904
Cemeteries		3,600	3,951		(351)
Insurance, not otherwise allocated		34,000	33,315		685
Advertising and Regional Associations		2,257	2,257		
Total General Government		344,763	346,798	5,000	(7,035)
Public Safety					
Police Department		229,318	230,045		(727)
Ambulance	272				272
Fire Department	90	163,764	152,645	1,992	9,217
Building Inspection		13,827	14,367		(540)
Emergency Management		3,884	1,780		2,104
Other Public Safety		2,294	506		1,788
Total Public Safety	362	413,087	399,343	1,992	12,114
Highways and Streets					
Administration		51,569	54,101		(2,532)
Highways and Streets		230,502	225,550		4,952
Street Lighting		2,550	2,733		(183)
Total Highways and Streets		284,621	282,384		2,237
Sanitation					
Administration		44,043	30,383		13,660
Solid Waste Collection	6,000		6,000		
Solid Waste Disposal		90,861	87,225		3,636
Total Sanitation	6,000	134,904	123,608		17,296
Health					
Administration		8,393	8,675		(282)
Health Agencies and Hospitals		19,495	19,495		
Total Health		27,888	28,170		(282)

See Independent Auditor's Report page 1.

SCHEDULE A-2 (Continued)
TOWN OF NORTHWOOD, NEW HAMPSHIRE
General Fund
Statement of Appropriations, Expenditures and Encumbrances
For the Fiscal Year Ended December 31, 1997

	Encumbered From 1996	Appropriations 1997	Expenditures Net of Refunds	Encumbered To 1998	(Over) Under Budget
Welfare					
Administration		11,353	11,381		(28)
Vendor Payments	100	6,027	5,044		1,083
Total Welfare	100	17,380	16,425		1,055
Culture and Recreation					
Parks and Recreation		32,350	23,072		9,278
Library	700	73,913	71,488	1,449	1,676
Patriotic Purposes		500	500		
Total Culture and Recreation	700	106,763	95,060	1,449	10,954
Conservation		2,373	1,840		533
Debt Service					
Interest Expense -					
Tax Anticipation Notes	22,870	25,000	4,271		43,599
Capital Outlay					
Land and Improvements	7,260	5,000	268		11,992
Machinery, Vehicles and Equipment	98,034	45,674	143,177		531
Buildings			1		(1)
Improvements Other than Buildings		8,350	14,387		(6,037)
Total Capital Outlay	105,294	59,024	157,833		6,485
Intergovernmental					
School District Assessment		4,126,190	4,126,190		
County Tax Assessment		223,193	223,193		
Total Intergovernmental		4,349,383	4,349,383		
Other Financing Uses					
Operating Transfers Out					
Interfund Transfers					
Capital Reserve Funds		41,780	41,780		
Total Appropriations, Expenditures and Encumbrances	$ 135,326	$ 5,806,966	$ 5,846,895	$ 8,441	$ 86,956

See Independent Auditor's Report page 1.

SCHEDULE A-3
TOWN OF NORTHWOOD, NEW HAMPSHIRE
General Fund
Statement of Changes in Unreserved - Undesignated Fund Balance
For the Fiscal Year Ended December 31, 1997

Unreserved - Undesignated Fund Balance - January 1		$ 517,852
Deductions		
Unreserved Fund Balance Used To Reduce 1997 Tax Rate	$ 75,300	
Increase In Reserve For Special Purposes	65,000	
Total Deductions		140,300
		$ 377,552
Additions		
1997 Budget Summary		
Revenue Surplus (Schedule A-1)	$ 43,854	
Unexpended Balance of Appropriations (Schedule A-2)	86,956	
1997 Budget Surplus		130,810
Unreserved - Undesignated Fund Balance - December 31		$ 508,362

See Independent Auditor's Report page 1.

SCHEDULE B-1
TOWN OF NORTHWOOD, NEW HAMPSHIRE
Special Revenue Funds
Combining Balance Sheet
December 31, 1997

ASSETS	Ambulance Replacement	Lagoon Fee	Conservation Commission	Bicentennial	Hazardous Waste	225th Anniversary	Total
Cash and Equivalents	$ 12,052	$ 6,950	$ 42,138	$	$	$ 14,489	$ 75,629
Receivables							
Accounts	37,405						37,405
Interfund Receivable			2,542				2,542
TOTAL ASSETS	$ 49,457	$ 6,950	$ 44,680	$ -0-	$ -0-	$ 14,489	$ 115,576
FUND BALANCES							
Unreserved							
Designated For Special Purposes	$ 49,457	$ 6,950	$ 44,680	$ -0-	$ -0-	$ 14,489	$ 115,576

See Independent Auditor's Report page 1.

SCHEDULE B-2
TOWN OF NORTHWOOD, NEW HAMPSHIRE
Special Revenue Funds
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
For the Fiscal Year Ended December 31, 1997

	Ambulance Replacement	Lagoon Fee	Conservation Commission	Bicentennial	Hazardous Waste	225th Anniversary	Total
Revenues							
Charges for Services	$ 20,981	$	$	$	$	$	$ 20,981
Miscellaneous	560	785	2,109	36	690	6,275	10,455
Other Financing Sources							
Operating Transfers In			363			5,000	5,363
Total Revenues and Other Financing Sources	21,541	785	2,472	36	690	11,275	36,799
Expenditures							
Current							
Public Safety	45						45
Sanitation					135		135
Culture and Recreation				805		3,377	4,182
Other Financing Uses							
Operating Transfers Out	25,380			12	1,011		26,403
Total Expenditures and Other Financing Uses	25,425			817	1,146	3,377	30,765
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(3,884)	785	2,472	(781)	(456)	7,898	6,034
Fund Balances - January 1	53,341	6,165	42,208	781	456	6,591	109,542
Fund Balances - December 31	$ 49,457	$ 6,950	$ 44,680	$ -0-	$ -0-	$ 14,489	$ 115,576

See Independent Auditor's Report page 1.

SCHEDULE C-1
TOWN OF NORTHWOOD, NEW HAMPSHIRE
Trust and Agency Funds
Combining Balance Sheet
December 31, 1997

	Trust Funds					
	Expendable			Nonexpendable		
ASSETS	Town	Capital Reserve	Library	Town	Agency Funds	Total
Cash and Equivalents	$ 1,667	$ 44,504	$ 11,586	$ 10,538	$	$ 68,295
Investments		84,538		314,772		399,310
Receivables						
Due from Others					136,237	136,237
TOTAL ASSETS	$ 1,667	$ 129,042	$ 11,586	$ 325,310	$ 136,237	$ 603,842
LIABILITIES AND FUND BALANCES						
Liabilities						
Intergovernmental Payable	$	$ 45,036	$	$	$	$ 45,036
Deferred Compensation Benefits Payable					136,237	136,237
Total Liabilities		45,036			136,237	181,273
Fund Balances						
Reserved For Endowments				210,608		210,608
Reserved For Special Purposes	1,667	84,006	11,586	114,702		211,961
Total Fund Balances	1,667	84,006	11,586	325,310		422,569
TOTAL LIABILITIES AND FUND BALANCES	$ 1,667	$ 129,042	$ 11,586	$ 325,310	$ 136,237	$ 603,842

See Independent Auditor's Report page 1.

SCHEDULE C-2
TOWN OF NORTHWOOD, NEW HAMPSHIRE
Fiduciary Fund Type
Expendable Trust Funds
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
For the Fiscal Year Ended December 31, 1997

	Town	Capital Reserve	Library	Total
Revenues				
New Funds	$ 300	$	$ 1,440	$ 1,740
Interest and Dividend Income	38	3,735		3,773
Other Financing Sources				
Operating Transfers In		41,480	1,278	42,758
Total Revenues and Other Financing Sources	338	45,215	2,718	48,271
Expenditures				
Current				
Culture and Recreation			2,612	2,612
Other Financing Uses				
Operating Transfers Out		42,644		42,644
Total Expenditures and Other Financing Uses		42,644	2,612	45,256
Excess of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses	338	2,571	106	3,015
Fund Balances - January 1	1,329	81,435	11,480	94,244
Fund Balances - December 31	$ 1,667	$ 84,006	$ 11,586	$ 97,259

See Independent Auditor's Report page 1.

SCHEDULE C-3
TOWN OF NORTHWOOD, NEW HAMPSHIRE
Agency Fund
Combining Statement of Changes in Assets and Liabilities
For the Fiscal Year Ended December 31, 1997

Deferred Compensation Plan	Balance January 1, 1997	Additions	Deductions	Balance December 31, 1997
ASSETS				
Due From Others	$ 130,570	$ 31,695	$ 26,028	$ 136,237
LIABILITIES				
Deferred Compensation Benefits Payable	$ 130,570	$ 31,695	$ 26,028	$ 136,237

See Independent Auditor's Report page 1.

PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

INDEPENDENT AUDITOR'S COMMUNICATION OF REPORTABLE CONDITIONS AND OTHER MATTERS

To the Members of the
Board of Selectmen
Town of Northwood
Northwood, New Hampshire

In planning and performing our audit of the Town of Northwood for the year ended December 31, 1997, we considered the Town's internal control structure in order to determine the scope of our auditing procedures for the purpose of expressing our opinion on the financial statements. Our review of these systems was not intended to provide assurance on the internal control structure and should not be relied on for that purpose.

Under the standards established by the American Institute of Certified Public Accountants, reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control structure that, in our judgment, could adversely affect the Town's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities, in amounts that would be material in relation to the financial statements being audited, may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might constitute reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses as defined above.

The following condition was noted that we consider to be a material weakness:

RECEIVABLES

The Town provides various services including ambulance, police, lagoon and hazardous waste disposal. Such services are required to be recorded as revenue for the period when service is provided and therefore, should be reflected on the Town's books throughout the year.

However, it was noted during our audit that the following condition existed in the area of accounts receivable, which has been consistent with previous years.

Ambulance receivables are not being reconciled on a monthly basis. The total amount receivable at December 31, 1997 is $106,175. Again, as has been the case previously, we have had to make an adjustment of over $2,000 in order to balance the total uncollected with the amount billed and collected.

Also, controls over hazardous waste disposal fee are practically non-existent as the users are not preparing "user receipts" in accordance with established policy.

We again suggest that the Board of Selectmen and Executive Administrator review these areas and establish written policies for all Town employees to follow who are responsible for the administration and recordkeeping.

Also, the following conditions were noted that we do not consider to be material weaknesses:

TAX COLLECTOR

We found the Tax Collector records to be adequately maintained and presented at December 31, 1997. This is despite changes in software and numerous abatement activity transactions in 1997, due to the revaluation.

We do recommend that, along with the changes to the Town's general ledger initiated by the Executive Administrator as a result of this year's examination, both the Bookkeeper and Tax Collector reconcile their respective monthly reports as a routine matter.

This will assist in disclosing and rectifying any posting errors which may occur.

LIBRARY FUNDS

The library maintains a separate bank account for the recording of miscellaneous receipts along with trust fund income. The balance in the account was $11,586 at December 31, 1997.

There is a need for the Library Trustees to maintain an adequate record of receipts and expenditures which will allow for the preparation of an annual report to agree with the monthly bank statements.

We would be pleased to meet with the Trustees and assist with this requirement if so desired.

GRANTS RECEIVED

As a result of this year's examination when assisting the Town with the closing of the books, we booked library and police grants approved in 1997, which had not been previously recorded. There is a need for the Executive Administrator to be made aware of any grant activity in order that proper procedures can be followed for both the recording of expenditures and receipt of funds. Otherwise, internal financial reports, reviewed by the Board of Selectmen and other officials, may be inaccurate.

This report is intended solely for the information and use of management and others within the administration. This restriction is not intended to limit distribution of this report, which is a matter of public record.

Plodzik & Sanderson
Professional Association

January 16, 1998

BOOKKEEPER'S SUMMARY OF REVENUE REPORT

ACCOUNT NUMBER / DESCRIPTION		1997 REVENUE Y-T-D
PAYMENT IN LIEU OF TAXES		536
LICENSES		
MS-5 3210 BUSINESS, LICENSE & PERMITS:		1,283
MS-5 3230 BUILDING PERMITS:		14,305
MS-5 3290 OTHER LICENSE, PERMITS & FEES		7,481
FROM FEDERAL GOVERNMENT		
MS-5 3319 : EMERGENCY MANAGEMENT:		3,022
FROM STATE		
MS-5 3351 SHARED REVENUES:		83,216
MS-5 3352 MEALS & ROOMS TAX DIST.:		34,520
MS-5 3353 HWY BLOCK GRANT:		62,783
MS-5 3356 STATE & FOREST LAND REIMBURSE		944
MS-5 3359 OTHER REVENUE FROM STATE:		3,290
CHARGES FOR SERVICE - DEPARTMENT INCOME		
MS-5 3401 INCOME FROM DEPARTMENTS:		43,714
MISCELLANEOUS REVENUES		
MS-5 3501 SALE OF MUNICIPALITY PROPERTY		63,959
MS-5 3502 INTEREST ON INVESTMENTS:		31,271
MS-5 3503 REVENUE FROM RENT OF TOWN HALL:		51
MS-5 3504 REVENUE COURT FINES:		1,743
MS-5 3506 REVENUE DIVIDENDS:		29,670
MS-5 3508 REVENUE CONTRIBUTIONS/DONATIONS:		1,200
MS-5 3509 MISCELLANEOUS REVENUE:		4,433
INTERFUND OPERATING TRANSFERS		
MS-5 3912 TRANS FROM SPECIAL REVENUE:		25,520
MS-5 3915 TRANS FR CAP RESERVE FUNDS:		Paid to Library Trustees
$42,644 was paid directly to Library Trustees		
MS-5 3916 TRANSFER FR TRUST & AGENCY		500
OTHER RECEIPTS:		
GRANT REIMBURSEMENTS	8,707	
WITNESS FEE INCOME	1,034	
HAZARDOUS WASTE INCOME	690	
PERPETUAL CARE MAINT.	2,175	
225TH REIMBURSE	2,347	
INSURANCE REIMBURSE	3,934	
RETIRE REIMBURSE	2,113	
DEPARTMENTAL RECIEVABLE		21,276
GRAND TOTALS:		**434,716**

BOOKKEEPER'S YEAR END EXPENSE REPORT

TOTALS- DEPT 41301 BOARD OF SELECTMEN	8,007
TOTALS- DEPT 41302 EXECUTIVE ADMIN	43,060
TOTALS- DEPT 41303 MODERATOR:	107
TOTALS- DEPT 41309 EXECUTIVE OFFICE	46,591
TOTALS- DEPT 41401 TOWN CLERK:	15,205
TOTALS- DEPT 41402 VOTER REGISTRATION	1,024
TOTALS- DEPT 41403 ELECTION:	763
TOTALS- DEPT 41501 FINANCIAL ADMIN	36,917
TOTALS- DEPT 41502 AUDIT:	7,610
TOTALS- DEPT 41503 ASSESSING:	26,060
TOTALS- DEPT 41504 TAX COLLECTOR:	25,763
TOTALS- DEPT 41505 TREASURER:	3,850
TOTALS- DEPT 41509 BUDGET COMMITTE	1,875
TOTALS- DEPT 41510 TRUSTEE OF TRUST FUNDS	651
TOTALS- DEPT 41531 LEGAL:	22,615
TOTALS- DEPT 41533 CLAIMS, JUDGEMENT	2,103
TOTALS- DEPT 41552 PERSONNEL ADMIN	31,298
TOTALS- DEPT 41911 PLANNING & DEVELOPMENT	17,135
TOTALS- DEPT 41913 ZONING BOARD OF ADJ.	2,330
TOTALS- DEPT 41941 GEN. GOVERNMENT BLDG	19,817
TOTALS- DEPT 41951 CEMETERIES:	3,951
TOTALS- DEPT 41961 INSURANCE:	33,315
TOTALS- DEPT 41974 REGIONAL PLANNING	2,257
TOTALS- DEPT 42111 POLICE COMMISSION	245
TOTALS- DEPT 42112 POLICE DEPT:	229,800
TOTAL FIRE DEPT BUDGET 42211 - 42215	154,554
TOTALS- DEPT 42217 MEDICAL SERVICE	506
TOTALS- DEPT 42401 BUILDING INSPEC	14,367
TOTALS- DEPT 42901 EMERGENCY MANAGEMENT	1,780
TOTAL HIGWAY DEPT. BUDGET 43111 - 43125	279,652
TOTALS- DEPT 43163 STREET LIGHTING	2,733
TOTAL SANITATION BUDGET 43211 - 43243	117,609
TOTALS- DEPT 44111 HEALTH:	3,535
TOTALS- DEPT 44141 ANIMAL CONTROL:	5,139
TOTALS- DEPT 44151 HEALTH AGENCIES	250
TOTALS- DEPT 44152 HEALTH AGENCIES	15,728
TOTALS- DEPT 44154 : MENTAL HEALTH	1,000
TOTALS- DEPT 44155 EMERGENCY HEALTH	2,517
TOTAL WELFARE BUDGET 44411 - 44452	16,210
TOTALS- DEPT 45201 PARKS & RECREATION	23,072
TOTALS- DEPT 45501 LIBRARY:	72,240

BOOKKEEPER'S YEAR END EXPENSE REPORT

Account Number/Department	1997 Expended
TOTALS- DEPT 45831 PATRIOTIC PURPOSES	500
TOTALS- DEPT 46111 CONSERVATION:	1,434
TOTAL CAPITAL OUTLAYS	53,643
TOTAL CAPITAL RESERVES 49151 - 49157	41,780
EXPENSE BALANCING WITH BALANCE SHEET ITEMS	
EXPENSED FROM THE OPERATING BUDGET:	1,390,597
SCHOOL PAYMENTS 1997	4,163,406
COUNTY TAX 1997	223,193
1997 TAX LIEN	340,355
1996 ENCUMBRANCES	115,318
LOANS PAID IN 1997(LINE OF CREDIT)	1,066,000
OTHER LIABILITIES	35,134
ABATEMENTS & OVERPAYMENTS	127,606
GRAND TOTAL PER TREASURER	**7,453,167**
PLUS PAYMENT MADE TO LIBRARY TRUSTEES	42,644
REVISED EXPENSES	**7,495,811**

SCHEDULE OF TOWN PROPERTY

Property	Location/Map and Lot	Valuation
Town Hall	First N.H. Turnpike 222/0001	190,300.
Furniture and equipment		200,000.
Community Hall	Main Street 212/0001	85,900.
Libraries:		
Bryant	School Street 216/0039	50,200.
Furniture and equipment		40,000.
Chesley Memorial	Mountain Avenue 234/0071	150,900.
Furniture and equipment		100,000.
Fire/Rescue Department:		
East End Station	First N.H. Turnpike 234/0081	9,600.
Ridge Station	First N.H. Turnpike 221/0044	113,300.
Narrows Station	Main Street 216/0048	127,000.
Furniture and equipment		550,000.
Police Department:	First N.H. Turnpike 222/0001	
Furniture and equipment		150,000.
Transfer/Reclamation Disposal Area:	First N.H. Turnpike 222/0040	72,700.
Equipment		61,000.
Highway Department:	First N.H. Turnpike 222/0001/40	
Equipment and materials		43,000.
Northwood School District:		
Elementary School	First N.H. Turnpike 221/0045	2,063,700.
Equipment		2, 175,950.
Land	First N.H. Turnpike 221/0042	18,700.
Land	First N.H. Turnpike 221/0048	18,200.
Gardner Land	First N.H. Turnpike 222/0039	103,300.
Beaches:		
Mary Waldron	Bow Lake Road 105/0043	50,400.
Bennett Bridge	Bennett Bridge Road 210/0028	20,800.
Northwood Lake	Lake Shore Drive 109/0028/0032	73,500.
Lucas Pond	Lucas Pond Road 244/0057	10,900.

Property	Location/Map and Lot	Valuation
Town Forests:		
Giles Lot	Upper Deerfield Road 235/0040	97,700.
Deslauriers Lot	Saddleback Mt. Road 242/0020	26,200.
Parsonage Lot	Old Mountain Road 236/0009	50,300.
Lucas Pond School	Lots and Land Maps 125 & 244	159,100.
Town-owned Land:		
East End Fire Hole	First N.H. Turnpike 234/0036	11,400.
Frog Pond	Bow Lake Road 222/0060	10,100.
Gravel Bank	Bow Lake Road 218/0050	7,900.
Giles Land	First N.H. Turnpike 217/0046	27,100.
Post Office Land	First N.H. Turnpike 217/0047	22,800.
Conservation Land	First N.H. Turnpike 109/0023	1,300.
Land	First N.H. Turnpike 109/0021	4,500.
Brower Rec. Land	Winding Hill Road 238/0016	17,400.
Manganero Rec.	Winding Hill Road 240/0002	16,500.
Harvey Lake Est.	Shore Drive 123/0029 & 122/0030 & 122/0040	39,000.
Tax Deeded Properties:		
Land	Nelson Lane 125/008,29,30	14,900.
Land & Bldg.	Lower Deerfield Road 246/0005	75,256.
Land HLE	Pine Street 122/0052	2,500.
Land HLE	Pine Street 122/0053	1,700.
Land HLE	Pine & Oak Streets 122/0068	9,400.
Land	Tasker Shore Drive 111/0012	9,100.
Land	Tasker Shore Drive 111/0042	2,400.
Land & Bldg.	Cove Way 108/0072	33,100.
Land	Cove Way 108/0073	2,200.
Land GMA	Cole Road 116/002	17,400.
Land &Pond GMA	Rita Circle 117/0010	14,800.
Land GMA	Rita Circle 117/0008	16,000.
Land GMA	Rita Circle 117/0011	34,800.
Land & Bldg.	Ridge Road 219/0033	12,800.
Land & Bldg .HLE	Shore Drive 122/0034	66,300.
Land	Old Pittsfield Road 205/0002	31,700.
Land LPE	Long Pond Road 207/0024	10,500.
Land LPE	Long Pond Road 207/0025	10,500.
Land	Bow Lake Road 218/0047	35,300.
Mobile Home	First N.H. Turnpike 221/0046-1	4,400.
Mobile Home	First N.H. Turnpike 221/0046-2	11,900.
Mobile Home	Glen Abbey T.P. 222/33-1	16,500.
Mobile Home	Glen Abbey T.P. 222/33-12	10,200.
Mobile Home	Glen Abbey T.P. 222/33-21	15,000.
Total Valuation		**7,429,306.**

SELECTMEN'S REPORT
Inventory

Value of Land Only:	Acres	Value
Current Use	10327	$624,715.00
Residential	4354.86	$52,470,300.00
Commercial	292.13	$2,721,200.00
Total of Taxable Land		$55,836,215.00
Tax Exempt & Non-Taxable		$3,196,100.00
Value of Buildings Only:		
Residential		$91,817,600.00
Manufactured Housing		$6,371,500.00
Commercial		$9,387,100.00
Total of Taxable Buildings		$107,578,200.00
Tax Exempt & Non-Taxable		$10,768,300.00
Public Utilities:		$3,580,300.00
Values Before Exemptions:		$166,994,715.00
Exemptions:		
Blind		$30,000.00
Elderly		$1,651,900.00
Physically Handicapped		$4,405.00
Totally & Permanently Disable Exemption		$173,200.00
Solar/ Windpower		$31,520.00
Wood Heating Energy		$29,222.00
Total Amount of Exemptions:		$1,920,247.00
Net Valuation on which Tax is Computed:		**$165,074,468.00**

Current Use Report

Farm Land	910.8
Forest Land	8532.71
Unproductive Land	168.59
Wet Land	711
Total Acres:	10323.1
Recreational Adjustment	4292.57
Acres granted Current Use in 1997	227
Total number of parcels in current use	376

TOWN CLERK'S REPORT

For the Fiscal Year Ending December 31, 1997

Receipts:

Auto Permits	$ 317,145.00
Dog Licenses	3,315.00
Dog Fines	1,072.00
Bad Check Fees	50.00
Filing Fees	13.00
Marriage Licenses	1,140.00
Copies of Vital Records	282.00

Total Payments to Treasurer:	$323,017.50
Cash on Hand	$ 0.00

My usual report ends with the financial report but because this is my last report as Town Clerk I want to add a bit more. I thought you might enjoy reading of some of the changes in this office in the past twenty years. For one thing, 1978 was the first time this office was at the Town Hall. Imagine telling all newcomers now how to find my house or imagine all the disruptions to family life if everyone came to my home!

In 1978 auto permits totalled $49,600. In 1997 they were over $300,000. Dog Licenses in 1978 were $1,600. This year they are over $3,000. Evidently dogs haven't increased in value as much as cars. For instance, in 1978 a Chevorlet Camaro listed at $4,400. Today it lists at $16,000. A Ford F150 in 1978 listed at $4,400., today at $17,000. Our population has nearly doubled. In 1978 you could only pay your Town Clerk the town tax on your vehicles. The State fee had to be taken or mailed to Concord. Now you can pay both at this office, do transfers, get new plates, and even have renewals done by mail if you wish.

Of course in 1978 all transactions were copies by hand into a ledger. Now computers track everything, even printing out deposit slips. Vital records are now done by computer including marriage licenses and death records. Funeral homes just mail me a little disk and everything is imputted to our records as well as the State's.

What hasn't changed in 20 years are the friendly relationships I've enjoyed with all the Boards of Selectmen, office personnel, other town officials, and you, the citizens of our Town. I want to thank each of you for giving me the opportunity of serving as your Town Clerk. It has been a rewarding twenty years. I'm going to miss you, but I leave you in good hands.

Respectfully submitted,
Arlene W. Johnson
Town Clerk

TAX COLLECTOR'S REPORT

SUMMARY OF TAX ACCOUNT
YEAR ENDED DECEMBER 31, 1997

	1997	1996	Prior
Uncollected Taxes:			
Property Taxes		2,478,606.56	
Land Use Change		4,563.59	
Taxes Committed to Collector:			
Property Taxes	5,127,861.50	7,048.00	
Land Use Change	7,883.70	6,018.60	
Yield Taxes	8,023.96		
Overpayments:			
Property Taxes	6,047.95	9,556.64	
Interest Collected on Delinquent Taxes:	4,730.87	41,699.28	
TOTAL DEBITS;	**5,154,547.98**	**2,547,492.67**	
Remitted to Treasurer:			
Property Taxes	4,485,975.51	2,412,004.74	
Land Use Change	4,588.60	4,563.59	
Yield Taxes	7,901.65		
Interest	4,730.87	40,569.28	
Penalties		1,130.00	
Abatements Made:			
Property Taxes	12,150.00	65,695.46	
Land Use Change	3,267.10	6,018.60	
Current Levy Deeded		17,511.00	
Uncollected Taxes End of Fiscal Year:			
Property Taxes	635,783.94		
Land Use Change	28.00		
Yield Taxes	122.31		
TOTAL CREDITS	**5,154,547.98**	**2,547,492.67**	

Respectfully submitted,
Jane St. Pierre, Tax Collector

TAX COLLECTOR'S REPORT

SUMMARY OF TAX SALE/TAX LIEN ACCOUNTS
FISCAL YEAR ENDED DECEMBER 31, 1997

	Tax Sale/Lien on Account of Levies		
	1996	**1995**	**Prior**
Unredeemed Liens Balance at Beginning of Fiscal Year:		205,246.73	94,252.71
Liens Executed During Fiscal Year:	344,292.04	3,462.58	272.90
Interest & Costs Collected: (After Lien Execution)	4,524.14	19,568.49	14,298.98
TOTAL DEBITS	**348,816.18**	**228,277.80**	**108,824.59**
Remitted to Treasurer During Fiscal Year:	82,640.55	88,911.58	56,555.28
Interest & Costs Collected: (After Lien Execution)	4,524.14	19,568.49	288.22
Abatements of Unredeemed Taxes:	43,438.14	6,062.20	12,892.96
Liens Deeded to Municipality		21,084.23	31,253.76
Unredeemed Liens Balance At End of Year:	218,213.35	92,651.30	6,716.57
TOTAL CREDITS:	**348.816.18**	**228,277.80**	**108,824.59**

Respectfully submitted,
Jane St. Pierre, Tax Collector

TOWN TREASURER'S REPORT

FISCAL YEAR ENDING DECEMBER 31, 1997

Cash Balance as of January l, l997		**$ 848,9l0.25**
CURRENT RECEIPTS:		
Selectmen	375,618.81	
Tax Collector	7,235,777.67	
Town Clerk	322,827.50	
NOW Account Interest	1,389.78	
Money Market Interest	53.89	
Treasury Obligation Interest	29,826.93	
Ambulance Fund deposit	12,052.20	
225th Celebration Savings	3,122.95	
225th C.D. #1	6,296.93	
225th C.D. #2	5,069.03	
Loan From Line of Credit	451,000.00	
Total Receipts	**$8,443,035.69**	
Total Amount Available from All Sources:		$9,318,611.85
Less Total Expenditures as per Selectmen:		7,453,166.77
Total Cash on Hand, December 31, 1997		$1,865,445.08

NORTHWOOD CONSERVATION COMMISSION - Savings:

Balance as of January 1, 1997	$	9,377.99
Total Interest Received		9.13
Less Withdrawal Transfer to C.D.		9,348.94
Total Savings Pass Book as of December 31, 1997	$	38.18

NORTHWOOD CONSERVATION COMMISSION - Certificate of Deposit

Balance as of January l, l997	$	30,651.06
Transfer from Savings		9,348.94
Total Interest Received		2,099.69
Balance as of December 3l, l997	$	42,099.69

AMBULANCE FUND - Savings

Balance as of January 1, 1997	$	45,416.98
Total Deposits		16,980.19
Total Interest Received		560.14
Subtotal	$	62,957.20
Less Withdrawal to General Fund		50,905.00
Balance as of December 31,1997	$	12,052.20

LAGOON FUND- Savings and Certificate of Deposit

Balance as of January 1, 1997	$	5,785.27
Total Deposits		895.80
Total Interest		57.09
Subtotal	$	6,738.16
Less Withdrawal to Certificate of Deposit	$	6,000.00
Balance in Savings	$	738.16
Balance in Certificate including interest	$	6,243.44
Total Balance as of December 31, 1997	$	6,981.60

225th ANNIVERSARY COMMITTEE - Savings and Certificate of Deposit

Balance as of January 1, 1997	$	1,477.36
Total Deposits		10,828.45
Total Interest		58.00
Subtotal	$	12,363.81
Less Withdrawals		9,240.86
Total Savings Pass Book		3,122.95
Certificate of Deposit #1 including interest		5,069.03
Certificate of Deposit #2 including interest		6.296.93
Total Balance as of December 31, 1997	$	14,488.91

Respectfully Submitted,

Joseph A. Knox, Treasurer

TRUSTEES OF TRUST FUNDS REPORT

The Trustees of Trust Funds actual report is a part of the auditor's report.

As is usual, the Trustees have met irregularly through the year, as changes in investments or the need for policy making occurs. In this period of lower interest rates and resulting decreased income for the funds, adjustments in spending may need to be made. The perpetual care funds are of particular concern since the maintenance of Northwood's six large, so called public cemeteries, is dependent upon the investment of principal and accumulated interest. This year the income, $10,761.55, barely exceeded expenses. There are still lots in all the cemeteries that are not covered by perpetual care, though those lots are mowed and trimmed right along with those that are. The situation with the two other groups of funds, library and miscellaneous, is quite different, as the generated income is used only to supplement, not almost totally support, the particular cause for which the fund was established.

Again this year, Trustee Andy Turner is to be commended for his computer skills. He successfully converted the process called distribution of income and costs of the 500 individual perpetual care funds, which must be reported to the State Attorney General's Office and to the Department of Revenue Administration, from the Town's old Ability Program to the Town's new Windows 95 Programming. This involved recutting the years 1995 and 1996, as parallel runs for checking, doing the 1997 reports and setting up the the 1998 report.

Your trustees are prepared to end the century in an up-to-date mode.

Respectfully submitted,

Russell C. Eldridge
Andreas M. Turner
Joann W. Bailey

TOWN OF NORTHWOOD
TAX RATE COMPUTATION

	------Town: Northwood - Portion------			
Appropriations	1,500,227.00			
Less: Revenues	812,421.00			
Less: Shared revenues	9,838.00			
Add:				
Overlay	80,961.00			
War Service Credits	27,555.00			
Net Town Appropriation		786,484.00		
Special Adjustment: Surplus		0.00		
Approved Town Tax Effort			**786,484.00**	
Municipal Tax Rate				**4.76**
	------School Portion------			
Due to Local School District	4,126,190.00			
Due to Regional School District	0.00			
Less Shared Revenues:	47,928.00			
Net School Appropriation		4,078,262.00		
Special Adjustment		0.00		
Approved School Tax Effort			**4,078,262.00**	
School Tax Rate				**24.71**
	------County Portion------			
Due to County	223,193.00			
Less Shared Revenues:	5,297.00			
Net County Appropriation:		217,896.00		
Special Adjustment		0.00		
Approved County Tax Effort			**217,896.00**	
County Tax Rate				**1.32**
Combined Tax Rate				**30.79**
Total Property Taxes Assessed			5,082,642.00	
Less: War Service Credits			(27,555.00)	
Add: Village District Commitment			.00	
Total Property Tax Commitment			5,055,087.00	

------Proof of Rate------

Net Assessed Valuation	Tax Rate	Assessment
165,074,468.00	**30.79**	**5,082,642.00**

1997 SOURCES OF REVENUE
FOR TAX RATE COMPUTATION

ACCOUNT #	DESCRIPTION	1997 ACTUAL REVENUE
100-31201-030	CURRENT USE TAX	18,000
100-31851-030	TIMBER TAX	7,500
100-31861-030	PAYMENT IN LIEU OF TAXES	536
100-31901-032	INT & FEES DELIQUENT TAXES	90,000
MS5 3120-3190	**TOTAL TAXES**	**116,036**
100-32101-030	PERMITS	900
100-32201-030	M/V REGISTRATION FEES	300,000
100-32301-030	BUILDING PERMIT FEES	6,000
100-32901-030	DOG LICENSES	1,450
100-32901-031	DOG FINES	631
100-32901-032	ELECTRICAL PERMIT FEES	200
100-32901-033	MECHANICAL PERMIT FEES	150
100-32901-034	PLUMBING PERMIT FEES	120
100-32901-035	PISTOL PERMITS	80
100-32901-036	FILING FEES	31
100-32901-037	CURRENT USE FEES	77
100-32901-038	CABLE TV FRANCHISE	6,261
MS5 3210-3290	**TOTAL LICENSES,PERMITS & FEES**	**315,900**
100-33191-030	EMERGENCY MGMT AGENCY	1,800
MS5 3311-3319	**TOTAL FROM FEDERAL GOVERNMENT**	**1,800**
100-33511-030	SHARED BLOCK REVENUE GRANT	20,127
100-33521-030	ROOM & MEALS TAX	34,482
100-33531-030	HIGHWAY BLOCK GRANT/NH	62,783
100-33561-030	STATE/FEDERAL FOREST LAND REIM	944
100-33591-030	DEPT OF SAFETY GAS REIMB	25
100-33591-032	FOREST AGENCY/REIMBURSEMENT	1,600
MS5 3351-3359	**TOTAL FROM STATE**	**119,961**

1997 SOURCES OF REVENUE
FOR TAX RATE COMPUTATION

ACCOUNT #	DESCRIPTION	1997 ACTUAL REVENUE
100-34011-030	OFFICE ASSISTANCE	50
100-34011-031	MAPS & PUBLICATIONS	100
100-34011-032	REPRODUCTIONS	650
100-34011-033	SUBDIVISION FEES	1,600
100-34011-034	SITE PLAN FEES	3,000
100-34011-035	SALE OF P/B PUBLICATIONS	150
100-34011-036	BOARD OF ADJUSTMENT FEES	100
100-34011-037	POLICE REPORTS	1,000
100-34011-038	POLICE PHOTOS	100
100-34011-041	ROAD DAMAGE HIGHWAY	1,000
100-34011-042	RECYCLING FEES	850
100-34011-043	DUMP SPECIAL REVENUE FEES	7,000
100-34011-044	HEALTH INSPECTION FEES	250
100-34011-045	WELFARE REIMBURSEMENT	4,000
100-34011-046	BEACH PASS FEES	500
100-34011-047	SWIMMING LESSON FEES	500
100-34011-048	RECREATION PROGRAM FEES	1,000
100-34011-049	FINES/GIFTS/DONA/LIBRARY	150
MS-5 3401	**TOTAL INCOME FROM DEPARTMENTS:**	**22,000**
100-35011-030	SALE OF TOWN OWNED PROPERTY	30,000
100-35021-030	INTEREST ON CHECKING	2,000
100-35021-031	INTEREST TREASURY OBLIGATION	25,000
100-35031-030	RENT FROM TOWN HALL	100
100-35041-030	COURT FINES	1,800
100-35062-030	DIVIDENDS	30,000
100-35062-031	OTHER INSURANCE CLAIMS	2,000
100-35082-030	REV FR CONTRIBUTIONS-DONATIONS	1,200
100-35091-030	MISCELLANEOUS REVENUE	1,000
MS-5 3503-3509	**MISCELLANEOUS REVENUES:**	**93,100**
100-39121-030	TRANSFER FR SPECIAL REV	25,480
100-39151-030	CAPITAL RESERVE TRANSFER	42,644
100-39161-030	TRANSFER FROM TTF	200
MS-5 3912-3916	**INTERFUND TRANSFERS IN**	**68,324**
1997 REVENUE TOTALS USED FOR TAX RATE SETTING:		**737,121**
	VOTED FROM SURPLUS	300
	FUND BALANCE-REDUCE TAXES	75,000
1997 TOTAL REVENUES FOR MS-4 REPORTING		**812,421**

1997 APPROPRIATIONS FOR TAX RATE COMPUTATION

DESCRIPTION	1997 BUDGETED
GENERAL GOVERNMENT:	
MS-5 4130 EXECUTIVE:	93,094
MS-5 4140 ELECTION, REG. & VITALS STATS:	17,294
MS-5 4150 FINANCIAL ADMINISTRATION:	94,537
MS-5 4151 TRUSTEE OF TRUST FUNDS	924
MS-5 4153 LEGAL EXPENSE:	15,000
MS-5 4155 PERSONNEL ADMINISTRATION:	42,150
MS-5 4191 PLANNING & ZONING:	20,186
MS-5 4194 GENERAL GOVERNMENT BUILDINGS:	21,721
MS-5 4195 CEMETERIES:	3,600
MS-5 4196 INSURANCE:	34,000
MS-5 4197 REGIONAL PLANNING:	2,257
PUBLIC SAFETY:	
MS-5 4211 POLICE:	229,318
MS-5 4221 FIRE:	166,058
MS-5 4240 BUILDING:	13,827
MS-5 4290 EMERGENCY MANAGEMENT:	3,884
HIGHWAY & STREETS:	
MS-5 4311 HIGHWAY:	51,569
MS-5 4312 PAVING & CLEANING HWY:	230,502
MS-5 4316 STREET LIGHTING:	2,550
SANITATION:	
MS-5 4321 ADMIN. & SOLID WASTE COLLECT:	44,043
MS-5 4324 SOLID WASTE DISPOSAL:	90,861
HEALTH:	
MS-5 4411 HEALTH:	5,242
MS-5 4414 ANIMAL CONTROL:	3,151
MS-5 4415 HEALTH AGENCIES:	19,495
WELFARE:	
MS-5 4441 WELFARE ADMINISTRATION:	11,353
MS-5 4445 WELFARE VENDOR PAYMENTS& OTHER:	6,027
CULTURE & RECREATION:	
MS-5 4520 PARKS & RECREATION:	32,350
MS-5 4550 LIBRARY:	73,913
MS-5 4583 PATRIOTIC PURPOSES:	500
CONSERVATION:	
MS-5 4611 CONSERVATION:	2,373

1997 APPROPRIATIONS FOR TAX RATE COMPUTATION

DESCRIPTION	1997 BUDGETED
DEBT. SERVICE:	
MS-5 4723 INTEREST ON TANS:	25,000
CAPITAL OUTLAYS:	
MS-5 4901 CAPITAL OUTLAY LAND:	5,000
MS-5 4902 CAP MACHINERY,VEHICLES & EQUIP:	45,674
MS-5 4903 CAPITAL OUTLAY BUILDINGS:	42,644
MS-5 4909 CAP IMPROV OTHER THAN BUILDING:	8,350
CAPITAL RESERVES:	
MS-5 4915 TO CAPITAL RESERVE FUNDS:	41,780
TOTALS:	**1,500,227**

TOWN OF NORTHWOOD
1099 VENDORS

VENDOR NAME	AMOUNT
GEORGE ASHFORD	$ 600.00
CHARLIE BAILEY	$ 2,000.00
STEPHEN BAILEY	$ 850.00
BALDWIN & de SEVE	$ 630.00
FRED BASSETT	$ 800.00
BECKER TRAINING ASSOC	$ 755.00
BARBARA BOCK	$ 1,200.00
BOUNDARY LINE RESEARCH	$ 1,032.00
CAPITAL AREA MUTUAL AID	$ 17,096.00
CARETAKER SERVICES INC	$ 2,185.00
DOUBLE A CONSTRUCTION	$ 2,860.00
ENGEL & GEARREALD PA	$ 18,755.08
GARDNER & SON	$ 2,095.00
ALLEN GOULD LOGGING	$ 18,920.00
HODGDON & SON	$ 34,409.50
L SHERMAN ELLIOTT JR	$ 950.00
DEBBIE LUSSIER	$ 660.00
ARTHUR MARSTON	$ 2,612.50
MATTHEW LOCKE	$ 825.00
NORTHWOOD GARAGE	$ 4,068.35
NORTHERN GRADING	$ 7,970.00
DAVID O'NEAL	$ 2,000.00
MICHAEL PAGE JR & SONS	$ 5,575.00
DAVID ROSSETTI	$ 775.00
SOUTHEAST PORT SERVICES	$ 1,241.28
TASKER LANDSCAPING	$ 2,080.00
STEVEN TUMASZ	$ 600.00
TOTAL	**$133,544.71**

TOWN OF NORTHWOOD
FIRE FIGHTER STIPENDS
1997

NAME	AMOUNT
BRETT ANDRUS	$ 340.00
GEORGE ASHFORD	$ 600.00
CHARLIES BAILEY	$ 2,000.00
STEPHEN BAILEY	$ 850.00
GREG BANE	$ 340.00
KENDALL BANE	$ 330.00
VINCENT BANE	$ 500.00
FRED BASSETT	$ 800.00
SCOTT BRYER	$ 450.00
LEAH CHANDLER	$ 350.00
MICHAEL CHANDLER	$ 570.00
BETSY COLBURN	$ 350.00
STEVE COLBURN	$ 450.00
STEPHEN CONWAY	$ 430.00
RICHARD CORNING	$ 500.00
MICHAEL CORSON	$ 160.00
ROB FOWLER	$ 310.00
MATTHEW HOTCHKISS	$ 410.00
WILLIAM JEFFERY	$ 500.00
DAN KEYES	$ 400.00
GREG LEBLANC	$ 280.00
PETER LENNON	$ 450.00
DEBBIE LUSSIER	$ 660.00
STEPHEN MACKINNON	$ 400.00
SUZANNE MORALES	$ 350.00
SHAWN O'CONNELL	$ 270.00
RICHARD PAYNE	$ 310.00
SANDRA PRIOLO	$ 350.00
GERARD SHEEHAN	$ 450.00
JAN SHEEHAN	$ 350.00
STEVE TUMASZ	$ 600.00
BRUCE WILKINSON	$ 270.00
RONALD WILSON	$ 340.00
STEWART YEATON	$ 390.00
TOTAL	**$ 16,110.00**

1997 EMPLOYEE'S GROSS PAYROLL

EMPLOYEE/DEPARTMENT	GROSS PAYROLL
P. DONALD ARSENAULT 411110 HEALTH OFFICER	$2,949.75
CHARLES S BAILEY 221219 PAY FIRE FIGHTING	$21.46
JOANN W BAILEY 151030 TRUSTEE TTF	$250.00
STEPHEN A BAILEY 221219 PAY FIRE FIGHTING	$116.92
GREGORY R BANE 221219 PAY FIRE FIGHTING	$59.40
VINCENT A BANE 221219 PAY FIRE FIGHTING	$107.75
DAVID J BAROODY 520120 REC BEACH ATTENDANTS	$2,178.00
DONALD BASSETT 194111 GGB JANITOR	$365.49
FRED K BASSETT 221219 PAY FIRE FIGHTING	$32.10
TAMMIE A BEAULIEU 130210 EXECUTIVE ADMIN.	$28,554.05
JANE C BELL 140320 CLERK & COUNTERS	$65.00
DONNA C BUNKER 550110 LIBRARIAN	$20,417.25
LEAH CHANDLER 221710 MEDICAL CONSULTANT	$437.50
STEVEN COLBURN	
221219 PAY FIRE FIGHTING	$59.40
311113 HIGHWAY LABOR	$5,357.25
321110 SANITATION P/T	$1,197.28
TOTALS:	$6,613.93

1997 EMPLOYEE'S GROSS PAYROLL

EMPLOYEE/DEPARTMENT	GROSS PAYROLL
STEPHEN G CONWAY	
221219 PAY FIRE FIGHTING	$68.78
MICHELLE COTE	
520122 RECREATION COUNSELOR	$213.50
MICHAEL D'ALESSANDRO	
115011 SPECIAL DUTY 225TH	$718.08
211210 CHIEF OF POLICE	$40,783.04
TOTALS:	$41,501.12
SUSAN C DEMARCO	
130210 EXECUTIVE ADMIN.	$6,995.04
CAROL DEVEAU	
140320 CLERK & COUNTERS	$12.50
VIRGINIA DOLE	
130130 SELECTMEN	$2,000.04
140320 CLERK & COUNTERS	$12.50
TOTALS:	$2,012.54
RUSSELL ELDRIDGE	
151030 TRUSTEE TTF	$150.00
DONALD EVANS	
414112 ASSIST A/C OFF	$2,431.21
DANIELLE E FORTIN	
550111 LIBRARY AIDE	$1,349.48
EUNICE A FRASER	
550110 LIBRARIAN	$22.89
550111 LIBRARY AIDE	$6,056.43
TOTALS:	$6,079.22
L DENNIS GAGNON	
311113 HIGHWAY LABOR	$6,679.55
321110 SANITATION P/T	$8,019.52
TOTALS:	$14,699.07
JUDITH W GAMMON	
140230 SUPERVISORS	$158.06
140231 SUPERVISOR CLERK	$18.52
TOTALS:	$176.58

1997 EMPLOYEE'S GROSS PAYROLL

EMPLOYEE/DEPARTMENT	GROSS PAYROLL
JUDY A GLOVER	
550110 LIBRARIAN	$72.99
550111 LIBRARY AIDE	$5,310.07
TOTALS:	$5,383.06
PARIS HERK	
520120 REC BEACH ATTENDANTS	$2,148.94
DAVID HICKEY	
240112 CEO/BI	$12,089.67
CATHERINE A HILLNER	
115011 SPECIAL DUTY 225TH	$1,688.96
211213 POLICE P/T	$3,331.55
211282 PD TRAINING	$68.97
TOTALS:	$5,089.48
CHARLES HILLNER	
115011 SPECIAL DUTY 225TH	$1,447.04
211211 POLICE F/T	$32,068.29
211214 POLICE OT	$316.23
211282 PD TRAINING	$21.26
TOTALS:	$33,852.82
NORMAN A HOBBS JR	
115011 SPECIAL DUTY 225TH	$380.80
211213 POLICE P/T	$3,095.62
211282 PD TRAINING	$26.16
TOTALS:	$3,502.58
MICHAEL L HOISINGTON	
221111 FIRE SEC	$43.74
221112 FIRE/EMT	$30,450.35
221114 FIRE DEPT OT	$1,078.96
TOTALS:	$31,573.05
RUTH HUBNER	
140230 SUPERVISORS	$168.00
ARLENE W JOHNSON	
140130 TOWN CLERK	$9,220.08
140330 VITAL STAT	$73.00
TOTALS:	$9,293.08
HELEN B JOHNSON	
140230 SUPERVISORS	$199.50

1997 EMPLOYEE'S GROSS PAYROLL

EMPLOYEE/DEPARTMENT	GROSS PAYROLL
ROBERT A JOHNSON	
130330 MODERATOR	$99.56
JOSEPH A KNOX	
140320 CLERK & COUNTERS	$65.00
150530 TREASURER	$3,400.02
TOTALS:	$3,465.02
MARION J KNOX	
130130 SELECTMEN	$1,583.37
JEAN LANE	
140320 CLERK & COUNTERS	$15.00
KAREN J LEBLANC	
080188 GRANT PROGRAM	$1,920.00
PETER J LENNON	
221219 PAY FIRE FIGHTING	$59.40
RICHARD A LEWIS	
130130 SELECTMEN	$2,791.68
JUDITH LOUNSBURY	
130911 EXEC OFFICE	$17,890.65
191111 PLANNING BD SEC	$32.69
191311 ZONING SEC	$9.34
TOTALS:	$17,932.68
JOSEPH M LOVELY	
194111 GGB JANITOR	$5,969.55
KEVIN D MADISON	
221111 FIRE SEC	$116.64
221112 FIRE/EMT	$26,914.80
221114 FIRE DEPT OT	$645.19
TOTALS:	$30,376.63
TERRI J MADISON	
550112 LIBRARY JANITOR	$1,378.70
KENNETH MARTIN	
211213 POLICE P/T	$2,772.36
211282 PD TRAINING	$30.52
TOTALS:	$2,802.88
GLORIA MCGILLICUDDY	
151410 DEPUTY TAX COLL	$32.55

1997 EMPLOYEE'S GROSS PAYROLL

EMPLOYEE/DEPARTMENT	GROSS PAYROLL
MARCY L MCHUGH	
520120 REC BEACH ATTENDANTS	$2,544.68
THERESA A MITCHELL-YURCEK	
520121 RECREATION DIRECTOR	$4,000.00
WILLIAM NEENAN	
115011 SPECIAL DUTY 225TH	$3,478.52
211211 POLICE F/T	$23,918.97
211214 POLICE OT	$969.70
TOTALS:	$28,367.19
GLORIA J O'CONNOR	
140320 CLERK & COUNTERS	$60.00
ROSS C OBERLIN	
115011 SPECIAL DUTY 225TH	$4,959.36
211211 POLICE F/T	$33,096.32
211214 POLICE OT	$2,335.80
TOTALS:	$40,391.48
MELINDA PADLEY	
150410 DEPUTY TAX COLLECTOR	$690.07
RAYMOND PARDY III	
115011 SPECIAL DUTY 225TH	$799.68
211213 POLICE P/T	$1,820.30
211282 PD TRAINING	$619.12
TOTALS:	$3,239.10
RICHARD L PAYNE	
221119 SPECIAL DUTY FIRE	$236.76
JUDY C PEASE	
140111 DEPUTY TOWN CLERK	$1,162.50
140320 CLERK & COUNTERS	$15.00
TOTALS:	$1,177.50
RICHARD D PENNEY	
080188 GRANT PROGRAM	$3,180.00
DOUGLAS J PETERSON	
130130 SELECTMEN	$625.00
ELEANOR PINKHAM	
140320 CLERK & COUNTERS	$10.00

1997 EMPLOYEE'S GROSS PAYROLL

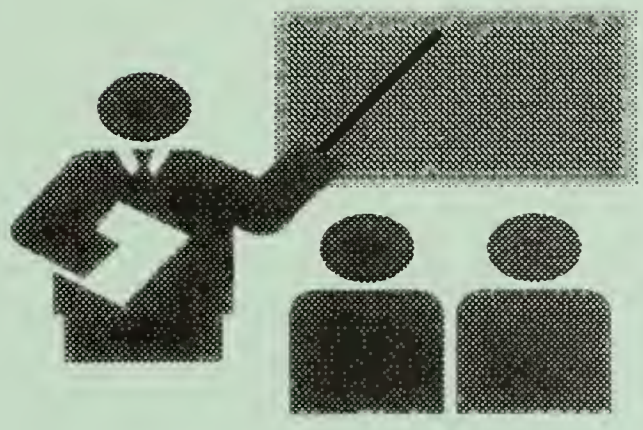
EMPLOYEE/DEPARTMENT	GROSS PAYROLL
KYLE PURINTON	
520120 REC BEACH ATTENDANTS	$354.75
SARAH JASMINE PURINTON	
520120 REC BEACH ATTENDANTS	$2,017.75
PHYLLIS L REESE	
140230 SUPERVISORS	$241.50
HERBERT W RICH JR	
115011 SPECIAL DUTY 225TH	$2,415.36
211213 POLICE P/T	$6,538.89
211282 PD TRAINING	$304.64
414111 ANIMAL CONTROL OFFIC	$51.55
TOTALS:	$9,310.44
HEATHERS ROBERTS	
520122 RECREATION COUNSELOR	$385.00
SUSAN ROBERTSON	
140320 CLERK & COUNTERS	$10.00
JULIE A ROY	
130911 EXEC OFFICE	$137.13
140230 SUPERVISORS	$44.94
150110 BOOKKEEPER	$24,272.17
290110 EMERGENCY MGMT SEC	$110.17
TOTALS:	$27,564.41
HAZEL W SAUNDERS	
140320 CLERK & COUNTERS	$10.00
ANNA E SAVAGE	
520122 RECREATION COUNSELOR	$187.50
LAUREN SEATON	
520120 REC BEACH ATTENDANTS	$1,278.90
MARCIA J SEVERANCE	
150311 ASSESSING CLERK	$14,132.32
LINDA L SMITH	
130911 EXEC OFFICE	$176.37
150911 BUDGET SEC	$267.34
151911	$1,322.79
191111 PLANNING BD SEC	$4,064.31
191311 ZONING SEC	$666.01

1997 EMPLOYEE'S GROSS PAYROLL

EMPLOYEE/DEPARTMENT	GROSS PAYROLL
211111 POLICE COMM SEC	$234.38
611111 CONSERVATION SEC	$762.16
TOTALS:	$7,493.36
MARY CAROLYN SORENSEN	
550111 LIBRARY AIDE	$200.75
JANE A ST.PIERRE	
140320 CLERK & COUNTERS	$12.50
150430 TAX COLLECTOR	$14,560.90
TOTALS:	$14,573.40
RACHEL STEVENS	
520122 RECREATION COUNSELOR	$246.88
EDWARD THEL	
520120 REC BEACH ATTENDANTS	$802.75
MELISSA TREMBLEY	
414112 ASSIST A/C OFF	$1,185.60
STEVEN J TUMASZ	
221219 PAY FIRE FIGHTING	$65.34
ANDREAS TURNER	
151011 SEC TTF	$100.00
151030 TRUSTEE TTF	$100.00
TOTALS:	$200.00
MARYLOU BELLE TUTTLE	
211212 POLICE SEC	$20,063.68
FREDRICK P TWOMBLY	
140320 CLERK & COUNTERS	$60.00
CILLA M HOULE TYLER	
115011 SPECIAL DUTY 225TH	$2,995.00
501112 SPECIAL DUTY OTHER	$180.00
TOTALS:	$3,175.00
PAMELA WENTWORTH	
080188 GRANT PROGRAM	$2,221.50
130911 EXEC OFFICE	$1,412.27
441111 WELFARE DIRECTOR	$180.00
441111 WELFARE DIRECTOR	$9,522.04
TOTALS:	$13,335.81

1997 EMPLOYEE'S GROSS PAYROLL

EMPLOYEE/DEPARTMENT	GROSS PAYROLL
DAPHNE WHITMORE	
140320 CLERK & COUNTERS	$12.50
JAMES D WILSON	
311110 ROAD AGENT	$6,000.02
311111 RD AGENT LABORER	$22,145.09
TOTALS:	$28,145.11
JAMES A WILSON	
311113 HIGHWAY LABOR	$123.54
321110 SANITATION P/T	$7,137.32
TOTALS:	$7,260.86
1997 PAYROLL TOTALS	**$546,420.23**



THE

ANNUAL REPORT

OF

THE SCHOOL DISTRICT

OF

NORTHWOOD, NEW HAMPSHIRE

FOR THE YEAR ENDING JUNE 30, 1997

NORTHWOOD SCHOOL

Mission Statement

The mission of the NORTHWOOD SCHOOL is to provide opportunities for all students to acquire knowledge and develop the skills and work habits enabling them to be contributing members of the community and to function successfully in society. This mission is best accomplished when students, school personnel, parents and community members maintain high expectations, create a positive school climate, foster respect and responsibility, provide a safe environment and promote effective collaboration among school, home and community.

OFFICERS OF THE NORTHWOOD SCHOOL DISTRICT

1997-1998

SCHOOL BOARD

	Term Expires
Mrs. Althea Behm	1999
Ms. Grace Mattern	2000
Mr. Norman Dodge	2000
Mr. Robert E. Clark	1998
Mrs. Catherine McNally	1998

SUPERINTENDENT OF SCHOOLS

Richard A. Steudle, M.A.

SPECIAL EDUCATION DIRECTOR

Judith A. McGann, M.Ed.

PRINCIPAL

James Giuca, M.Ed.

ASSISTANT PRINCIPAL

Richard G. Talbot, M.Ed.

TREASURER

Shirley Allen

CLERK

Jean W. Lane

MODERATOR

Robert A. Johnson

AUDITOR

Mason & Rich P.A.

NORTHWOOD SCHOOL DISTRICT MEETING
March 8, 1997

The annual School District Meeting was called to order, at 9:05 a.m. by Moderator Robert Johnson. Approximately 175 people were present including: Principal Lynn Ritvo, Assistant Principal Richard Talbot, Superintendent Dr. George Reid, Budget Committee Chairman Daniel McNally, Special Education Director Judy McGann, and School Board Members Chairwoman Althea (Bunny) Behm, Grace Mattern, Norman Dodge, Catherine McNally and Robert Clark. Moderator Johnson recognized Allen Holmes, who moved to dispense with the reading of the Warrant Articles and requested to take up each Article individually. Seconded by John Lane and PASSED verbally.

ARTICLE 1. To hear the reports of agents, auditors, committees, or officers chosen and pass any vote relating thereto. Chairwoman Behm stated that there were no reports, but requested that the Moderator allow her to explain the purpose of RSA 40:13 (Senate Bill #2), the Pros and Cons and how it would effect the School District Meetings as well as the Town Meetings. Andy Turner asked "How much would it cost to run this sort of a meeting?" Mrs. Behm estimated that it would cost about $2300.00. Joann Bailey stated that this figure does not include legal fees.

ARTICLE 2. To see if the School District will vote to raise and appropriate the sum of one dollar ($1.00) for the purpose of and to authorize the Northwood School Board to enter into an exchange of land with the Town of Northwood whereby: 1. The Town would convey to the School District the entire parcel of land currently adjacent to the Northwood School with all buildings and appurtenances thereto known as Lot #44 on the Northwood Tax Map. 2. The Northwood School Board would convey to the Town of Northwood the parcel of land owned by the District on the southerly side of Route #4 in Northwood known as Lot #42 on the Northwood Tax Map; and further, to authorize the Northwood School Board to take any and all action necessary and relative thereto; and to authorize the Chairperson of the Northwood School Board to sign and execute any and all documents necessary and attendant thereto. Linda Smith moved to indefinitely postpone this Article. Seconded by Marion Knox. Linda Smith explained the purpose for postponing this Article. Moderator Johnson called for a show of hands vote to indefinitely postpone. YES - 97, NO - 33. This motion PASSED.

ARTICLE 3. To see if the School District will vote to raise and appropriate the sum of six thousand, five hundred dollars ($6,500.00) to fund any expenses that may be incurred by the Building Committee. Grace Mattern moved that we accept this Article as read. Seconded by Bob Clark. PASSED by a show of cards. YES - 81, NO - 57.

ARTICLE 4. To see if the School District will vote to raise and appropriate the sum of thirty-one thousand, eight hundred dollars ($31,800.00) to spray seal the exterior of the building, and repair cracks. This will be a non-lapsing account per RSA 32:3, VI and will not lapse until the sealing and crack repairs have been done or in two years, whichever is less. Bunny Behm moved that we accept this Article as read. Seconded by Bob Clark. After explaining the need for this Article, a verbal vote was taken. YES was unanimous. Article was PASSED.

ARTICLE 5. To see if the School District will vote to raise and appropriate the sum of five thousand dollars ($5,000.00) to conduct thorough Air Quality Testing at the Northwood Elementary School. Kate McNally moved that we accept this Article as read. Seconded by Grace Mattern. Bunny Behm and Kate McNally both explained the need for this Article. After a few questions, a vote by show of cards was taken. YES - 130, NO - 14. Article PASSED.

ARTICLE 6. To see if the School District will vote to raise and appropriate a sum of money not to exceed five thousand dollars from the undesignated Fund Balance as of June 30, 1997. Said sum of money will be deposited in the School District Capital Reserve Fund for the purpose of financing any and all capital improvements to school buildings as well as all or part of the cost of new construction for the School District in accord with the provisions of RSA Ch. 35. This Article was moved as read by Bunny Behm and seconded by Bob Clark. This Article was PASSED by a verbal vote, unanimously.

ARTICLE 7. To see what sum of money the School District will vote to raise and appropriate for the support of schools, for the payment of salaries for the School District officials and agents, and for the payment of statutory obligations of the School District. Chairman of the Budget Committee Daniel McNally moved that we raise and appropriate the sum of $4,832,105.05 for the support of the Article. Seconded by Bunny Behm. Chairman Behm explained that this is an increase of more than $200,000.00 over last year's budget, due to an increase of enrollment and tuition at Coe-Brown Academy, for Food Services (which is mostly an In and Out figure), and Special Education. Special Education Director Judy McGann explained process of coding children, as did Carmen Ross. After many questions and explanations, Jim Ryan made a motion to reduce this budget by 5%. Seconded by Mark Edwards. Many suggestions of reducing the budget were made. Moderator Johnson felt that much of this discussion pertained to Coe-Brown Academy, and felt that he has many connections with the Academy, and because of this, he would turn the Moderator's chair over to Robert Robertson, who became Acting Moderator. Moderator Robertson called for an end of this discussion by a vote of show of hands. YES - 142, NO - 8. Joann Bailey asked for a YES-NO Ballot vote on Jim Ryan's amendment. Seconded by Ginger Dole. In favor of the amendment, YES - 57, Opposed NO - 108. DID NOT PASS.
Moderator Robertson called for a vote on the Main motion to raise and appropriate $4,832,105.05 for the support of schools. YES - 102, NO -31. PASSED
Acting Moderator Robertson turned the meeting back to Moderator Robert Johnson.

ARTICLE 8. To choose agents and committees in relation to any subject embraced in this warrant. Bunny Behm moved to indefinitely postpone this Article. Seconded by Bob Clark. PASSED.

ARTICLE 9. To transact any other business which may legally come before this meeting. Bunny Behm spoke on the many positive changes that have been made during the last 1 1/2 years of Lynn Ritvo's reign as Principal of the Northwood Elementary School. Mrs. Ritvo received a standing ovation, which showed that she has proven to be a true leader. Thanks, Lynn, from all of us. You'll be truly missed! "UP UP AND AWAY!"

The meeting was adjourned at 1:05 p.m.

Respectfully submitted,

Jean W. Lane
School District Clerk

The State of New Hampshire

To the Inhabitants of the School District of the Town of Northwood qualified to vote in district affairs:

You are hereby notified to meet at the Town Hall in said district on the 10th day of March, 1998, at 8:00 o'clock in the forenoon, to act upon the following subjects:

1. To choose a Member of the School Board for the ensuing three years.

2. To choose a Member of the School Board for the ensuing three years.

3. Shall we adopt the provisions of RSA 40:13 to allow official ballot voting on all issues before the Annual School District Meeting? By Petition.

Given under our hands at said Northwood this 5th day of February, 1998

Althea Behm
Robert E. Clark
Catherine F. McNally *School Board*
Norman Dodge
Grace S. Mattern

A true copy of Warrant--Attest:

Althea Behm
Robert E. Clark
Catherine F. McNally *School Board*
Norman Dodge
Grace S. Mattern

The State of New Hampshire

To the Inhabitants of the School District of the Town of Northwood qualified to vote in district affairs:

You are hereby notified to meet at Coe Brown Northwood Academy in said district on the 7th day of March, 1998, at 9:00 o'clock in the forenoon, to act upon the following subjects:

1. To see if the school district will vote to raise and appropriate the sum of $4,663,232 for the construction, renovation and original equipping of an addition to the existing Northwood School building, and to authorize the issuance of not more than $4,620,232.00 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA Chapter 33) and to authorize the school board to issue and negotiate such bonds or notes and to determine the rate of interest thereon; furthermore, to authorize the withdrawal of $43,000.00 from the School Building Capital Reserve Fund created for this purpose; to accept and expend Kindergarten Building Aid from the State of New Hampshire and such other state and federal aid, as may be available for this purpose and with the balance to be raised by general taxation. (2/3 ballot vote required).

   This appropriation is recommended by the School Board
   This appropriation is recommended by the Budget Committee

2. To see if the school district will vote to raise and appropriate the sum of $771,840 for the construction and original equipping of an addition to the existing Northwood School building for kindergarten, furthermore, to authorize the withdrawal of $43,000.00 from the School Building Capital Reserve Fund created for this purpose; to apply for, accept and expend Kindergarten Building Aid from the State of New Hampshire, and such other state and federal aid as may be available for this purpose and with the balance to be raised by general taxation.

   This appropriation is recommended by the School Board
   This appropriation is recommended by the Budget Committee

3. To see if the Northwood School District will vote to approve the cost items included in the Collective Bargaining Agreement reached between the Northwood School Board and the Northwood Educational Support Personnel Association NEA-NH which calls for the following increases in salaries and benefits:

Year	Estimated Increase
1997-1998	$10,951
1998-1999	$15,932

and further to raise and appropriate the sum of ten thousand nine hundred fifty one dollars ($10,951) as a deficit appropriation for the 1997-1998 fiscal year, and to raise and appropriate the sum of fifteen thousand nine hundred thirty two dollars ($15,932) for the 1998-1999 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriation at current staffing levels paid in the prior fiscal year.

This appropriation is recommended by the School Board
This appropriation is recommended by the Budget Committee

4. Shall the Northwood School District, if Article #3 is defeated, authorize the governing body to call one special meeting, at its option, to address Article #3 cost items only?

This is recommended by the School Board

5. To see if the Northwood School District will vote to approve the recommendations of the Fact Finder, dated January 15, 1998 relating to increases in teachers' salaries, benefits and related costs in connection with negotiations between the Northwood School Board and the Northwood Teachers' Association NEA-NH which calls for the following increases in salaries and benefits:

This is not recommended by the School Board

6. To see if the Northwood School District will vote to approve the cost items included in the Collective Bargaining Agreement reached between the Northwood School Board and the Northwood Teachers' Association NEA-NH which calls for the following increases in salaries and benefits:

Year	Estimated Increase
1997-1998	$3,216
1998-1999	$39,480
1999-2000	$40,080

and further to raise and appropriate the sum of three thousand two hundred sixteen dollars ($3,216) as a deficit appropriation for the 1997-1998 fiscal year, and to raise and appropriate the sum of thirty nine thousand four hundred eighty dollars ($39,480) for the 1998-1999 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriation at current staffing levels paid in the prior fiscal year.

This is not recommended by the School Board
This is not recommended by the Budget Committee

7. Shall the Northwood School District, if Article #6 is defeated, authorize the governing body to call one special meeting, at its option, to address Article #6 cost items only?

This is recommended by the School Board

8. To see if the School District will raise and appropriate, as a supplemental appropriation for the 1997-1998 fiscal year, the sum of $27,186, for the support of schools, for the payment of salaries for the school district officials and agents, and for the payment of statutory obligations of the district; this appropriation to be funded by excess Foundation Aid.

This is recommended by the School Board
This is recommended by the Budget Committee

9. To see if the School District will vote to raise and appropriate a sum of money not to exceed five thousand dollars ($5,000) from the undesignated Fund Balance as of June 30, 1998. Said sum of money will be deposited in the School District Capital Reserve Fund for the purpose of financing any and all capital improvements to school buildings as well as all or part of the cost of new construction for the School District in accord with the provisions of RSA Ch. 35.

This is recommended by the School Board
This is recommended by the Budget Committee

10. To see what sum of money the School District will vote to raise and appropriate for the support of schools, for the payment of salaries for the school district officials and agents, and for the payment of statutory obligations of the School District.

    This is recommended by the School Board
    This is recommended by the Budget Committee

11. To hear the reports of agents, auditors, committees, or officers chosen and pass any vote relating thereto.

12. To choose agents and committees in relation to any subject embraced in this warrant.

13. To transact any other business which may legally come before this meeting.

Given under our hands at said Northwood this 12th day of February 1998,

Althea Behm
Robert E. Clark
Catherine F. McNally *School Board*
Norman Dodge
Grace S. Mattern

A true copy of Warrant--Attest:

Althea Behm
Robert E. Clark
Catherine F. McNally *School Board*
Norman Dodge
Grace S. Mattern

1100 REGULAR EDUCATIONAL PROGRAMS:				97-98	98-99	98-99	98-99	Appropriations
				Approved	School Board	School Board	Budget Comm	Not
1100	**100**		**COMPENSATION:**	**Budget**	**Recommended:**	**Not Recommended**	**Recommended:**	**Recommended:**
1100	110		Teacher Salaries:	$825,801.00	$846,287.00		$846,287.00	
1100	114	1	Teacher Aide Compensation:	$7,605.00	$7,605.00		$7,605.00	
1100	114	2	Support Teacher Aide Compensation:	$3,645.00	$8,190.00		$8,190.00	
1100	120		Substitute Teacher Salaries:	$12,000.00	$13,335.00		$13,335.00	
1100	123		Tutor Salaries:	$1,200.00	$1,200.00		$1,200.00	
1100	124		Substitute Aide Compensation:	$900.00	$900.00		$900.00	
1100	**200**		**BENEFITS:**					
1100	211	1	Health Insurance (Certified Staff):	$108,317.01	$113,072.00		$113,072.00	
1100	211	2	Health Insurance (Non-Certified Staff):	$8,349.95	$10,141.00		$10,141.00	
1100	212	1	Dental Insurance (Certified Staff):	$14,787.00	$14,337.00		$14,337.00	
1100	212	2	Dental Insurance (Non-Certified Staff):	$1,054.00	$1,396.00		$1,396.00	
1100	213	1	Life Insurance (Certified Staff):	$3,917.00	$3,859.00		$3,859.00	
1100	213	2	Life Insurance (Non-Certified Staff):	$0.00	$0.00		$0.00	
1100	214	1	Buy out Option (Certified Staff)	$0.00	$3,750.00		$3,750.00	
1100	222	1	Retirement (Certified Staff):	$23,140.00	$25,331.96		$25,331.96	
1100	222	2	Retirement (Non-Certified Staff):	$0.00	$0.00		$0.00	
1100	230	1	F.I.C.A. (Certified Staff):	$64,183.58	$66,139.76		$66,139.76	
1100	230	2	F.I.C.A. (Non-Certified Staff):	$929.48	$1,277.17		$1,277.17	
1100	310		Contracted Services:	$11,330.00	$11,330.00		$11,330.00	
1100	440		Repairs and Maintenance:	$2,000.00	$4,000.00		$4,000.00	
1100	500		**TUITION:**					
1100	561		Tuition-Other Public Schools:	$0.00	$0.00		$0.00	
1100	563		Tuition-Coe Brown:	$1,489,725.00	$1,668,238.00		$1,668,238.00	
1100	**610**		**SCHOOL SUPPLIES:**					
1100	610	2	Art Supplies:	$3,100.00	$3,100.00		$3,100.00	
1100	610	5	Lang Arts-Reading Supplies:	$5,263.00	$5,667.00		$5,667.00	
1100	610	8	Health-P.E. Supplies:	$1,750.00	$1,100.00		$1,100.00	
1100	610	11	Math Supplies:	$3,993.00	$4,180.00		$4,180.00	
1100	610	12	Music Supplies:	$1,931.00	$1,975.00		$1,975.00	
1100	610	13	Science Supplies:	$2,163.00	$3,630.00		$3,630.00	
1100	610	15	Social Studies Supplies:	$1,751.00	$1,790.00		$1,790.00	
1100	610	18	General Supplies:	$29,242.00	$26,760.00		$26,760.00	
1100	610	19	Computer Software:	$2,657.00	$2,500.00		$2,500.00	
1100	610	20	Enrichment Supplies:	$2,000.00	$2,000.00		$2,000.00	
1100	610	23	Remedial Reading Supplies:	$1,000.00	$1,958.00		$1,958.00	
1100	610	24	Testing Supplies:	$0.00	$0.00		$0.00	

Northwood School District
Proposed FY 99 School Budget

				97-98 Approved Budget	98-99 School Board Recommended:	98-99 School Board Not Recommended	98-99 Budget Comm Recommended:	Appropriations Not Recommended:
1100	**630**		**CLASSROOM TEXTS:**					
1100	630	1	Classroom Textbooks:	$15,750.00	$17,475.00		$17,475.00	
1100	630	2	Classroom Workbooks:	$4,700.00	$5,500.00		$5,500.00	
1100	630	3	Classroom Supplemental Textbooks:	$1,185.00	$1,000.00		$1,000.00	
1100	630	4	Classroom Reference Books:	$871.00	$670.00		$670.00	
1100	640		Classroom Periodicals	$1,800.00	$1,800.00		$1,800.00	
1100			**REGULAR EDUCATION PROGRAMS**					
1100	741	1	New Equipment:	$3,100.00	$1,045.00		$1,045.00	
1100	741	2	New Equipment-Technology:	$0.00	$0.00		$0.00	
1100	742		Replacement of Equipment:	$1,525.00	$2,115.00		$2,115.00	
1100	751		New Furniture:	$6,313.00	$2,650.00		$2,650.00	
1100	752		Replacement of Furniture:	$2,731.00	$2,800.00		$2,800.00	
1100	810		Dues and Fees:	$200.00	$240.00		$240.00	
1100 TOTAL REGULAR EDUCATION PROGRAMS:				**$2,671,909.02**	**$2,890,343.89**		**$2,890,343.89**	
1200 SPECIAL INSTRUCTIONAL PROGRAMS:								
1200	**100**		**COMPENSATION:**					
1200	110	1	Special Education Teacher Salaries:	$132,363.00	$125,586.00		$125,586.00	
1200	110	2	Special Education Building Coordinator:	$4,509.00	$10,000.00		$10,000.00	
1200	114	1	Spe Ed Resource Rm Aide Compensation:	$40,410.00	$45,607.00		$45,607.00	
1200	114	2	Spe Ed Child Specific Aide Compensation:	$55,080.90	$44,051.00		$44,051.00	
1200	114	3	Spe Ed Child Specific Aide Compensation: **	$16,673.00	$15,210.00		$15,210.00	
			** (Paid For By Other School Districts)					
1200	114	4	Special Education Secretary	$0.00	$7,140.00		$7,140.00	
1200	120		Substitute Spe Ed Teacher Salaries:	$3,000.00	$3,000.00		$3,000.00	
1200	123		Special Education Tutor Salaries:	$0.00	$0.00		$0.00	
1200	124		Substitute Spe Ed Teacher Aide Compensation:	$4,000.00	$4,000.00		$4,000.00	
1200	**200**		**BENEFITS:**					
1200	211	1	Health Insurance (Certified Staff):	$12,892.46	$17,392.00		$17,392.00	
1200	211	2	Health Insurance (Non-Certified Staff):	$22,971.00	$40,425.00		$40,425.00	
1200	212	1	Dental Insurance (Certified Staff):	$1,872.00	$2,221.00		$2,221.00	
1200	212	2	Dental Insurance (Non-Certified Staff):	$3,074.00	$4,537.00		$4,537.00	
1200	213	1	Life Insurance (Certified Staff):	$655.00	$593.00		$593.00	
1200	213	2	Life Insurance (Non-Certified Staff):	$0.00	$0.00		$0.00	

				97-98 Approved Budget	98-99 School Board Recommended:	98-99 School Board Not Recommended	98-99 Budget Comm Recommended:	Appropriations Not Recommended:
1200	**200**		**BENEFITS: continued**					
1200	222	1	Retirement (Certified Staff):	$3,942.00	$3,767.57		$3,767.57	
1200	222	2	Retirement (Non-Certified Staff):	$0.00	$365.04		$365.04	
1200	230	1	F.I.C.A. (Certified Staff):	$10,700.21	$10,907.83		$10,907.83	
1200	230	2	F.I.C.A. (Non-Certified Staff):	$8,886.54	$8,874.61		$8,874.61	
1200	310		Contracted Services:	$0.00	$0.00		$0.00	
1200	440		Repairs and Maintenance:	$125.00	$125.00		$125.00	
1200	**500**		**SPECIAL EDUCATION TUITION:**					
1200	561		Spe Ed Tuition-Other Public Schools:	$32,450.00	$35,054.00		$35,054.00	
1200	563		Spe Ed Tuition-Coe Brown:	$212,386.00	$245,266.00		$245,266.00	
1200	565		Spe Ed Tuition-Non-Public Schools:	$171,368.00	$132,974.00		$132,974.00	
1200	569		Spe Ed Vocational Assessment:	$0.00	$0.00		$0.00	
1200	580		Travel Expenses:	$0.00	$0.00		$0.00	
1200	**610**		**SPE ED SCHOOL SUPPLIES:**					
1200	610	2	Art Supplies:	$0.00	$165.00		$165.00	
1200	610	5	Lang Arts-Reading Supplies:	$2,000.00	$1,200.00		$1,200.00	
1200	610	8	Health-P.E. Supplies:	$0.00	$0.00		$0.00	
1200	610	11	Math Supplies:	$500.00	$325.00		$325.00	
1200	610	12	Music Supplies:	$0.00	$0.00		$0.00	
1200	610	13	Science Supplies:	$150.00	$150.00		$150.00	
1200	610	15	Social Studies Supplies:	$150.00	$150.00		$150.00	
1200	610	18	General Supplies:	$1,000.00	$340.00		$340.00	
1200	610	19	Counseling Supplies:	$0.00	$0.00		$0.00	
1200	610	20	Enrichment Supplies:	$0.00	$0.00		$0.00	
1200	610	23	Remedial Reading Supplies:	$0.00	$0.00		$0.00	
1200	610	24	Testing Supplies:	$2,000.00	$1,700.00		$1,700.00	
1200	**630**		**SPE ED CLASSROOM TEXTS:**					
1200	630	1	Spe Ed Classroom Textbooks:	$250.00	$250.00		$250.00	
1200	630	2	Spe Ed Classroom Workbooks:	$600.00	$300.00		$300.00	
1200	630	3	Spe Ed Classroom Supplemental Textbooks:	$500.00	$300.00		$300.00	
1200	630	4	Spe Ed Classroom Reference Books:	$200.00	$100.00		$100.00	
1200	640		Classroom Periodicals:	$0.00	$0.00		$0.00	

				97-98 Approved Budget	98-99 School Board Recommended:	98-99 School Board Not Recommended	98-99 Budget Comm Recommended:	Appropriations Not Recommended:
1200	**700**		**Equipment and Furniture:**					
1200	741		New Equipment:	$500.00	$800.00		$800.00	
1200	742		Replacement of Equipment:	$490.00	$275.00		$275.00	
1200	751		New Furniture:	$900.00	$0.00		$0.00	
1200	752		Replacement of Furniture:	$968.00	$1,125.00		$1,125.00	
1200	810		Dues and Fees:	$0.00	$0.00		$0.00	
1200 TOTAL SPECIAL EDUCATION PROGRAMS:				**$747,566.11**	**$764,276.05**		**$764,276.05**	
1300 VOCATIONAL PROGRAMS:								
1300	561		Vocational Tuition-Other Public Schools:	$0.00	$0.00		$0.00	
1300	610		Vocational Assessment:	$500.00	$500.00		$500.00	
1300	810		Dues and Fees:	$0.00	$0.00		$0.00	
1300 TOTAL VOCATIONAL PROGRAMS:				**$500.00**	**$500.00**		**$500.00**	
1400 CO-CURRICULAR ACTIVITIES:								
1400	**100**		**SALARIES:**					
1400	110		Athletic Stipends-Salaries:	$5,959.00	$5,959.00		$5,959.00	
1400	111		Athletic Director:	$0.00	$0.00		$0.00	
1400	114		Extra Curricular-Salaries:	$888.00	$888.00		$888.00	
1400	**200**		**BENEFITS:**					
1400	230	2	F.I.C.A.:	$523.80	$523.80		$523.80	
			Other Co-Curricular Accounts:					
1400	310	1	Contracted Services-Special Events:	$2,500.00	$2,500.00		$2,500.00	
1400	310	2	School Improvement Program:	$1,000.00	$0.00		$0.00	
1400	310	3	Artist In Residence:	$3,000.00	$3,000.00		$3,000.00	
1400	390		Officials-Umpires-Referees:	$2,000.00	$2,860.00		$2,860.00	
1400	580		Travel Expenses:	$0.00	$0.00		$0.00	
1400	610		Athletic Supplies:	$2,000.00	$1,900.00		$1,900.00	
1400	741		New Equipment:	$1,000.00	$635.00		$635.00	
1400	742		Replacement of Equipment:	$0.00	$0.00		$0.00	
1400	810		Dues and Fees:	$150.00	$200.00		$200.00	
1400 TOTAL CO-CURRICULAR ACCOUNT:				**$19,020.80**	**$18,465.80**		**$18,465.80**	

				97-98 Approved Budget	98-99 School Board Recommended:	98-99 School Board Not Recommended	98-99 Budget Comm Recommended:	Appropriations Not Recommended:
1420 SUMMER SCHOOL								
1420	**116**		**Summer Salaries:**	$2,000.00	$2,600.00		$2,600.00	
1420	**222**		**Retirement**	$0.00	$76.18		$76.18	
1420	**230**		**F.I.C.A.:**	$153.00	$198.90		$198.90	
1420	**610**		**Supplies:**	$500.00	$100.00		$100.00	
			SUMMER SCHOOL:	**$2,653.00**	**$2,975.08**		**$2,975.08**	
2110 ATTENDANCE:								
2110	310	1	Contracted Service-Census:	$0.00	$0.00		$0.00	
2110	310	2	Contracted Service-Truant Officer:	$0.00	$0.00		$0.00	
2110 TOTAL ATTENDANCE:				**$0.00**	**$0.00**		**$0.00**	
2120 GUIDANCE SERVICES:								
2120	110		Guidance Salaries:	$41,935.00	$41,935.00		$41,935.00	
2120	211		Health Insurance:	$2,973.60	$3,211.27		$3,211.27	
2120	212		Dental Insurance:	$342.00	$349.00		$349.00	
2120	213		Life Insurance:	$201.00	$191.22		$191.22	
2120	222		Retirement:	$1,208.00	$1,228.70		$1,228.70	
2120	230		F.I.C.A.:	$3,208.03	$3,208.03		$3,208.03	
2120	310		Contracted Services-Standardized Testing:	$2,000.00	$1,500.00		$1,500.00	
2120	550		Printing:	$0.00	$0.00		$0.00	
2120	580		Travel Expenses:	$0.00	$0.00		$0.00	
2120	610		Guidance Supplies:	$200.00	$200.00		$200.00	
2120	630		Guidance Books:	$0.00	$0.00		$0.00	
2120	640		Guidance Periodicals:	$0.00	$0.00		$0.00	
2120	810		Guidance Dues and Fees:	$0.00	$0.00		$0.00	
2120 TOTAL GUIDANCE SERVICES:				**$52,067.63**	**$51,823.21**		**$51,823.21**	
2130 HEALTH SERVICES:								
2130	**100**		**COMPENSATION:**					
2130	110		Nurse's Salary:	$24,938.00	$24,938.00		$24,938.00	
2130	120		Substitute Nurse's Compensation:	$338.00	$600.00		$600.00	
2130	**200**		**BENEFITS:**					
2130	211		Health Insurance:	$1,985.30	$2,230.44		$2,230.44	
2130	212		Dental Insurance:	$342.00	$349.00		$349.00	
2130	213		Life Insurance:	$119.00	$113.72		$113.72	
2130	222		Retirement:	$718.00	$730.68		$730.68	
2130	230		F.I.C.A.:	$1,933.61	$1,953.66		$1,953.66	

2130			HEALTH SERVICES-Cont:	97-98	98-99	98-99 Sch Brd	98-99	Appropriations
				Approved	School Board	School Board	Budget Comm	Not
			OTHER EXPENSES:	Budget	Recommended:	Not Recommended	Recommended:	Recommended:
2130	310	1	Contracted Services-Student Physicals:	$0.00	$0.00		$0.00	
2130	310	2	Contracted Services-Staff Physicals:	$0.00	$0.00		$0.00	
2130	310	3	Contracted Services-Reconditioning:	$100.00	$200.00		$200.00	
2130	320		Workshops:	$100.00	$100.00		$100.00	
2130	520		Nurses Malpractice Insurance:	$0.00	$90.00		$90.00	
2130	580		Travel Expenses-Nurse:	$100.00	$100.00		$100.00	
2130	610	1	Health Supplies-Nurse:	$1,000.00	$1,130.00		$1,130.00	
2130	610	2	Special Health Supplies:	$600.00	$0.00		$0.00	
2130	630		Health Textbooks-Nurse:	$125.00	$75.00		$75.00	
2130	640		Health Periodicals-Nurse:	$100.00	$100.00		$100.00	
2130	**700**		**Equipment and Furniture:**					
2130	741		New Equipment:	$0.00	$0.00		$0.00	
2130	742		Replacement of Equipment:	$0.00	$0.00		$0.00	
2130	751		New Furniture:	$0.00	$0.00		$0.00	
2130	752		Replacement of Furniture:	$0.00	$0.00		$0.00	
2130	810		Dues and Fees:	$0.00	$0.00		$0.00	
2130 TOTAL HEALTH SERVICES:				**$32,498.91**	**$32,710.50**		**$32,710.50**	
2140 SPECIAL CONTRACTED SERVICES:								
2140	310	1.1	Strafford Learning Center Membership:	$3,598.00	$3,729.00		$3,729.00	
2140	310	1.2	Cost Of Medicaid Program:	$5,200.00	$5,133.00		$5,133.00	
2140	310	2	Contracted Occupational Therapy:	$27,162.00	$36,305.00		$36,305.00	
2140	310	2.1	Contracted Physical Therapy:	$0.00	$8,466.30		$8,466.30	
2140	310	3	Other Diagnostic Services:	$0.00	$0.00		$0.00	
2140	310	4	Pre-School Diagnostic Unit:	$8,721.00	$3,500.00		$3,500.00	
2140 TOTAL SPECIAL CONTRACTED SERVICES:				**$44,681.00**	**$57,133.30**		**$57,133.30**	
2150 SPEECH CONTRACTED SERVICES:								
2150	110	1	Speech Salary:	$38,073.00	$39,140.00		$39,140.00	
2150	125	2	Speech-Language Assistant:	$14,752.00	$14,752.00		$14,752.00	
			BENEFITS:					
2150	211	1	Health Insurance Certified Staff:	$2,940.00	$1,000.00		$1,000.00	
2150	211	2	Health Insurance Non-Certified Staff:	$3,130.08	$3,380.28		$3,380.28	
2150	212	1	Dental Insurance Certified Staff:	$342.00	$254.28		$254.28	
2150	212	2	Dental Insurance Non-Certified Staff:	$342.00	$349.00		$349.00	
2150	213	1	Life Insurance Certified Staff:	$0.00	$0.00		$0.00	
2150	213	2	Life Insurance Non-Certified Staff:	$0.00	$0.00		$0.00	

				97-98 Approved Budget	98-99 School Board Recommended:	98-99 School Board Not Recommended	98-99 Budget Comm Recommended:	Appropriations Not Recommended:
			BENEFITS: continued					
2150	222	1	Retirement Certified Staff:	$1,097.00	$1,146.80		$1,146.80	
2150	222	2	Retirement Non-Certified Staff:	$0.00	$0.00		$0.00	
2150	230	1	F.I.C.A. (Certified Staff):	$2,912.58	$2,994.21		$2,994.21	
2150	230	2	F.I.C.A. (Non-Certified Staff):	$1,128.53	$1,128.53		$1,128.53	
2150	310		Contracted Service-Speech Therapist:	$0.00	$0.00		$0.00	
2150	610		Speech Supplies:	$800.00	$800.00		$800.00	
2150 TOTAL SPEECH PROGRAM:				**$65,517.19**	**$64,945.10**		**$64,945.10**	
2210 IMPROVEMENT OF INSTRUCTION:								
2210	110		Curriculum Development-Summer Salaries:	$3,000.00	$3,000.00		$3,000.00	
2210	114		Staff Development Coordinator:	$300.00	$300.00		$300.00	
2210	230		F.I.C.A.:	$252.45	$252.45		$252.45	
2210	270		Course Tuition Reimbursement:	$14,000.00	$15,000.00		$15,000.00	
2210	320	1	Staff Development Regional Workshop:	$738.00	$738.00		$738.00	
2210	320	2	Staff Development	$3,400.00	$3,400.00		$3,400.00	
2210	320	3	In-Service Training:	$1,500.00	$1,500.00		$1,500.00	
2210	550		Printing Service:	$2,000.00	$2,300.00		$2,300.00	
2210	580		Travel Expenses:	$50.00	$50.00		$50.00	
2210	610		Supplies:	$0.00	$0.00		$0.00	
2210 TOTAL IMPROVEMENT OF INSTRUCTION:				**$25,240.45**	**$26,540.45**		**$26,540.45**	
2220 LIBRARY AND EDUCATIONAL MEDIA:								
2220	**100**		**COMPENSATION:**					
2220	110		Media Generalist:	$20,208.00	$20,208.00		$20,208.00	
2220	114		Library Aide-Compensation:	$0.00	$0.00		$0.00	
2220	122		Media Generalist Substitute-Compensation:	$338.00	$375.00		$375.00	
2220	**200**		**BENEFITS:**					
2220	211		Health Insurance:	$5,329.00	$5,685.48		$5,685.48	
2220	212		Dental Insurance:	$0.00	$349.00		$349.00	
2220	213		Life Insurance:	$92.00	$92.15		$92.15	
2220	222		Retirement:	$582.00	$592.09		$592.09	
2220	230		F.I.C.A.:	$1,571.77	$1,574.60		$1,574.60	
	300		**OTHER EXPENSES:**					
2220	310		Contracted Services-Internet Fee	$0.00	$400.00		$400.00	
2220	610	18-2	Library General Supplies:	$825.00	$750.00		$750.00	
2220	610	18-3	Library A.V. Supplies:	$2,060.00	$750.00		$750.00	
2220	610	18-4	Computer Software Supplies:	$2,500.00	$1,500.00		$1,500.00	

Northwood School District
Proposed FY 99 School Budget

				97-98 Approved Budget	98-99 School Board Recommended:	98-99 School Board Not Recommended	98-99 Budget Comm Recommended:	Appropriations Not Recommended:
			OTHER EXPENSES: continued					
2220	630		Library Books:	$5,500.00	$5,100.00		$5,100.00	
2220	640		Library Periodicals:	$550.00	$575.00		$575.00	
2220	**700**		**Equipment and Furniture:**					
2220	741		New Equipment:	$460.00	$288.00		$288.00	
2220	742		Replacement of Equipment:	$0.00	$0.00		$0.00	
2220	751		New Furniture:	$0.00	$0.00		$0.00	
2220	752		Replacement of Furniture:	$0.00	$0.00		$0.00	
2220 TOTAL LIBRARY AND EDU MEDIA:				**$40,015.77**	**$38,239.32**		**$38,239.32**	
2310 SCHOOL BOARD SERVICES:								
2310	110	1	School Board-Salaries:	$2,550.00	$4,000.00		$4,000.00	
2310	110	2	School District Moderator-Salary:	$50.00	$50.00		$50.00	
2310	110	3	School District Treasurer-Salary:	$1,500.00	$1,500.00		$1,500.00	
2310	110	4	School District Clerk-Salary:	$50.00	$50.00		$50.00	
2310	110	5	School District Secretary-Salary:	$1,000.00	$1,000.00		$1,000.00	
2310	230		F.I.C.A.:	$394.00	$504.90		$504.90	
2310	310		Contracted Service-School District Audit:	$2,600.00	$2,630.00		$2,630.00	
2310	390		Contracted Services-Attorney and Negotiator:	$5,000.00	$5,000.00		$5,000.00	
2310	540		Advertising-Legal Notices:	$2,500.00	$2,500.00		$2,500.00	
2310	550		Printing:	$0.00	$0.00		$0.00	
2310	560		Police:	$200.00	$200.00		$200.00	
2310	590		Expenses For School District Officers:	$1,000.00	$2,300.00		$2,300.00	
			Election Day Expenses	$0.00	$360.00		$360.00	
2310	741		New Equipment	$0.00	$0.00		$0.00	
2310	810		Dues and Fees-School Board Association:	$2,578.00	$2,681.00		$2,681.00	
2310 TOTAL SCHOOL BOARD SERVICES:				**$19,422.00**	**$22,775.90**		**$22,775.90**	
2320 EXPENSES-S.A.U. # 44:				**$109,657.00**	**$146,506.72**		**$146,506.72**	
2410 OFFICE OF THE PRINCIPAL:								
2410	110	1	Principal's Salary:	$50,676.00	$53,600.00		$53,600.00	
2410	110	2	Assistant Principal's Salary:	$41,702.00	$41,702.00		$41,702.00	
2410	110	3	Secretaries' Compensation:	$16,597.00	$16,822.00		$16,822.00	
2410	110	4	Assistant Secretary: (25 hours per week)	$8,997.00	$8,997.00		$8,997.00	
2410	120		Substitute Secretaries' Compensation:	$500.00	$500.00		$500.00	

				97-98 Approved Budget	98-99 School Board Recommended:	98-99 School Board Not Recommended	98-99 Budget Comm Recommended:	Appropriations Not Recommended:
2410			**OFFICE OF THE PRINCIPAL:cont**					
2410	**200**		**BENEFITS:**					
2410	211	1	Health Insurance (Certified Staff):	$14,711.00	$11,138.00		$11,138.00	
2410	211	2	Health Insurance (Non-Certified Staff):	$3,130.00	$5,611.00		$5,611.00	
2410	212	1	Dental Insurance (Certified Staff):	$684.00	$1,648.00		$1,648.00	
2410	212	2	Dental Insurance (Non-Certified Staff):	$342.00	$698.00		$698.00	
2410	213	1	Life Insurance (Certified Staff):	$430.00	$427.00		$427.00	
2410	213	2	Life Insurance (Non-Certified Staff):	$80.00	$76.00		$76.00	
2410	214	1	Buy Out Option (Certified Staff):	$0.00	$0.00		$0.00	
2410	222	1	Retirement (Certified Staff):	$2,661.00	$2,792.35		$2,792.35	
2410	222	2	Retirement (Non-Certified Staff):	$682.00	$699.80		$699.80	
2410	230	1	F.I.C.A. (Certified Staff):	$7,066.92	$7,290.60		$7,290.60	
2410	230	2	F.I.C.A. (Non-Certified Staff):	$1,996.19	$2,013.40		$2,013.40	
			OTHER EXPENSES:					
2410	310	1	Contracted Services-Copier Lease:	$5,000.00	$3,000.00		$3,000.00	
2410	310	2	Contracted Services-Computer Support:	$1,600.00	$1,800.00		$1,800.00	
2410	320		Staff Development-Principal's Office:	$2,000.00	$2,000.00		$2,000.00	
2410	440		Repairs and Maintenance:	$750.00	$1,500.00		$1,500.00	
2410	531		Telephone:	$8,500.00	$8,500.00		$8,500.00	
2410	532		Postage:	$2,500.00	$2,500.00		$2,500.00	
2410	550		Printing Services:	$0.00	$100.00		$100.00	
2410	580		Travel Expenses:	$550.00	$550.00		$550.00	
2410	610	18	Supplies and Forms:	$3,150.00	$3,200.00		$3,200.00	
2410	610	26	Computer Software System Supplies:	$1,700.00	$1,200.00		$1,200.00	
2410	**700**		**Equipment and Furniture:**					
2410	741		New Equipment:	$600.00	$250.00		$250.00	
2410	742		Replacement of Equipment:	$0.00	$0.00		$0.00	
2410	751		New Furniture:	$0.00	$0.00		$0.00	
2410	752		Replacement of Furniture:	$0.00	$0.00		$0.00	
2410	810		Dues and Fees:	$1,500.00	$1,500.00		$1,500.00	
2410	890		Graduation-Class Day Expenses:	$1,440.00	$1,500.00		$1,500.00	
2140 TOTAL OFFICE OF THE PRINCIPAL:				**$179,545.11**	**$181,615.15**		**$181,615.15**	
2520 OFFICE OF SCHOOL DIST BOOKKEEPER:								
2520	**114**		School District Bookkeeper-Salary:	$25,480.00	$26,882.00		$26,882.00	
2520	211		Health Insurance:	$3,130.00	$3,380.28		$3,380.28	
2520	212		Dental Insurance:	$342.00	$349.00		$349.00	
2520	213		Life Insurance:	$116.19	$118.18		$118.18	
2520	222		Retirement:	$1,047.00	$1,118.29		$1,118.29	
2520	230		F.I.C.A.:	$1,949.22	$2,056.47		$2,056.47	

				97-98	98-99	98-99	98-99	Appropriations
				Approved	School Board	School Board	Budget Comm	Not
			OTHER EXPENSES	**Budget**	**Recommended:**	**Not Recommended**	**Recommended:**	**Recommended:**
2520	310		Contracted Service-Computer Support:	$2,200.00	$2,250.00		$2,250.00	
2520	440		Repairs and Maintenance:	$200.00	$200.00		$200.00	
2520	450		Rental Of Office From SAU 44:	$1,000.00	$1,000.00		$1,000.00	
2520	531		Telephone:	$650.00	$650.00		$650.00	
2520	580		Travel Expenses:	$75.00	$100.00		$100.00	
2520	610		Supplies:	$1,000.00	$1,000.00		$1,000.00	
2520	610	19	Computer Software:	$300.00	$300.00		$300.00	
2520	**700**		**Equipment and Furniture:**					
2520	741		New Equipment:	$0.00	$0.00		$0.00	
2520	742		Replacement of Equipment:	$0.00	$0.00		$0.00	
2520	751		New Furniture:	$0.00	$0.00		$0.00	
2520	752		Replacement of Furniture:	$0.00	$0.00		$0.00	
2520	810		Dues And Fees:	$0.00	$0.00		$0.00	
2520 TOTAL OFFICE OF BOOKKEEPER:				**$37,489.41**	**$39,404.22**		**$39,404.22**	
2540 OPERATION AND MAINT OF PLANT:								
			CUSTODIAL COMPENSATION:					
2540	114		Head Custodian Salary	$0.00	$25,010.00		$25,010.00	
2540	114		Custodians-Compensation:	$66,080.00	$42,840.00		$42,840.00	
2540	114	1	Crossing Guard	$3,240.00	$3,240.00		$3,240.00	
2540	120		Substitute-Overtime-Compensation:	$2,500.00	$3,500.00		$3,500.00	
2540	**200**		**BENEFITS:**					
2540	211		Health Insurance:	$15,729.00	$20,366.43		$20,366.43	
2540	212		Dental Insurance:	$1,025.00	$1,396.00		$1,396.00	
2540	213		Life Insurance:	$279.00	$272.51		$272.51	
2540	222		Retirement:	$2,394.00	$2,822.56		$2,822.56	
2540	230		F.I.C.A.:	$5,246.37	$5,706.14		$5,706.14	
2540	**300**		**CONTRACTED SERVICES:**					
2540	310	1	Contracted Service-Rubbish Removal:	$3,024.00	$5,757.48		$5,757.48	
2540	310	2	Contracted Service-Snow Plowing:	$0.00	$0.00		$0.00	
2540	310	3	Contracted Service-Septic Tank Service:	$750.00	$787.00		$787.00	
2540	310	4	Contracted Service-Fire Alarm Service:	$1,200.00	$1,320.00		$1,320.00	
2540	310	5	Contracted Service-Clock and Bell Service:	$300.00	$300.00		$300.00	
2540	310	6	Contracted Service-Elevator Maintenance:	$600.00	$750.00		$750.00	
2540	310	7	Contracted Service-Security Alarm:	$275.00	$275.00		$275.00	
2540	310	8	Contracted Service-Care of Grounds:	$4,000.00	$4,000.00		$4,000.00	
2540	310	9	Contracted Service-Terminex:	$350.00	$350.00		$350.00	

				97-98 Approved Budget	98-99 School Board Recommended:	98-99 School Board Not Recommended	98-99 Budget Comm Recommended:	Appropriations Not Recommended:
2540	**300**		**CONTRACTED SERVICES: continued**					
2540	310	10	Contracted Service-Custodial Uniforms:	$300.00	$300.00		$300.00	
2540	310	11	Contracted Service-Playground Upgrade:	$750.00	$1,200.00		$1,200.00	
2540	310	12	Contracted Service-Clean Parking Lot:	$0.00	$0.00		$0.00	
2540	310	14	Contracted Service-Sand For Playground:	$600.00	$600.00		$600.00	
2540	310	15	Contracted Service-Asbestos Inspection:	$0.00	$0.00		$0.00	
			Repairs and Maintenance:					
2540	440	1	Repairs and Maintenance:	$15,000.00	$15,000.00		$15,000.00	
2540	440	2	Repairs and Maintenance-Heating Plant:	$1,500.00	$2,000.00		$2,000.00	
2540	440	3	Repairs and Maint-Furniture and Fixtures:	$600.00	$1,000.00		$1,000.00	
2540	440	4	Repairs and Maint-Paving and Grounds:	$2,800.00	$3,000.00		$3,000.00	
2540	440	6	Repairs & Maint-Modular Class Contingency:	$4,500.00	$4,500.00		$4,500.00	
2540	440	7	WA#4 Spray Seal Exterior Bldg	$31,800.00	$3,200.00		$3,200.00	
2540	440	8	WA#5 Air Quality Testing	$5,000.00	$0.00		$0.00	
			OTHER EXPENSES:					
2540	520		Insurance Premium On Bldg & Contents:	$11,000.00	$8,015.89		$8,015.89	
2540	580		Travel Expenses:	$300.00	$300.00		$300.00	
2540	610	1	Supplies-General Custodial:	$16,250.00	$16,250.00		$16,250.00	
2540	610	2	Supplies-Glass:	$250.00	$250.00		$250.00	
2540	610	3	Workshops and Safety Equipment:	$0.00	$400.00		$400.00	
			UTILITIES:					
2540	652		Electricity:	$32,000.00	$32,000.00		$32,000.00	
2540	653		Fuel Oil:	$11,000.00	$12,000.00		$12,000.00	
2540	654		Water:	$4,225.00	$4,225.00		$4,225.00	
2540	**700**		**Equipment and Furniture:**					
2540	741		New Equipment:	$250.00	$450.00		$450.00	
2540	742		Replacement of Equipment:	$1,500.00	$1,500.00		$1,500.00	
2540	751		New Furniture:	$0.00	$0.00		$0.00	
2540	752		Replacement of Furniture:	$4,000.00	$0.00		$0.00	
2540 TOTAL OPERATION AND MAINT OF PLT:				**$250,617.37**	**$224,884.01**		**$224,884.01**	

				97-98 Approved Budget	98-99 School Board Recommended:	98-99 School Board Not Recommended	98-99 Budget Comm Recommended:	Appropriations Not Recommended:
2550 PUPIL TRANSPORTATION SERVICES:								
2550	513	1	Elementary School Transportation:	$133,762.00	$133,762.00		$133,762.00	
2550	513	2	Vocational Transportation:	$0.00	$0.00		$0.00	
2550	513	3	Athletic Transportation:	$2,800.00	$2,800.00		$2,800.00	
2550	513	4	High School Transportation:	$31,376.00	$31,376.00		$31,376.00	
2550	513	5	Special Education Transportation:	$61,750.00	$79,745.50		$79,745.50	
2550	513	6	Class-Field Trip Transportation:	$4,000.00	$4,000.00		$4,000.00	
2550	513	7	Science Camp Transportation:	$600.00	$600.00		$600.00	
2550 TOTAL PUPIL TRANSPORTATION:				**$234,288.00**	**$252,283.50**		**$252,283.50**	
2900 WORKERS' COMP.; UNEMPLOYMENT COMP.:								
2900	214	1	Worker's Compensation:	$15,000.00	$15,000.00		$15,000.00	
2900	214	2	Unemployment Compensation:	$1,000.00	$1,000.00		$1,000.00	
2900	222	1	Retirement (Certified Staff):	$0.00	$0.00		$0.00	
2900	222	2	Retirement (Non-Certified Staff):	$0.00	$0.00		$0.00	
2900	230		FICA	$0.00	$0.00		$0.00	
2900 TOTAL INSURANCE,COMPENSATION, RETIR.				**$16,000.00**	**$16,000.00**		**$16,000.00**	
3000 COMMUNITY SERVICES:								
			(School Building Committee)	$6,500.00	$0.00		$0.00	
5100 DEBT SERVICE:								
5100	830		Payment of Principal:	$200,000.00	$200,000.00		$200,000.00	
5100	840		Payment of Interest:	$20,970.00	$6,990.00		$6,990.00	
5100 TOTAL DEBT SERVICE:				**$220,970.00**	**$206,990.00**		**$206,990.00**	
2560 FOOD SERVICES:								
2560			**COMPENSATION:**					
2560	110	1	School Lunch Director:	$20,746.00	$21,370.00		$21,370.00	
2560	110	2	Lunch Worker's Compensation:	$21,180.00	$19,337.50		$19,337.50	
2560	114		Lunch Worker's Substitutes' Compensation:	$300.00	$500.00		$500.00	
2560	**200**		**BENEFITS:**					
2560	211		Health Insurance:	$3,908.00	$9,781.50		$9,781.50	
2560	212		Dental Insurance:	$1,054.00	$1,213.06		$1,213.06	
2560	213		Life Insurance:	$174.00	$171.62		$171.62	
2560	222		Retirement:	$829.00	$888.99		$888.99	
2560	230		F.I.C.A.:	$3,230.29	$3,152.37		$3,152.37	

				97-98	98-99	98-99	98-99	Appropriations
				Approved	School Board	School Board	Budget Comm	Not
			OTHER EXPENSES:	Budget	Recommended:	Not Recommended	Recommended:	Recommended:
2560	344		Physicals-Lunch Workers:	$50.00	$0.00		$0.00	
2560	440		Repairs To Equipment:	$1,200.00	$1,200.00		$1,200.00	
2560	450		Fire Safety Inspection:	$130.00	$130.00		$130.00	
2560	523		Petty Cash:	$250.00	$250.00		$250.00	
2560	531		Telephone:	$300.00	$0.00		$0.00	
2560	580		Travel:	$70.00	$50.00		$50.00	
2560	610		Supplies:	$2,500.00	$2,500.00		$2,500.00	
2560	620		Food/Milk:	$40,000.00	$40,000.00		$40,000.00	
2560	650		Utility Gas/Electricity:	$1,300.00	$1,300.00		$1,300.00	
2560	**700**		**Equipment and Furniture:**					
2560	741		New Equipment:	$1,800.00	$200.00		$200.00	
2560	742		Replacement of Equipment:	$100.00	$100.00		$100.00	
2560	751		New Furniture:	$0.00	$0.00		$0.00	
2560	752		Replacement of Furniture:	$0.00	$0.00		$0.00	
2560	810		Dues and Fees:	**$125.00**	$50.00		$50.00	
2560 TOTAL FOOD SERVICE:				**$99,246.29**	**$102,195.05**		**$102,195.05**	

Northwood School District
Proposed FY 99 School Budget

				97-98 Approved Budget	98-99 School Board Recommended:	98-99 School Board Not Recommended:	98-99 Budget Comm Recommended:	Appropriations Not Recommended:
			Budget Summary					
1100			Regular Education Programs:	$2,671,909.02	$2,890,343.89		$2,890,343.89	
1200			Special Instructional Programs:	$747,566.11	$764,276.05		$764,276.05	
1300			Vocational Programs:	$500.00	$500.00		$500.00	
1400			Co-Curricular Activities:	$19,020.80	$18,465.80		$18,465.80	
1420			Summer School	$2,653.00	$2,975.08		$2,975.08	
2110			Attendance:	$0.00	$0.00		$0.00	
2120			Guidance:	$52,067.63	$51,823.21		$51,823.21	
2130			Health:	$32,498.91	$32,710.50		$32,710.50	
2140			Special Contracted Services:	$44,681.00	$57,133.30		$57,133.30	
2150			Speech Services:	$65,517.19	$64,945.10		$64,945.10	
2210			Improvement of Instruction:	$25,240.45	$26,540.45		$26,540.45	
2220			Library and Educational Media:	$40,015.77	$38,239.32		$38,239.32	
2310			School Board Services:	$19,422.00	$22,775.90		$22,775.90	
2320			Expenses - S.A.U. # 44:	$109,657.00	$146,506.72		$146,506.72	
2410			Office of The Principal:	$179,545.11	$181,615.15		$181,615.15	
2520			Office of The Bookkeeper:	$37,489.41	$39,404.22		$39,404.22	
2540			Operation and Maintenance of Plant:	$250,617.37	$224,884.01		$224,884.01	
2550			Pupil Transportation Services:	$234,288.00	$252,283.50		$252,283.50	
2900			Insurances, Compensation, Retirement:	$16,000.00	$16,000.00		$16,000.00	
3000			Community Services	$6,500.00	$0.00		$0.00	
5100			Debt Service:	$220,970.00	$206,990.00		$206,990.00	
			Totals General Fund	$4,776,158.77	$5,038,412.20		$5,038,412.20	
			General Fund Total	$4,776,158.77	$5,038,412.20		$5,038,412.20	
2560			Food Service Total	$99,246.29	$102,195.05		$102,195.05	
5200	WA		Capital Reserve Fund:	$5,000.00				
			Total Appropriations	$4,880,405.06	$5,140,607.24		$5,140,607.24	
WARRANT ARTICLES FOR MARCH 1998 WHICH WILL RAISE THE TOTAL APPROPRIATION								
Warrant Article 2:			Bond Building Proposal		$4,663,232.00		$4,663,232.00	
Warrant Article 3:			Kindergarten Building Proposal		$771,840.00		$771,840.00	
Warrant Article 4:			Support Staff Increase 97-98		$10,951.00		$10,951.00	
Warrant Article 4:			Support Staff Increase 98-99		$15,932.00		$15,932.00	
Warrant Article 6:			Factfinders Report					
Warrant Article 7:			Teacher Increase			$82,776.00		$82,776.00
Warrant Article 9:			Supplemental-Foundation Aid		$27,186.00		$27,186.00	
Warrant Article 10:			Capital Reserve Deposit		$5,000.00		$5,000.00	
TOTAL WARRANT ARTICLES					**$5,494,141.00**	**$82,776.00**	**$5,494,141.00**	**$82,776.00**
			1998-1999 Operating Budget		$5,140,607.24		$5,140,607.24	
			1998-1999 Total Warrant Articles		$5,494,141.00	$82,776.00	$5,494,141.00	$82,776.00
			1998-1999 TOTAL APPROPRIATIONS		**$10,634,748.24**	**$82,776.00**	**$10,634,748.24**	**$82,776.00**

NORTHWOOD SCHOOL DISTRICT
FINANCIAL STATEMENT
JUNE 30, 1997

ACCT NO.		BUDGETED 96-97	EXPENDED 96-97
1100	**REGULAR EDUCATION SALARIES:**		
1100	Teacher Salaries:	$834,755.00	$815,474.30
1100	Teacher Aide Salaries:	$7,763.00	$7,665.13
1100	Title 1 Aide Salaries:	$3,375.00	$3,483.57
1100	Substitute Teacher Salaries:	$12,000.00	$14,201.61
1100	Tutor Salaries:	$1,200.00	$1,380.00
1100	Substitute Aide Salaries:	$900.00	$0.00
	TOTAL SALARIES:	**$859,993.00**	**$842,204.61**
1100	**BENEFITS:**		
1100	Health Insurance (Certified Staff):	$101,038.00	$100,630.66
1100	Health Insurance (Non-Certified Staff):	$5,257.00	$5,141.81
1100	Dental Insurance (Certified Staff):	$12,301.00	$13,494.82
1100	Dental Insurance (Non-Certified Staff):	$708.00	$681.64
1100	Life Insurance (Certified Staff):	$3,838.00	$3,607.13
1100	Life Insurance (Non-Certified Staff):	$0.00	$0.00
1100	Retirement (Certified Staff):	$20,285.00	$19,473.13
1100	Retirement (Non-Certified Staff):	$0.00	$6.80
1100	F.I.C.A. (Certified Staff):	$63,254.00	$63,086.52
1100	F.I.C.A. (Non-Certified Staff)	$1,064.00	$930.89
	TOTAL BENEFITS:	**$207,745.00**	**$207,053.40**
1100	**Contracted Services:**	**$8,860.00**	**$12,898.48**
1100	**Repairs and Maintenance:**	**$2,000.00**	**$2,055.75**
1100	**TUITION:**		
1100	Tuition-Other Public Schools:	$0.00	$4,197.18
1100	Tuition-Coe Brown:	$1,367,730.00	$1,255,902.62
	TOTAL TUITION:	**$1,367,730.00**	**$1,260,099.80**
1100	**Travel Expenses:**	**$0.00**	**$0.00**
1100	**SCHOOL SUPPLIES:**		
1100	Art Supplies:	$3,100.00	$2,589.29
1100	Lang Arts-Reading Supplies:	$5,263.00	$5,377.30
1100	Health-P.E. Supplies:	$1,750.00	$1,668.50
1100	Math Supplies:	$3,993.00	$5,118.12
1100	Music Supplies:	$1,931.00	$1,878.38
1100	Science Supplies:	$2,163.00	$4,207.60
1100	Social Studies Supplies:	$1,751.00	$1,841.17
1100	General Supplies:	$27,849.00	$27,080.81
1100	Computer Software:	$2,657.00	$2,683.07
1100	Enrichment Supplies:	$1,062.00	$866.86
1100	Remedial Reading Supplies:	$1,000.00	$1,679.56
1100	Testing Supplies:	$0.00	$0.00
	TOTAL SCHOOL SUPPLIES:	**$52,519.00**	**$54,990.66**
1100	**CLASSROOM TEXTS:**		
1100	Classroom Textbooks:	$15,590.00	$14,666.13

1100	Classroom Workbooks:	$4,700.00	$5,546.77
1100	Classroom Supplemental Textbooks:	$1,185.00	$5,410.84
1100	Classroom Reference Books:	$871.00	$1,870.11
	TOTAL CLASSROOM TEXTS:	**$22,346.00**	**$27,493.85**
1100	**Classroom Periodicals:**	**$1,800.00**	**$1,702.90**
1100	**EQUIPMENT AND FURNITURE:**		
1100	New Equipment:	$1,200.00	$957.61
1100	New Equipment-Technology:	$10,000.00	$8,811.67
1100	Replacement of Equipment:	$0.00	$6,750.85
1100	New Furniture:	$4,000.00	$3,517.99
1100	Replacement of Furniture:	$1,750.00	$2,041.38
	TOTAL EQUIPMENT AND FURNITURE:	**$16,950.00**	**$22,079.50**
1100	**Dues and Fees:**	**$0.00**	**$0.00**
1100	**TOTAL REGULAR EDUCATION:**	**$2,539,943.00**	**$2,430,578.95**
1200	**SPECIAL INSTRUCTIONAL PROGRAMS:**		
1200	**SALARIES:**		
1200	Special Education Teacher Salaries:	$129,871.00	$127,713.03
1200	Special Education Building Coordinator:	$4,327.00	$4,682.61
1200	Spe Ed Resource Rm Aide Compensation:	$14,625.00	$39,226.02
1200	Spe Ed Child Specific Aide Compensation:	$68,284.00	$41,037.46
1200	Spe Ed Child Specific Aide Compensation: *	$15,888.33	$14,982.42
	* (Paid For By Other School Districts)		
1200	Substitute Spe Ed Teacher Salaries:	$3,000.00	$1,404.42
1200	Special Education Tutor Salaries:	$0.00	$0.00
1200	Substitute Spe Ed Teacher Aide Compensation:	$4,000.00	$5,605.70
	TOTAL SALARIES:	**$239,995.33**	**$234,651.66**
1200	**BENEFITS:**		
1200	Health Insurance (Certified Staff):	$10,398.00	$11,846.40
1200	Health Insurance (Non-Certified Staff):	$17,800.00	$18,867.38
1200	Dental Insurance (Certified Staff):	$1,566.00	$1,711.20
1200	Dental Insurance (Non-Certified Staff):	$2,286.00	$2,269.87
1200	Life Insurance (Certified Staff):	$600.00	$583.68
1200	Life Insurance (Non-Certified Staff):	$0.00	$0.00
1200	Retirement (Certified Staff):	$3,259.00	$2,937.39
1200	Retirement (Non-Certified Staff):	$0.00	$354.12
1200	F.I.C.A. (Certified Staff):	$10,186.00	$10,255.87
1200	F.I.C.A. (Non-Certified Staff):	$7,558.01	$7,715.18
	TOTAL BENEFITS:	**$53,653.01**	**$56,541.09**
1200	**Contracted Services:**	**$0.00**	**$0.00**
1200	**Repairs and Maintenance:**	**$100.00**	**$261.25**
1200	**SPECIAL EDUCATION TUITION:**		
1200	Spe Ed Tuition-Other Public Schools:	$29,332.00	$36,036.90
1200	Spe Ed Tuition-Coe Brown:	$198,851.00	$173,356.00

1200	Spe Ed Tuition-Non-Public Schools:	$156,320.00	$167,814.75
	TOTAL SPECIAL EDUCATION TUITION:	**$384,503.00**	**$377,207.65**
1200	**Travel Expenses:**	**$0.00**	**$13.60**
1200	**SPE ED SCHOOL SUPPLIES:**		
1200	Art Supplies:	$0.00	$0.00
1200	Lang Arts-Reading Supplies:	$2,000.00	$1,610.19
1200	Health-P.E. Supplies:	$0.00	$0.00
1200	Math Supplies:	$500.00	$797.52
1200	Music Supplies:	$0.00	$0.00
1200	Science Supplies:	$150.00	$0.00
1200	Social Studies Supplies:	$150.00	$24.99
1200	General Supplies:	$1,000.00	$1,246.41
1200	Enrichment Supplies:	$0.00	$0.00
1200	Remedial Reading Supplies:	$0.00	$0.00
1200	Testing Supplies:	$2,000.00	$1,469.91
	TOTAL SPE ED SUPPLIES:	**$5,800.00**	**$5,149.02**
1200	**SPE ED CLASSROOM TEXTS:**		
1200	Spe Ed Classroom Textbooks:	$250.00	$0.00
1200	Spe Ed Classroom Workbooks:	$600.00	$534.00
1200	Spe Ed Classroom Supplemental Textbooks:	$500.00	$31.90
1200	Spe Ed Classroom Reference Books:	$200.00	$206.35
	TOTAL SPE ED CLASSROOM TEXTS:	**$1,550.00**	**$772.25**
1200	**Classroom Periodicals:**	**$0.00**	**$0.00**
1200	**EQUIPMENT AND FURNITURE:**		
1200	New Equipment:	$0.00	$0.00
1200	Replacement of Equipment:	$0.00	$0.00
1200	New Furniture:	$1,000.00	$947.35
1200	Replacement of Furniture:	$1,000.00	$1,000.00
	TOTAL EQUIPMENT AND FURNITURE:	**$2,000.00**	**$1,947.35**
1200	**Dues and Fees:**	**$150.00**	**$20.00**
1200	**TOTAL SPECIAL EDUCATION:**	**$687,751.34**	**$676,563.87**
1300	**VOCATIONAL PROGRAMS:**		
1300	Vocational Tuition-Other Public Schools:	$6,298.00	$0.00
1300	Vocational Assessment:	$500.00	$650.00
1300	Dues and Fees:	$0.00	$0.00
	TOTAL VOCATIONAL PROGRAMS:	**$6,798.00**	**$650.00**
1400	**CO-CURRICULAR ACTIVITIES:**		
1400	**SALARIES:**		
1400	Athletic Stipends-Salaries:	$5,959.00	$5,908.99
1400	Extra Curricular-Salaries:	$888.00	$888.00
	TOTAL SALARIES:	**$6,847.00**	**$6,796.99**

1400	**BENEFITS:**		
1400	F.I.C.A.	$677.00	$718.56
	TOTAL BENEFITS:	**$677.00**	**$718.56**
1400	**OTHER EXPENSES:**		
1400	Contracted Services-Special Events:	$2,500.00	$1,188.00
1400	School Improvement Program:	$600.00	$2,020.00
1400	Artist in Residence:	$2,500.00	$2,500.00
1400	Officials-Umpires-Referees:	$2,000.00	$1,404.00
1400	Cleaning:	$0.00	$0.00
1400	Repairs and Maintenance:	$0.00	$0.00
1400	Travel Expenses:	$0.00	$0.00
1400	Athletic Supplies:	$2,000.00	$1,964.13
1400	Dues and Fees:	$150.00	$205.00
	TOTAL OTHER EXPENSES:	**$9,750.00**	**$9,281.13**
	TOTAL CO-CURRICULAR:	**$17,274.00**	**$16,796.68**
1420	**TITLE 1 SUMMER SCHOOL**		
1420	Summer Salaries-Title 1:	$1,350.00	$1,350.00
1420	F.I.C.A. (Certified Staff):	$104.00	$103.28
1420	F.I.C.A. (Non-Certified Staff):	$0.00	$0.00
1420	Supplies:	$200.00	$81.13
	TOTAL TITLE 1 SUMMER SCHOOL	**$1,654.00**	**$1,534.41**
2110	**ATTENDANCE:**		
2110	Contracted Service-Census:	$0.00	$0.00
2110	Contracted Service-Truant Officer:	$0.00	$0.00
	TOTAL ATTENDANCE:	**$0.00**	**$0.00**
2120	**GUIDANCE SERVICES:**		
2120	Guidance Salaries:	$41,935.00	$41,935.00
2120	Health Insurance:	$2,372.00	$2,741.02
2120	Dental Insurance:	$286.00	$313.96
2120	Life Insurance:	$184.00	$190.76
2120	Retirement:	$1,019.00	$1,026.24
2120	F.I.C.A.:	$3,208.00	$3,196.97
2120	Contracted Services-Standardized Testing:	$2,000.00	$1,126.05
2120	Printing:	$0.00	$0.00
2120	Travel Expenses:	$0.00	$0.00
2120	Guidance Supplies:	$200.00	$187.81
2120	Guidance Books:	$0.00	$0.00
2120	Guidance Periodicals:	$0.00	$0.00
2120	Guidance Dues and Fees:	$0.00	$0.00
	TOTAL GUIDANCE SERVICES:	**$51,204.00**	**$50,717.81**

2130	**HEALTH SERVICES:**		
2130	**SALARIES:**		
2130	Nurse's Salary:	$22,741.00	$24,938.00
2130	Substitute Nurse's Salary:	$338.00	$573.75
	TOTAL SALARIES:	**$23,079.00**	**$25,511.75**
2130	**BENEFITS:**		
2130	Health Insurance:	$2,497.00	$1,597.70
2130	Dental Insurance:	$286.00	$268.60
2130	Life Insurance:	$101.00	$76.00
2130	Retirement:	$771.00	$606.06
2130	F.I.C.A.:	$1,740.00	$1,951.65
	TOTAL BENEFITS:	**$5,395.00**	**$4,500.01**
	OTHER EXPENSES:		
2130	Contracted Services-Student Physicals:	$0.00	$0.00
2130	Contracted Services-Staff Physicals:	$0.00	$0.00
2130	Contracted Services-Reconditioning:	$100.00	$0.00
2130	Travel Expenses-Nurse:	$75.00	$75.00
2130	Health Supplies-Nurse:	$950.00	$999.95
2130	Health Textbooks-Nurse:	$70.00	$84.90
2130	Health Periodicals-Nurse:	$35.00	$56.00
	TOTAL OTHER EXPENSES:	**$1,230.00**	**$1,215.85**
2130	**EQUIPMENT AND FURNITURE:**		
2130	New Equipment:	$0.00	$0.00
2130	Replacement of Equipment:	$0.00	$0.00
2130	New Furniture:	$0.00	$0.00
2130	Replacement of Furniture:	$0.00	$0.00
	TOTAL EQUIPMENT AND FURNITURE:	**$0.00**	**$0.00**
2130	**Dues and Fees:**	**$0.00**	**$0.00**
	TOTAL HEALTH SERVICES:	**$29,704.00**	**$31,227.61**
2140	**SPECIAL CONTRACTED SERVICES:**		
2140	Strafford Learning Center Membership:	$3,410.00	$3,443.00
2140	Cost of Medicaid Program	$0.00	$2,827.32
2140	Contracted Occupational Therapy:	$25,746.00	$24,567.52
2140	Other Diagnostic Services:	$0.00	$0.00
2140	Pre-School Diagnostic Unit:	$8,266.00	$2,782.15
	TOTAL SPECIAL CONTRACTED SERVICES:	**$37,422.00**	**$33,619.99**
2150	**SPEECH & LANGUAGE SERVICES**		
2150	**SALARIES:**		
2150	Speech Therapist	$50,000.00	$37,000.00
2150	Speech and Language Assistant:	$14,752.00	$14,751.76
	TOTAL SALARIES:	**$64,752.00**	**$51,751.76**

2150	**BENEFITS:**		
2150	Health Insurance (Certified)	$0.00	$2,579.04
2150	Health Insurance (Non-Certified)	$2,497.00	$2,891.88
2150	Dental Insurance (Certified)	$0.00	$213.44
2150	Dental Insurance (Non-Certified)	$286.00	$313.96
2150	Life Insurance(Certified)	$0.00	$0.00
2150	Life Insurance (Non-Certified)	$0.00	$0.00
2150	Retirement (Certified)	$0.00	$899.10
2150	Retirement (Non-Certified)	$471.00	$0.00
2150	FICA (Certified)	$0.00	$2,831.00
2150	FICA (Non-Certified)	$1,129.00	$1,128.51
	TOTAL BENEFITS:	**$4,383.00**	**$10,856.93**
2150	**CONTRACTED SERVICE-SPEECH THERAPIS**	**$0.00**	**$0.00**
2150	**SPEECH SUPPLIES**	**$700.00**	**$701.66**
	TOTAL SPEECH AND LANGUAGE SERVICES	**$69,835.00**	**$63,310.35**
2210	**IMPROVEMENT OF INSTRUCTION:**		
2210	Curriculum Development-Summer Salaries:	$5,500.00	$3,230.25
2210	Staff Development Coordinator:	$300.00	$300.00
2210	F.I.C.A.:	$444.00	$333.16
2210	Course Tuition Reimbursement:	$14,042.00	$17,759.08
2210	Staff Development Regional Workshop:	$451.00	$720.00
2210	Staff Development:	$3,200.00	$3,287.00
2210	In-Service Training:	$1,000.00	$929.24
2210	Printing:	$2,000.00	$1,961.46
2210	Travel Expenses:	$50.00	$35.36
	TOTAL IMPROVEMENT OF INSTRUCTION:	**$26,987.00**	**$28,555.55**
2220	**LIBRARY AND EDUCATIONAL MEDIA:**		
2220	**COMPENSATION:**		
2220	Librarian-Compensation:	$16,437.00	$16,166.40
2220	Librarian Substitute-Compensation:	$338.00	$0.00
	TOTAL COMPENSATION-LIBRARIAN:	**$16,775.00**	**$16,166.40**
2220	**BENEFITS:**		
2220	Health Insurance:	$5,057.00	$3,868.25
2220	Dental Insurance:	$286.00	$0.00
2220	Life Insurance:	$75.00	$50.16
2220	Retirement:	$557.00	$392.91
2220	F.I.C.A.:	$1,283.00	$1,236.74
	TOTAL BENEFITS:	**$7,258.00**	**$5,548.06**
2220	**OTHER EXPENSES:**		
2220	Contracted Services-Educational T.V.:	$0.00	$0.00
2220	Library General Supplies:	$824.00	$735.38
2220	Library A.V. Supplies:	$2,060.00	$1,651.91
2220	Computer Software Supplies:	$3,090.00	$3,020.91
2220	Library Books:	$5,150.00	$5,840.51
2220	Library Periodicals:	$550.00	$660.65
	TOTAL OTHER EXPENSES:	**$11,674.00**	**$11,909.36**

2220	**EQUIPMENT AND FURNITURE:**		
2220	New Equipment:	$800.00	$869.47
2220	Replacement of Equipment:	$0.00	$0.00
2220	New Furniture:	$0.00	$0.00
2220	Replacement of Furniture:	$0.00	$0.00
	TOTAL EQUIPMENT AND FURNITURE:	**$800.00**	**$869.47**
2220	**TOTAL LIBRARY AND EDU MEDIA:**	**$36,507.00**	**$34,493.29**
2310	**SCHOOL BOARD SERVICES:**		
2310	School Board-Salaries:	$2,550.00	$2,550.00
2310	School District Moderator-Salary:	$50.00	$25.00
2310	School District Treasurer-Salary:	$1,500.00	$1,500.00
2310	School District Clerk-Salary:	$50.00	$25.00
2310	School District Secretary-Salary:	$1,000.00	$700.00
2310	F.I.C.A.:	$394.00	$363.39
2310	Contracted Service-School District Audit:	$2,600.00	$2,950.00
2310	Contracted Services-Attorney and Negotiator:	$5,000.00	$11,563.41
2310	Advertising-Legal Notices:	$1,500.00	$9,004.46
2310	Printing:	$0.00	$147.48
2310	Police:	$200.00	$218.50
2310	Expenses For School District Officers:	$750.00	$2,208.53
2310	New Equipment	$0.00	$0.00
2310	Replacement of Equipment:	$0.00	$0.00
2310	Dues and Fees-School Board Association:	$2,536.00	$2,595.76
	TOTAL SCHOOL BOARD SERVICES:	**$18,130.00**	**$33,851.53**
2320	**EXPENSES-S.A.U. # 44:**	**$114,459.00**	**$114,459.11**
2410	**OFFICE OF THE PRINCIPAL:**		
2410	Principal's Salary:	$49,248.00	$49,248.00
2410	Assistant Principal's Salary:	$40,527.00	$40,527.00
2410	Secretaries' Compensation:	$16,592.41	$17,670.18
2410	Assistant Secretary:	$8,221.00	$8,379.46
2410	Substitute Secretaries' Compensation:	$338.00	$1,248.75
	TOTAL COMPENSATION:	**$114,926.41**	**$117,073.39**
2410	**BENEFITS:**		
2410	Health Insurance (Certified Staff):	$11,462.00	$2,000.00
2410	Health Insurance (Non-Certified Staff):	$2,062.00	$2,168.91
2410	Dental Insurance (Certified Staff):	$572.00	$627.92
2410	Dental Insurance (Non-Certified Staff):	$286.00	$228.79
2410	Life Insurance (Certified Staff):	$360.00	$410.02
2410	Life Insurance (Non-Certified Staff):	$75.00	$75.24
2410	Retirement (Certified Staff):	$2,182.00	$2,230.26
2410	Retirement (Non-Certified Staff):	$562.00	$598.98
2410	F.I.C.A. (Certified Staff):	$6,867.00	$7,020.79
2410	F.I.C.A. (Non-Certified Staff):	$1,924.00	$2,088.33
	TOTAL BENEFITS:	**$26,352.00**	**$17,449.24**

	OTHER EXPENSES:		
2410	Contracted Services-Copier Lease:	$4,512.00	$4,663.73
2410	Contracted Services-Computer Support:	$1,500.00	$1,411.00
2410	Staff Development-Principal's Office:	$2,000.00	$1,562.16
2410	Repairs and Maintenance:	$750.00	$195.60
2410	Telephone:	$6,750.00	$10,419.40
2410	Postage:	$2,000.00	$2,129.31
2410	Printing:	$0.00	$77.25
2410	Travel Expenses:	$550.00	$549.27
2410	Supplies and Forms:	$3,150.00	$1,908.23
2410	Computer Software System Supplies:	$1,733.00	$1,152.39
	TOTAL OTHER EXPENSES:	**$22,945.00**	**$24,068.34**
2410	**EQUIPMENT AND FURNITURE:**		
2410	New Equipment:	$570.00	$269.50
2410	Replacement of Equipment:	$0.00	$0.00
2410	New Furniture:	$0.00	$0.00
2410	Replacement of Furniture:	$0.00	$0.00
	TOTAL EQUIPMENT AND FURNITURE:	**$570.00**	**$269.50**
2410	Dues and Fees:	$1,400.00	$1,323.00
2410	Graduation-Class Day Expenses:	$950.00	$1,640.41
	TOTAL OFFICE OF THE PRINCIPAL:	**$167,143.41**	**$161,823.88**
2520	**OFFICE OF SCHOOL DIST. BOOKKEEPER:**		
2520	School District Bookkeeper-Salary:	$22,597.00	$24,297.50
2520	**BENEFITS:**		
2520	Health Insurance:	$5,257.00	$3,463.77
2520	Dental Insurance:	$286.00	$313.96
2520	Life Insurance:	$101.00	$90.09
2520	Retirement:	$549.00	$823.68
2520	F.I.C.A.:	$1,729.00	$1,858.76
	TOTAL BENEFITS:	**$7,922.00**	**$6,550.26**
2520	Contracted Service-Computer Support:	$1,641.00	$1,885.12
2520	Repairs and Maintenance:	$200.00	$0.00
2520	Rental Expense:	$1,000.00	$1,000.00
2520	Travel Expenses:	$50.00	$128.03
2520	Supplies:	$1,000.00	$1,123.87
2520	**EQUIPMENT AND FURNITURE:**		
2520	New Equipment:	$900.00	$727.86
2520	Replacement of Equipment:	$1,800.00	$1,785.00
2520	New Furniture:	$0.00	$0.00
2520	Replacement of Furniture:	$150.00	$0.00
	TOTAL EQUIPMENT AND FURNITURE:	**$2,850.00**	**$2,512.86**
2520	Dues & Fees	$0.00	$0.00
	TOTAL OFFICE OF BOOKKEEPER:	**$37,260.00**	**$37,497.64**

2540	**OPERATION AND MAINTENANCE OF PLANT:**		
2540	Custodian-Salaries:	$62,740.00	$66,167.65
2540	Substitute Custodian-Salaries:	$2,000.00	$3,533.88
	TOTAL COMPENSATION:	**$64,740.00**	**$69,701.53**
2540	**BENEFITS:**		
2540	Health Insurance:	$12,548.00	$15,078.90
2540	Dental Insurance:	$857.00	$1,001.64
2540	Life Insurance:	$254.00	$266.76
2540	Retirement:	$1,974.00	$2,032.51
2540	F.I.C.A.:	$4,953.00	$5,657.88
	TOTAL BENEFITS:	**$20,586.00**	**$24,037.69**
2540	**CONTRACTED SERVICES:**		
2540	Contracted Service-Rubbish Removal:	$2,800.00	$3,450.67
2540	Contracted Service-Snow Plowing:	$0.00	$0.00
2540	Contracted Service-Septic Tank Maintenance:	$975.00	$385.00
2540	Contracted Service-Fire Alarm Service:	$1,150.00	$1,407.70
2540	Contracted Service-Clock and Bell Service:	$380.00	$0.00
2540	Contracted Service-Elevator Maintenance:	$900.00	$763.00
2540	Contracted Service-Security Alarm:	$260.00	$272.50
2540	Contracted Service-Care of Grounds:	$4,000.00	$1,890.00
2540	Contracted Service-Terminex:	$420.00	$210.00
2540	Contracted Service-Custodial Uniforms:	$311.00	$255.00
2540	Contracted Service-Playground Upgrade:	$750.00	$4,750.00
2540	Contracted Service-Clean Parking Lot:	$0.00	$0.00
2540	Contracted Service-Sand For Playground:	$600.00	$600.00
2540	Contracted Service-Asbestos Inspection	$0.00	$0.00
	TOTAL CONTRACTED SERVICES:	**$12,546.00**	**$13,983.87**
2540	**REPAIRS AND MAINTENANCE:**		
2540	Repairs and Maintenance:	$10,000.00	$20,753.73
2540	Repairs and Maintenance-Heating Plant:	$1,500.00	$4,440.69
2540	Repairs and Maint-Furniture and Fixtures:	$600.00	$1,670.50
2540	Repairs and Maint-Paving and Grounds:	$2,800.00	$5,221.08
2540	Repairs and Maint-Modular Class Contingency:	$4,500.00	$4,500.00
	TOTAL REPAIRS AND MAINTENANCE:	**$19,400.00**	**$36,586.00**
2540	Insurance Premium On Bldg & Contents:	$11,000.00	$7,605.00
2540	Travel Expenses:	$200.00	$312.17
2540	Supplies-General Custodial:	$16,250.00	$19,782.55
2540	Supplies-Glass:	$500.00	$29.00
	TOTAL EXPENSES:	**$27,950.00**	**$27,728.72**
2540	**POWER & WATER:**		
2540	Electricity:	$32,000.00	$30,439.65
2540	Fuel Oil:	$11,000.00	$15,614.48
2540	Water:	$4,225.00	$4,180.00
	TOTAL POWER & WATER:	**$47,225.00**	**$50,234.13**
2540	**EQUIPMENT AND FURNITURE:**		
2540	New Equipment:	$300.00	$324.75

2540	Replacement of Equipment:	$2,700.00	$3,012.00
2540	New Furniture:	$0.00	$0.00
2540	Replacement of Furniture:	$0.00	$0.00
	TOTAL EQUIPMENT AND FURNITURE:	**$3,000.00**	**$3,336.75**
2540	Other Expenses-Building Committee	$0.00	$0.00
	TOTAL OPERATION AND MAINT OF PLT:	**$195,447.00**	**$225,608.69**
2546	**Contracted Service-Crossing Guard:**	**$3,240.00**	**$3,169.75**
	TOTAL OPERATION AND MAINT OF PLT	**$198,687.00**	**$228,778.44**
	AND Contracted Service-Crossing Guard:		
2550	**PUPIL TRANSPORTATION SERVICES:**		
2550	Elementary School Transportation:	$133,762.00	$133,762.00
2550	Vocational Transportation:	$0.00	$0.00
2550	Athletic Transportation:	$2,800.00	$2,040.00
2550	High School Transportation:	$31,376.00	$31,376.00
2550	Special Education Transportation:	$61,750.00	$85,514.32
2550	Class-Field Trip Transportation:	$3,400.00	$3,456.00
2550	Science Camp Transportation:	$600.00	$720.00
	TOTAL PUPIL TRANSPORTATION:	**$233,688.00**	**$256,868.32**
2900	**INSURANCES, COMPENSATION, RETIREMENT:**		
2900	Health Insurance:	$0.00	$44.09
2900	Dental Insurance:	$0.00	$0.00
2900	Life Insurance:	$0.00	$0.00
2900	Worker's Compensation:	$15,000.00	$8,657.15
2900	Unemployment Compensation:	$1,000.00	$2,057.11
2900	Retirement (Certified Staff):	$0.00	$11.95
2900	Retirement (Non-Certified Staff):	$0.00	$1.70
2900	F.I.C.A.	$0.00	$317.46
	TOTAL INSURANCE, COMPENSATION,RETI	**$16,000.00**	**$11,089.46**
3000	**COMMUNITY SERVICES:**	**$6,500.00**	**$6,500.00**
5100	**DEBT SERVICE:**		
5100	Payment of Principal:	$200,000.00	$200,000.00
5100	Payment of Interest:	$34,950.00	$34,950.00
	TOTAL DEBT SERVICE:	**$234,950.00**	**$234,950.00**

Budget Summary:

1100	Regular Education Programs:	$2,539,943.00	$2,430,578.95
1200	Special Instructional Programs:	$687,751.34	$676,563.87
1300	Vocational Programs:	$6,798.00	$650.00
1400	Co-Curricular Activities:	$17,274.00	$16,796.68
1420	Title 1 Summer School	$1,654.00	$1,534.41
2110	Attendance:	$0.00	$0.00
2120	Guidance:	$51,204.00	$50,717.81
2130	Health:	$29,704.00	$31,227.61
2140	Special Contracted Services:	$37,422.00	$33,619.99
2150	Speech & Language Services	$69,835.00	$63,310.35
2210	Improvement of Instruction:	$26,987.00	$28,555.55
2220	Library and Educational Media:	$36,507.00	$34,493.29
2310	School Board Services:	$18,130.00	$33,851.53
2320	Expenses - S.A.U. # 44:	$114,459.00	$114,459.11
2410	Office of The Principal:	$167,143.41	$161,823.88
2520	Office of The Bookkeeper:	$37,260.00	$37,497.64
2540	Operation and Maintenance of Plant:	$195,447.00	$225,608.69
2546	Contracted Service-Crossing Guard:	$3,240.00	$3,169.75
2550	Pupil Transportation Services:	$233,688.00	$256,868.32
2900	Insurances, Compensation, Retirement:	$16,000.00	$11,089.46
3000	Community Services:	$6,500.00	$6,500.00
5100	Debt Service:	$234,950.00	$234,950.00
	1996 - 1997 BUDGET TOTALS:	$4,531,896.75	$4,453,866.89

2560	**FOOD SERVICES:**		
2560	**COMPENSATION:**		
2560	School Lunch Director:	$20,082.00	$20,160.81
2560	Lunch Worker's Compensation:	$19,355.50	$19,701.99
2560	Lunch Worker's Substitutes' Compensation:	$300.00	$885.50
	TOTAL COMPENSATION:	**$39,737.50**	**$40,748.30**
2560	**BENEFITS:**		
2560	Health Insurance:	$8,428.00	$6,948.53
2560	Dental Insurance:	$927.00	$1,122.98
2560	Life Insurance:	$123.00	$144.54
2560	Retirement:	$664.00	$683.49
2560	F.I.C.A.:	$3,186.96	$3,117.26
	TOTAL BENEFITS:	**$13,328.96**	**$12,016.80**
	EXPENSES:		
2560	Physicals-Lunch Workers:	$50.00	$0.00
2560	Repairs To Equipment:	$1,200.00	$602.75
2560	Fire Safety Inspection:	$65.00	$140.00
2560	Petty Cash:	$150.00	$129.99
2560	Telephone	$0.00	$0.00
2560	Travel:	$25.00	$18.60
2560	Supplies:	$2,000.00	$1,492.99
2560	Food/Milk:	$39,565.00	$32,979.92
2560	Utility Gas/Electricity:	$1,300.00	$1,446.31
	TOTAL EXPENSES:	**$44,355.00**	**$36,810.56**
2560	**EQUIPMENT AND FURNITURE:**		
2560	New Equipment:	$200.00	$0.00
2560	Replacement of Equipment:	$100.00	$0.00
2560	New Furniture:	$0.00	$301.50
2560	Replacement of Furniture:	$0.00	$1,400.00
	TOTAL EQUIPMENT AND FURNITURE:	**$300.00**	**$1,701.50**
2560	**Dues & Fees**	$75.00	$27.00
	TOTAL FOOD SERVICE:	**$97,796.46**	**$91,304.16**

SUMMARY OF SCHOOL DISTRICT EXPENSES:

1996 - 1997 BUDGET TOTALS:	**$4,531,896.75**	**$4,453,866.89**
TOTAL FOOD SERVICE:	**$97,796.46**	**$91,304.16**
TOTAL OF WARRANT ARTICLES:	**$5,000.00**	**$5,000.00**
TOTAL OF EXPENDITURES:	**$4,634,693.21**	**$4,550,171.05**

NORTHWOOD SCHOOL LUNCH PROGRAM
FINANCIAL STATEMENT
JUNE 30, 1997

BALANCE - JULY 1, 1996		$9,410.01
RECEIPTS:		
Reimbursements	$36,733.00	
Food Service Sales	$45,338.68	
Misc. Reimbursements	$155.03	
Bank Interest	$13.13	$82,239.84
EXPENDITURES:		
Salaries	$40,748.30	
Benefits	$12,016.80	
Food	$32,979.92	
Purchase of Equipment	$1,701.50	
Expendables/Supplies	$1,492.99	
Travel	$18.60	
Dues & Fees	$27.00	
Petty Cash	$129.99	
Utilities	$1,446.31	
Telephone	$0.00	
Maintenance/Repairs	$742.75	$91,304.16
Balance - June 30, 1997		$345.69

DEPARTMENT OF REVENUE ADMINISTRATION

To: Northwood **Date: October 23, 1997**

Your report of appropriations voted and property taxes to be raised for the 1997-1998 school year has been approved on the following basis:

Total Appropriation **$4,880,405**

Revenues and Credits Available To Reduce School Taxes

Unreserved Fund Balance June 30, 1996	$	149,771
Fund Balance Voted From Surplus:		
(To Capital Reserve Fund)	$	5,000.00
Fund Balance Remaining as Revenue	$	144,771.00
Revenue From State Source		
Foundation Aid	$	367,323.00
School Building Aid	$	60,000.00
Catastrophic Aid	$	31,089.00
Child Nutrition	$	48,639.00
Kindergarten Aid	$	25,500.00
Other State Sources		
Local Revenue Other Than Taxes		
Tuition	$	15,410.00
Earnings on Investments	$	2,400.00
Pupil Activities Rental of Facilities	$	1,800.00
Other Local Sources		
Trust Fund Income		
Transferred From Capital Projects Fund		
Transferred From Capital Reserve Fund		
Sale of Bonds and Notes		
Food Service Receipts	$	52,283.00
SUPPLEMENTAL APPROPRIATION		
Total Revenue And Credits	**$**	**754,215.00**
District Assessment	**$**	**4,126,190.00**
Total Appropriation	**$**	**4,880,405.00**

BALANCE SHEET
June 30, 1997

School District NORTHWOOD

Assets	Acct. No.	(1) General		(2) Special Revenue		(3) Capital Projects		(4) Food Service		(5) Capital Reserve	
Current Assets											
1. Cash	100	195,231	00					345	69	37,500	31
2. Investments	110										
3. Taxes Receivable	120										
4. Interfund Receivables	130	1,304	39							5,000	00
5. Intergovernmental Receivables*	140	11,589	66								
6. Other Receivables*	150	2,015	28								
7. Bond Proceeds Receivable	160										
8. Inventories	170										
9. Prepaid Expenses	180	487	00								
10. Other Current Assets (Attach Itemization)	190										
11. Total Current Assets (Total of Lines 1 thru 10)		210,627	33					345	69	42,500	31
Fixed Assets											
12. Machinery and Equipment	240										
13. **Total Assets** (Total of Lines 11 and 12)		210,627	33					345	69	42,500	31

Liabilities and Fund Equity

Current Liabilities											
14. Interfund Payables	400	5,000	00								
15. Intergovernmental Payables*	410										
16. Other Payables*	420										
17. Contracts Payable*	430										
18. Bonds Payable	440										
19. Interest Payable	450										
20. Accrued Expenses	460										
21. Payroll Deductions and Withholdings	470										
22. Deferred Revenues	480										
23. Other Current Liabilities (Attach Itemization)	490										
24. **Total Liabilities** (Total of Lines 14 and 23)		5,000	00								
Fund Equity											
25. Unreserved Retained Earnings	740										
26. Reserve for Encumbrances*	753	55,856	40								
27. Reserve for Special Purposes (Attach Itemization)**	760									42,500	31
28. Unreserved Fund Balance	770	149,770	93								
29. **Total Fund Equity** (Total of Lines 25 thru 28)***		205,627	33					345	69	42,500	31
30. **Total Liabilities and Fund Equity** (Total of Lines 24 and 29)		210,627	33					345	69	42,500	31

* Lines 5, 6, 15, 16, 17 and 26 must agree with Page 19
** Use Line 27 for AUTHORIZED transfers of year-end surplus to Capital Reserve
*** Line 29 must agree with Page 16, Line 20

NORTHWOOD SCHOOL DISTRICT
FY97 REVENUE
July 1, 1996 - June 30, 1997

REVENUE - STATE:	**REVENUE**
Foundation Aid	$240,291.87
School Building Aid	60,000.00
Catastrophic Aid	42,252.20
Kindergarten Aid	18,000.00
REVENUE - LOCAL:	
Special Education Tuition	$ 27,960.53
Earnings on Investments	1,762.06
Rental of Facilities	990.00
REVENUE - MISC:	
Medicaid Reimb.	$15,449.52
Misc.	6,320.23
TOTAL REVENUE OTHER THAN TAXES	$413,026.41
DISTRICT ASSESSMENT - NORTHWOOD	$4,119,406.00
REVENUE - LUNCH PROGRAM:	
Reimbursements	$36,733.00
Food Service Sales	45,338.68
Misc. Reimbursements	155.03
Bank Interest	13.13
TOTAL LUNCH REVENUE	$82,239.84
TOTAL COMBINED REVENUE:	**$4,614,672.25**

INDEPENDENT AUDITOR'S REPORT

August 19, 1997

Members of the School Board
Northwood School District

We have audited the accompanying general purpose financial statements of the Northwood School District as of and for the year ended June 30, 1997 as listed in the Table of Contents. These general purpose financial statements are the responsibility of the School District's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the general fixed assets account group, which should be included in order to conform with generally accepted accounting principles. The amounts that should be recorded as general fixed assets are not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly in all material respects, the financial position of the Northwood School District at June 30, 1997 and the results of its operations for the year then ended in conformity with generally accepted accounting principles.

During the year, the School District implemented an accounting change in the method of reporting special revenue funds (School Capital Reserves) held by the Town of Northwood's Trustee of Trust Funds. The effect of the change on the financial statements is described in Note 10.

Our audit was made for the purpose of forming an opinion on the combined financial statements taken as a whole. The accompanying combining and individual fund financial statements listed as Supporting Schedules in the Table of Contents are presented for purposes of additional analysis and are not a required part of the combined financial statements of the Northwood School District.

The information has been subjected to the auditing procedures applied in the audit of the combined financial statements and, in our opinion, is fairly stated in all material respects in relation to the combined financial statements taken as a whole.

Respectfully submitted,

MASON & RICH PROFESSIONAL ASSOCIATION
Certified Public Accountants

SCHOOL ADMINISTRATIVE UNIT #44

1998-1999 District Share of SAU Budget

DISTRICT	1996 EQUALIZED VALUATION	VALUATION PERCENT	1996-1997 ADM IN ATTENDANCE	PUPILS PERCENT	COMBINED PERCENT	98-99 DISTRICT SHARE
Northwood	169,738,559	34%	455.8	32%	66%	$146,506.72
Nottingham	166,710,666	33%	455.2	32%	65%	$145,067.87
Strafford	163,597,168	33%	513.4	36%	69%	$152,762.19
TOTAL	500,046,393	100%	1424.4	100%	200%	$444,336.77

As voted 11/20/97

SCHOOL ADMINISTRATION UNIT #44
1997-98 Salaries

Superintendent of Schools	$67,600.00
Special Education Director	$45,000.00

1997-1998 Principal and Teachers Salaries

Name	Position	Salary 97-98
Giuca, Jim	Principal	$52,000.00
Aenis, Ed	Special Education	$20,772.00
Ames-Kimball, Debra	Middle Level	$25,578.00
Bird, Kathleen	Nurse	$24,938.00
Blaikie, Cheryl	Art	$19,160.00
Bostrom, Kathryn	Elementary	$28,705.00
Bovey, Julie	Middle Level	$19,160.00
Carroll, Nancy	Elementary	$30,526.00
Chamberlin, Susan	Math/Technology	$28,305.00
Cunningham, Vonda	Elementary	$24,465.00
Desmarais, Suzan	Elementary	$36,658.00
Donnell, Donna	Elementary	$28,705.00
Dyer, Louise	Middle Level	$21,353.00
Folan, Joanne	MiddleLevel	$42,685.00
Gasowski, Annie	Phys. Ed./Health	$33,701.00
Goodman, Lou	Elementary	$38,455.00
Hatch, Richard	Special Education	$38,455.00
Heichlinger, Alison	Elementary	$23,340.00
Humel, Irene	Elementary	$27,042.00
Konrad, Dorothy	Elementary	$37,955.00
Kontos, Francine	Art (3/5ths Time)	$14,488.00
Kraft, Dorothy	Guidance	$41,935.00
Kramas, Linda	Elementary	$32,262.00
LeBlanc, Kate	Elementary	$23,118.00
Lucey, Gale	Elementary	$36,908.00
Magnusson, Lisa	Elementary	$26,344.00
Marini, Mary	Special Education	$35,908.00
McMaster, Roberta	Elementary	$40,233.00
Murphy, Pamela	Special Education	$30,451.00
Nee, Tracey	Middle Level	$25,942.00
Niblock, Julie	Music	$20,208.00
Penney, Richard	Phys.Ed./Health	$27,906.00
Pitman, Carla	Reading	$31,770.00
Robertson, Allan	Middle Level	$38,705.00
Sarno, Elizabeth	Middle Level	$24,741.00
Williams, Susan	Media Generalist	$20,208.00
Zielinski, Kim	Middle Level	$29,150.00

SCHOOL ADMINISTRATIVE UNIT #44

SAU # 44
PRE-SCHOOL
PROGRAM

569 FIRST NEW HAMPSHIRE TURNPIKE
NORTHWOOD, N.H. 03261
(603) 942-1290
FAX: (603) 942-1295

NORTHWOOD
NOTTINGHAM
STRAFFORD

RICHARD A. STEUDLE, M.A.
SUPERINTENDENT OF SCHOOLS

JUDITH A. McGANN, M.Ed.
SPECIAL EDUCATION DIRECTOR

James H. Giuca, M.Ed.
Principal,
Northwood School

Richard A. Jenisch, B.A., M.A.
Principal,
Strafford School

William V. Carozza, B.A., M.Ed.
Principal,
Nottingham School

SUPERINTENDENT'S REPORT

January 14, 1998
SAU #44 Serves Northwood, Nottingham, and Strafford

SAU #44 has experienced a rather unique as well as stressful year in 1997. After the loss of the Barrington School District as a member, the SAU Board attempted to down size it's operation in an effort to balance its budget without increasing the financial commitment for the rest of the school districts. The joint board agreed that it may not be possible to sustain the services that the SAU is mandated to provide to it's district but felt the effort was necessary. It was further agreed that it would be necessary to re-evaluate the SAU structure to ascertain whether additional staff would have to be added to allow the SAU to carry out it's responsibilities and duties after a trail period.

To add to the SAU situation Dr. G. Reid, Superintendent, submitted his resignation effective July 31, 1997. Rather than beginning an immediate search for a replacement at a time of year when the candidate pool may not be sufficient, the Board elected to hire an interim Superintendent to serve until June 30, 1998. Mr. Richard Steudle was hired as the interim and assumed his duties on July 21, 1997. Mr. Steudle is retired after spending 30 years in the Superintendency, (20 years in Michigan and 10 years in Berlin, NH), with a total of 41 years experience in public education as a teacher (9 years) and administrator (32 years). The Board has contracted with the NHSBA to conduct a search and is presently involved in that process. The goal is to complete the search by April 15, 1998 with the new Superintendent to assume responsibilities no later than July 1, 1998.

After an evaluation of the SAU's ability to provide necessary services to the districts, the joint Board elected to reinstate 2 staff positions, a business administrator and a secretary. It was determined that one administrator could not sufficiently provide the services to it's districts as outlined in RSA 94-C:4. These 2 positions will add over $90,000. to the SAU Budget for 1998-99. With the added administrators the SAU will be able to provide the mandated administrative support to the three districts.

The SAU Board consisting of all 11 Board members of the 3 districts adopted a budget of $444,336.77. Based upon the formula dictated by law, the portion of the budget that each individual district is responsible for is as follows:

	1998-99	1997-98
Northwood	$146,506.72	$109,656.57
Nottingham	$145,067.87	$108,668.81
Strafford	$152,762.19	$111,957.28
Total	**$444,336.77**	**$330,283.06**

The Northwood School is a sound education system with a competent staff. One problem that has plagued the school for several years is the lack of consistent leadership in the area of school administration. In August 1997 the town welcomed Mr. James Giuca as their new principal. It is hoped that he will provide consistent and continuing leadership so that educational services and programs will continue to improve.

The school has been successful in its pursuit of grant monies for specific purposes and most recently acquired a competitive grant of $50,000. to improve its literacy program. In considering grants we must look at another change in the administrative staff that is another example of our recent inability to hold our administrators in position. Mr. Richard Talbot, Assistant Principal for nearly 2 years and responsible for grant management, left for a position in Maine. He has been replaced by Mrs. Barbara Gendron who has more than 25 years of experience in public education. She comes to us from Newmarket, NH where she has served for the past 12 years. We welcome her and are confident that Mr. Giuca and Mrs. Gendron will form a fine and competent administrative team.

The Northwood School Board has been working for several years with a building committee to improve the schools' facilities and to eliminate its 25 year old temporary rooms. The voters will decide the fate of that effort at the 1998 Annual School District Meeting.

A continual review of its curriculum offerings is and must be a constant task for the entire staff. All are working hard in educating Northwood students for the age of technology.

Richard A. Steudle
Interim Superintendent
SAU #44

NORTHWOOD SCHOOL
511 FIRST NH TURNPIKE
NORTHWOOD, NH 03261

Richard A Steudle
Interim Superintendent

James H. Giuca
Principal

Principal's Report

This past year has been a year of changes for our school and district. The changes touch all areas of school operations.

The most prominent change to mention is that of our name going from Northwood Elementary School to Northwood School. The name is keeping with the type of school we are, a kindergarten through grade eight school catering to elementary and pre-high school students.

From a personnel perspective, the changes have been significant. With an interim superintendent and new principal arriving in July and an assistant principal coming on board in January, the leadership team is coming more into focus. Consistency in leadership will go a long way toward keeping our school programs effective and on track.

In the school's time-line of curriculum development, all academic domains have been reviewed, with social studies and science given the bulk of attention for this year. We have heightened our expectations of students in terms of quality and quantity of their homework. The school board's new homework policy has put some bite into the education message we are trying to give to our students; effort is important in school. I agree and believe that quality preparation of students for their next level of education is our primary goal; homework is the key to how successful we are in this endeavor.

The school plant continues to show signs of age and lacks the facilities for the needs of our students, staff, and programs. Given that, however, the building looks clean, well maintained, and shows the pride the staff and students take in their building. The custodial staff understands the importance of a clean building in the educational process and strives hard to get the job done. With space in the building at a premium, the school community looks forward to the time when we may replace the twenty-five year 'temporary' classroom and the tight gymnasium, and address class and teacher space needs. It is a need that is now.

As your Principal, I view the school, in a sense, as a business. It is a business of developing a quality product, our students, and satisfy our paying customers, our taxpayers. In managing Northwood School, I ask our staff, students, and school community to expect the best. We will do our best to give the town the most education for the dollar and send students to Coe-Brown Northwood Academy prepared with the skills to continue the educational process in their preparation as adult citizens.

Respectfully Submitted By:
James H. Giuca
Principal

1996 - 1997 SCHOOL HEALTH SERVICES

The school nurse position at Northwood School is a busy one. Most of my days are filled with assessing, and caring for sick or injured children. In 1996-97 I saw an average of 420 students per month. I also write care plans for students with special medical needs and consult with staff concerning children with special educational needs to support team goals. A thank you to the office staff at Northwood for their support during the busy times—you're great! I am working with the Dartmouth-Hitchcock Injury Prevention Program to not only evaluate our school playgrounds but also analyze the kinds of injuries that occur throughout the State of New Hampshire to advance our understanding of risk areas.

Communication and education are the two main beams of support that I offer to build a healthy school. I try to combine health teaching with my daily duties. For example, during head checks for lice (300-400 heads assessed mostly in the fall) I was able to share information about head lice and how to prevent their spread. When children come to me with illness or injury I teach them about what I am doing as I look them over. Self-care instructions are a routine part of my care. Communication by notes and phone calls during the day help parents continue care to their children at home. Often I can teach parents about or offer advice on health problems concerning their child.

The school supported health and safety education with programs such as Fire Prevention Week, DARE (a drug resistance program for the fifth grade), Officer Phil and Captain Smyle (two terrific and quite different safety education programs offered to the lower grades), Red Ribbon Week (to highlight the healthy, drug-free side of life), etc. This school should also be proud to have a health curriculum that covers all grades. Many schools are just now looking toward that goal.

Vision and hearing screening was done for the whole school with about 5-10 referrals in each grade given for professional assessment. Three cheers to ALL the parent volunteers who helped me to accomplish this. The State Public Health Program in conjunction with the local Lions Club assessed vision and hearing for the kindergarten students. Thank you.

In the fall staff were trained in protection measures against germs carried in body fluids; this is now an OSHA requirement because any staff person may be in contact with first aid situations. During the winter I offered a CPR/First Aid class to staff, parents and students.

I look forward to continuing my work in Northwood School. I hope that even more of my ideas can grow into realities even during the busy days here at school.

Respectfully submitted,

Kathy Bird R.N., School Nurse

NORTHWOOD SCHOOL DISTRICT
PETITIONED WARRANT ARTICLE

We, the undersigned registered voters of the Town of Northwood, hereby petition the School Board to place the following warrant article on the March 1998 official ballot:

1. Shall we adopt the provisions of RSA 40:13 to allow Official Ballot Voting on all issues before the School?

Jeffrey Ross	Vinal Archer
James A. Wilson	Don Pingree
Carmen Ross	Michael Barry
Scott Bryes	Robert V-----
James Hadley	Reggie Sweet
Maureen Beauregard	Charles Beaulieu
Eileen Hadley	Al Villamil
Ben Edwards	Rosemary James
Marilyn Metcalf	Martin G. O'Neil*
Michael Downs	John A. Tower
P Donald Arsenault	William Fifield
Leonard Sears	Michael R. Gourley*
Norm Legere	Michael Corson
Norman Nary	Dan Ferguson
James A. Boyd	Patrick Linton
Janet. Tower	L. Dennis Gagnon
Dana Davidson	Eric Charest*
Joseph Braley	Jeff Girson
Matt Nealon	James Ryan
Alan Thomson	Travis J. Zanes*
Jim Shaw	Vincent De Chane, Jr.
Christopher A. Andrews	Peter Stimmell
John Scott Riegel	John C. Brissette
Heather Thomas	Janie Favalor
Tom Dutil	Peter Chadwick
Ray Hayes	Rick Palmer
Christina Santos	

* Not listed on Checklist at time petition was presented.

NORTHWOOD SCHOOL
GRADUATING CLASS OF 1997

Tad Allen Abbott
David Scott Bernard
Sandra Jean Chadwick
James Michael Davis
Mark David DeFlumeri
Thomas F. Dole, III
Heather A. Downs (Home School)
Seth P. Dyer
Melissa Jean Favaloro
Brian R. Fitts
Kristine Kay Fox
Phillip William Gelinas
Leon Earl Jock III
Aaron Joseph LaBerge
Ryan J. Lavigne
Jennifer Lynn Madison
Elizabeth Anne Masten
Willie G. Merrill
Lee F. Moriarty
Kerry Ellen Murphy
Josh D. Pease
Stacy Ann Phelps
Sadie Kay Purinton
Derek Ryan Richardson
Scott Ryan Severance
Jessica Anne Snider
Clint Owen Trudeau
David Michael Wakeman
Shannon Judith Whitney
Mary Frances Wright

Benjamin Samuel Aseltine
Benjamin Michael Brackett-York
Sarah Champagne
Edward C. Dean
Kevin M. DeTrude
Maryann Theresa Doward
Nathan A. Drown
Timothy Edward Emery
Jill Marie Feeley
Michael B. Folsom, Jr.
David E. Frazier
Derrick Joshua Hamel
Janet Ann Kramas
Peter W. Lalish
Jenny Lou Lizotte
Michael E. Mason
Michelle Dianne McHugh
Miguel A. Morales
Heather Lynn Morrill
Matthew George Nicol
Michael Alan Peterson
Charee Jestin Prestonn
Nicole Elizabeth Rich
Deanna Jo Rossetti
Jayson B. Smith
Jonna M. Tower
Margaret Nadine Upham
Jessica Lynn Watson
Michelle Evelyn Wilson

TOWN VITALS

Births Reported 1997

Date of Birth	*Name of Child*	*Father*	*Mother*	*Place of Birth*
12-21-96	John Wesley Hunter McKinley	Jack W. McKinley	Karen Jacobson	Concord, NH
01-28-97	Haley Elizabeth Ruth	David F. Ruth	Lorraine Day	Concord, NH
02-04-97	Billie Jeanine Cullison	Gregory Cullison	Brenda Blackburn	Rochester, NH
03-09-97	Dylan Michael Clark	Clinton Clark	Tara Buskey	Dover, NH
03-14-97	Kyle Patrick Hoisington	Michael Hoisington	Sheryl Simmons	Concord, NH
04-03-97	Kyle Evan Nelson	Brian K. Nelson	Sherri Nelson	Manchester, NH
05-04-97	Mercedes Leigh Rollins	Mark L. Rollins	Tracie Jackson	Concord, NH
05-20-97	Brett Martin Hanson	David John Hanson, Jr.	Cynthia A. King	Concord, NH
05-29-97	Nicholas Brian Halka	John B. Halka	Kari-Anne Trapp	Concord, NH
06-03-97	Alexa Renee Barnes	Jason Barnes	Cheryl Lavoie	Derry, NH
06-09-97	Colt Andrew Johnson	Robert A. Johnson II	Carrie Whelan	Concord, NH
06-20-97	Ryan Edward Anthony Wall	Edward F. R. Wall, Jr.	Debi Ann Hurley	Concord, NH
07-01-97	Nicholas David Denis	David Paul Denis	Rosa Ramsey	Concord, NH
07-17-97	Kassandra Rae Southwick	Terence L. Southwick	Kristen Goyette	Concord, NH
07-23-97	Gunnar Richard Tonneson	Mark Tonneson	Glenna Heath	Lebanon, NH
08-02-97	Aurora Lee Braswell	Vernon L. Braswell	Holly Sue Atwater	Portsmouth, NH
09-13-97	Loretta Agnes Suchomski	(Not stated)	Sheryl Ann McNair	Concord, NH
09-23-97	Molly Yvette DeTrude	Jeremy DeTrude	Tammy Hebert	Manchester, NH
10-06-97	Seanna Leigh DeMerritt	Christoper DeMerritt	Misty Lee Ellis	Rochester, NH
10-22-97	Shayne Angus Henry	David P. Henry	Heather M. Fifield	Concord, NH
11-13-97	Timothy David McAllister	Ricky H. McAllister	Erin M. Lord	Concord, NH

Births Reported 1997, cont.

11-21-97	Seth Mitchell Paul Guilmette	Todd Mitchell Guilmette	Tricia Ann Barchard	Nashua, NH
11-24-97	Denis Edmund Lizotte, Jr.	Denis E. Lizotte	Kerri Ellen Smith	Exeter, NH
12-12-97	William Alexander Morrill III	William Alexander Morrill Jr.	Darlene Judy Carr	Concord, NH
12-26-97	Ryan James Wadleigh	Randall James Wadleigh	Dawn Marie Klemczak	Concord, NH
12-26-97	Natalie Hope Dill	Donald P. Dill	Elizabeth M. Garcia	Concord, NH

Marriages Reported 1997

Date of Marriage	Groom	Bride	Place Married
01-04-97	Jason Samuel Johnson	Heather Elizabeth Norton	Bedford, NH
02-28-97	Dana E. Frenette	Sabrina M. Blanchette	Loudon, NH
03-08-97	Thomas Francis Vears	Cheryl Lee Connelly	Northwood, NH
04-05-97	Raymond Charles Abels	Kathleen Willette Kula	Northwood, NH
04-20-97	Kyle Robert Chadwick	Sheree R. Dawe	Hampton, NH
05-03-97	Albert Edward Theriault III	Tammy Louise Jennings	Concord, NH
05-03-97	Brandon Wallace Loomis	Shayna Leah Tomson	Concord, NH
05-21-97	Scott M. Flanders	Lorie A. Jean	Jackson, NH
06-06-97	Matthew Greg Johnson	Jeannine M. Killingsworth	Nottingham, NH
06-08-97	Randall Richard Southwick	Lynda Ann Barnes	Northwood, NH
06-13-97	Brian Paul Desrosiers	Pamela Mae Millen	Concord, NH
06-14-97	Philip James Valtaggio	Ruth M. Nawn	Northwood, NH
07-05-97	Robert Edward Deschuiteneer	Debra Lee Boutwell	Northwood, NH
07-13-97	Joseph Plumpton	Rebecca Clark	Northwood, NH
07-18-97	Charles Lewis Beck	Amy Carroll Bergeron	N. Conway, NH
07-20-97	David Alan Mather, Jr.	Michele Ruth Philpott	Northwood, NH
08-02-97	Todd Mitchell Guilmette	Tricia Ann Barchard	Litchfield, NH
08-02-97	Daniel Robert Tisbert	Deborah Lee Gates	Northwood, NH
08-16-97	Matthew Philbrick	Toni L. Ferguson	N. Hampton, NH
08-30-97	Matthew Thomas Johnson	Suzanne Michelle Berube	Strafford, NH

Marriages Reported 1997, cont.

Date of Marriage	Groom	Bride	Place Married
08-31-97	Robert Michael Abbott	Ann Marie Cunningham	Concord, NH
09-01-97	Richard Bernhard Lammers	Katherine Elizabeth Rannie	Northwood, NH
09-13-97	Bruce E. Willette	Holly K. Allfrey	Northwood, NH
09-24-97	Richard A. Griffin	Anna D. Skinner	Portsmouth, NH
10-04-97	Kenneth Gerard Lavoie	Kathleen Bridget Boyle	Portsmouth, NH
10-11-97	Joseph A. Messineo	Deborah H. Weatherbee	Concord, NH
10-19-97	Kevin A. Tasker	Becky Mae Nelson	Concord, NH
10-19-97	Curtis Asher Naleid	Sarah Longueil	Rochester, NH
10-24-97	James M. Fisher	Arlene Marie Anderson	Northwood, NH
11-09-97	Russell Eugene Hillman, Jr.	Myrium Ichell Sedlisky	Nashua, NH
11-15-97	Sean Michael Hartford	Jennifer Lynn Lashomb	Newmarket, NH
11-21-97	Christopher Michael Gervais	Pauline Lynn Harrison	Northwood, NH
12-05-97	Edward Emerson Lloyd, Jr.	Sheryl Ann Tomlinson	Northwood, NH
12-06-97	Kevin Charles Chamberlain	Nadia Jean Giolito	Somersworth, NH
12-31-97	Charles Matthew Azotea	Jane Marie Dale	Canterbury, NH

Deaths Reported 1997

Date of death	*Name of deceased*	*Father*	*Mother*	*Place of death*
06-27-96	James Arthur Bennett	George Bennett	Inez Jennison	Concord, NH
01-02-97	Hanah Minnie Orr	George Mosley	Jane Mansell	Northwood, NH
01-12-97	Richard Paul Olney	Charles Olney	Helen Eccles	Northwood, NH
02-11-97	Eleanor Ward Merrill	John Ward Healey	Helen Hills	Northwood, NH
02-24-97	John C. Musto	Louis J. Musto	Angela Benedetto	Northwood, NH
03-09-97	Norman Tasker Johnson	Samuel Johnson	Rachel Lousie Tasker	Concord, NH
04-16-97	Richard G. Goyette	Gaston Goyette	Arline Caraway	Manchester, NH
04-29-97	Steadman George Milligan	Roy H. Milligan	Dorothy Moreshed	Northwood, NH
05-26-97	Helena C. Hartley	Peter Petrovich	Victoria (Unk.)	Concord, NH
05-28-97	Ethel Annis	Roy Scofield	Hattie Bridges	Concord, NH
06-03-97	Jacob P. Freyland	John Freyland	Thekla Messar	Northwood, NH
06-27-97	James Gordon Keyworth	William Keyworth	Suzsanne Kees	Epsom, NH
07-16-97	Helen Fayette Johnson	Elmer J. Bartlett	Abby Margaret Cilley	Concord, NH
07-19-97	Richard A. Johnston	Howard Johnston	Gladys Rand	Northwood, NH
07-22-97	Helen R. Quimby	David E. Quimby	Grace Wallace	Concord, NH
09-07-97	William Northey	John Northey	Meriel Vanantupt	Northwood, NH
11-11-97	Toni Lea Bean	Tony Remick	Alice Wargo	Concord, NH
11-22-97	John Malcom Young	Malcom Young	Ethel Muclough	Manchester, NH
12-04-97	Daniel Joseph Maclellan	John Maclellan	Ruth Duncan	Concord, NH
12-15-97	Lawrence Sherman Elliott Sr.	Clarence Elliott	Alma Collins	Concord, NH

NAMES & TELEPHONE NUMBERS OF REPRESENTATIVES & SENATORS

U. S. Senators

Honorable Judd Gregg
U.S. Senate Building
Washington, DC 20510

125 North Main Street
Concord, NH 03301
225-7115

Honorable Robert C. Smith
332 Dirkson Senate Bldg.
Washington, DC 20510

1750 Elm Street, Suite 100
Manchester, NH 03104
800-922-2230 634-5000

U. S. Congressmen

Honorable Charlie Bass
1728 Longworth House Office Bldg.
Washington, DC 20515

142 North Main Street
Concord, NH 03301
226-0249

Honorable John E. Sununu
1229 Longworth House Office Bldg.
Washington, DC 20515

1750 Elm Street
Manchester, NH 03104
641-9536

State Senator

John S. "Jack" Barnes
P.O. Box 362
Raymond, NH 03077

895-9352 Home Phone
895-9396 Business Phone

Representatives

Robert A. Johnson
Ye Old Canterbury Road
Northwood, NNH 03261

942-8666 Home Phone
271-3165 Business Phone

Robert "Bob" Dodge
18 Cate Street
Epping, NH 03042

679-5027 Home Phone

State Offices of Interest

Attorney General, Consumer Protection Bureau 271-3641
Office of the Governor 271-2121
Fish & Game Department 271-3421
Secretary of State 271-3242

Rockingham County Phone Numbers

Sheriff 679-2225
State Police 679-5663
Register of Deeds 642-5526
Strafford Regional Planning Commission 742-2523

NOTES

NOTES

TOWN OF NORTHWOOD

SCHEDULE OF MEETINGS

Board of Selectmen: **Monday - 6:00 P.M.**
Call to be placed on the agenda -Agenda Deadline Friday 12 noon before the meeting date

Planning Board: **Fourth Thursday of each month - 7:00 P.M.**
Call to be placed on the agenda - for consultations
Deadlines for applications are the first of each month

Board of Adjustment: **As Needed Basis**
Applications must be presented to the Secretary Monday 9:00 -2:00 p.m.

1998 TOWN HOLIDAYS

New Year's Day / Thursday	January 1, 1998
Civil Rights Day / Monday	January 19, 1998
President's Day / Monday	February 16, 1998
Memorial Day / Monday	May 25, 1998
Labor Day / Monday	September 7, 1998
Columbus Day / Monday	October 12, 1998
Veteran's Day / Wednesday	November 11, 1998
Thanksgiving Day / Thursday & Friday	November 26 & 27, 1998
Christmas Day / Friday	December 25, 1998

NORTHWOOD TOWN DEPARTMENTS
TELEPHONE/ BUSINESS HOURS

Building Inspector / Code Enforcement - 942-5586 / 9100

Monday	8:00 a.m. - 12:00 noon
Thursday	1:00 p.m. - 4:00 p.m.
Saturday	8:00 a.m. - 11:00 a.m.

Chesley Memorial Library - 942-5472

Monday	10:00 a.m. - 5:00 p.m.
Tuesday	5:00 p.m. - 9:00 pm
Wednesday & Thursday	10:00 a.m. - 2:00 p.m.
	6:00 p.m. - 8:00 p.m.
Friday	11:00 a.m. - 5:00 p.m.
Saturday	10:00 a.m. - 2:00 p.m.

Planning Board / Board of Adjustment Secretary - 942-5586 / 9100

Monday	9:00 a.m. - 2:00 p.m.

Selectmen's Business Office - 942-5586 / 9100

Monday, Tuesday, & Friday	9:00 a.m. - 2:00 p.m.
Wednesday	CLOSED TO PUBLIC
Thursday	9:00 a.m. - 4:30 p.m.
Saturday	9:00 a.m. - noon

Tax Collector's Office - 942-8411

Monday	6:00 p.m. - 8:00 p.m.
Tuesday	10:00 a.m. - 1:00 p.m.
1st Saturday of the month	10:00 a.m. - 12 noon

Town Clerk's Office - 942-5422

Monday	6:00 p.m. - 9:00 p.m.
Tuesday, Friday, & Saturday	10:00 a.m. - 1:00 p.m.

Transfer / Recycling Facility - 942-9105

Wednesday, Saturday & Sunday	8:00 a.m. - 12 noon

TELEPHONE DIRECTORY

DEPARTMENT	TELEPHONE #
Fire / Rescue / Emergency Management	911
Fire Station Office	942-9103 / 9104
Health Officer	942-5586 / 9100
Highway Trailer	942-9108
Police Department (Business)	942-9101
Police Department (Dispatch)	942-8284
Rural District Health Council	755-2202